

AGENDA SPECIAL JOINT MEETING

CAPITOLA CITY COUNCIL/ REDEVELOPMENT AGENCY JOINT BUDGET STUDY SESSION

Wednesday, May 25, 2011, 6:00 p.m. City Hall Council Chambers 420 Capitola Avenue Capitola, California

1. ROLL CALL AND PLEDGE OF ALLEGIANCE

Council Members/Directors Harlan, Termini, Nicol, Storey, and Mayor/Chairperson Norton

2. ORAL/COUNCIL COMMUNICATIONS

Oral Communications allows time for members of the Public to address the City Council/Redevelopment Agency items not on the Agenda. Presentations will be limited to three minutes per speaker. Individuals may not speak more than once during Oral Communications. All speakers must address the entire legislative body and will not be permitted to engage in dialogue. All speakers are requested to print their name on the signin sheet located at the podium so that their name may be accurately recorded in the minutes. A MAXIMUM of 30 MINUTES is set aside for Oral Communications at this time.

3. BUSINESS

Presentation of the Proposed 2011/2012 Fiscal Year Budget for the City of Capitola General Fund, the Capitola Redevelopment Agency, and the Five-Year Capital Improvement Program. (The following procedure will be followed for this item: 1) Overview of the proposed budgets by Staff; 2) Council Comment; 3) Public Comment; and 4) Council Deliberation.)

4. ADJOURNMENT

Adjourn to the next Regular Joint Meeting of the City Council/ Redevelopment Agency to be held on Thursday, May 26, 2011, at 7 pm in the City Hall Council Chambers, 420 Capitola Avenue, Capitola, California.

If you require special assistance in order to attend the meeting, including needs addressed by ADA, please notify the City at 831-475-7300 at least 3 days prior to meeting.

This meeting will be televised "live" on Charter Communications Cable TV Channel 8 and streamed "live" from the City's Website at www.ci.capitola.ca.us

Item #: 3.



CITY COUNCIL/REDEVELOPMENT AGENCY AGENDA REPORT

SPECIAL MEETING OF MAY 25, 2011

FROM: CITY MANAGER/RDA EXECUTIVE DIRECTOR'S DEPARTMENT

DATE: May 19, 2011

SUBJECT: PROPOSED FISCAL YEAR 2011/12 AND FISCAL YEAR 2012/13 BUDGET FOR CITY

AND REDEVELOPMENT AGENCY (RDA)

Recommended Action: Receive the Proposed FY 2011/12 and FY 2012/13 Budget for the City and Redevelopment Agency and Provide staff direction.

The City of Capitola Proposed FY11/12 and FY12/13 Budget is a two year financial plan for the City and the Redevelopment Agency. The proposed Budget was prepared based on the Council's adopted budget principles, while taking into account projections of future revenue. The Budget is the City's operating plan and a primary mechanism by which the Council's goals and vision for the City are transmitted to staff for implementation.

The document is organized to present information in several ways. General Fund revenues and expenditures are shown to provide information about longer term patterns and overall fiscal stability, then revenues and expenditures for the City's various funds and Departments and shown to provide additional detail and information about the City's programs and projects. A presentation of the Capital Improvement Program will also be made.

As presented, the FY 2011/12 budget has a revenue and expenditure gap of \$350,000. Possible solutions to close the gap will be presented at the special meeting. In addition, the proposed budget does not include refunding the Emergency or Contingency Reserve funds, which were used to respond to the March floods. Options to begin to replenish those funds will be presented during the budget hearing process. Those options will entail either reductions to on-going programs, revenue increases, or transfers from other fund balances.

Following the special meeting on the 25th, the City Council meeting agenda on May 26th includes additional time to discuss the Budget. Subsequently, the next Budget Study Session will be held on Thursday, June 2, 2011, at 6 PM, where the Finance Advisory Committee will present their recommendations.

ATTACHMENTS

- 1. Proposed FY11-12 & FY12-13 Budget
- 2. Capitola Soquel Chamber of Commerce Funding Request
- 3. Santa Cruz County Conference & Visitors Council Funding Request

Report Prepared By: Jamie Goldstein, City Manager

RDA Executive Director

Reviewed and Forwarded By City Manager/RDA Executive Director: ____

ATTACHMENT 1

CITY OF CAPITOLA & CAPITOLA REDEVELOPMENT AGENCY

PROPOSED BUDGET FY11-12 & FY12-13



CITY COUNCIL

Dennis Norton, Mayor Michael Termini, Vice Mayor Sam Storey Kirby Nicol Stephanie Harlan



City Council
Dennis Norton, Mayor
Michael Termini, Vice Mayor
Sam Storey
Kirby Nicol
Stephanie Harlan

Jacques Bertrand, City Treasurer Debbie Johnson, Redevelopment Agency Treasurer

Jamie Goldstein, City Manager

Staff

Mike Card, Chief of Police
Pamela Greeninger, City Clerk
Steven Jesberg, Public Works Director
Derek Johnson, Community Development Director
Lisa Murphy, Assistant to the City Manager

TABLE OF CONTENTS

| Mission Statement | 1 |
|---|------|
| City Manager's Budget Message & Budget Principles | 3 |
| Summary Information. | |
| General Fund Revenue | |
| General Fund Expenditures | |
| Department Overview | |
| City Council | |
| City Manager | |
| City Attorney | |
| Finance | |
| Community Development | |
| Police | |
| Public Works: | |
| Recreation | |
| Museum | |
| Art & Cultural Commission. | |
| Internal Service Funds. | |
| Information Technology Fund | |
| | |
| Self Insurance Liability Fund | |
| | |
| Stores Fund | |
| Equipment Replacement Fund | |
| Public Employees Retirement Fund | |
| Special Revenue Funds | |
| Supplemental Law Enforcement Fund | |
| Santa Cruz County Narcotics Enforcement Team | |
| Gas Tax | |
| Wharf Fund | |
| Development Fees | |
| Public Education & Government | |
| Public Art | |
| Community Development Block Grants (CDBG) | |
| CDBG: Program Income | |
| Home Program Reuse Fund (Home) | |
| HOME Grant | |
| Housing Trust Fund | |
| BEGIN Grant Fund | |
| General Plan Maintenance Fee. | |
| Green Building Education Fund | |
| Information Technology Fee Fund | |
| Parking Reserve Fund | |
| Capitola Village & Wharf BIA Fund | |
| Other Fund | |
| Compensated Absences | |
| Emergency Reserves | |
| Flood Expenditures | |
| Contingency Reserves | .121 |
| Multi-Year Assets & Obligations | .123 |
| Capital Improvement Program Overview | .129 |
| Redevelopment Agency | |
| Operating Fund | |
| Low & Moderate Income Housing Fund | |

| Attachments | |
|--|---|
| Organization Chart | A |
| Financial Policies | |
| City Investment Policy | |
| FY11/12 & FY 12/13 City and CIP Budget - Adoption Resolution | |
| FY11/12 & FY12/13 RDA Budget - Adoption Resolution | |
| GANN/Annual Appropriation Report | |

Glossary of Terms



MISSION STATEMENT

MISSION

Our mission as the employees of the City of Capitola is to provide high quality service for our residents, visitors, businesses & employees.

VISION

Our vision is to be recognized as a model organization that provides excellent and responsive public service that values the people it employs and the community we serve and to always perpetuate a strong work ethic that fosters pride in the work that we do. We will maintain the highest trust and confidence of our City Council and our Community.

VALUES

- We believe in being open, honest and ethical.
- We believe in treating everyone with respect, courtesy and dignity.
- We believe in being responsive to all the people we work with and serve, and to act in a timely and sensitive manner.
- We believe in participatory management and teamwork. We are united in our belief to support, respect and encourage individual talents and contributions.
- We value innovation and creativity and believe in taking reasonable risks.
- We believe in a philosophy of constantly improving the services we provide.
- We believe in working with our residents & businesses to prepare for and resolve community issues.
- We believe in the vital nature of planning as a continuing process, to achieve the matching of expectations and resources.

In performing our mission, attaining our vision and adhering to our values, we will first look to our core values: *Upholding the Public Trust, Practicing Sound Financial Management and Maintaining a Safe & Healthy Environment.*

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TO: City Council

FROM: City Manager

SUBJECT: FY2011-12 & FY12-13 Budget

People underestimate their capacity for change. There is never a right time to do a difficult thing. A leader's job is to help people have vision of their potential.

John Porter, author

BUDGET PROCESS OVERVIEW

The City of Capitola has received broad recognition for its sound fiscal planning during the recent economic downturn, and for its budget process that emphasizes long-range planning and effective program management.

Significant features of this year's two-year Budget include the integration of Council goal-setting into the budget process and the extensive use of measurable objectives.

The Budget includes operating budgets for two years and a five year Capital Improvement Plan (CIP). While appropriations continue to be made annually under this process, this Budget is the foundation for preparing the budget in the second year.

Additionally, unexpended operating appropriations from the first year may be carried over into the second year with the approval of the City Manager, and automatically for approved CIP and grant-funded projects.

The budget process began in February of this year, with the mid-year report, followed by

Council's establishment of Budgeting Principles. Those principles are contained in the next section, and include specific implementation targets.

The draft Budget is prepared by staff based on the Council's established Budgeting Principles and first reviewed by the City's Finance Advisory Committee. That Committee's recommendation is then presented to the Council for their consideration of the draft Budget. Through a series of Budget hearings in May and June, Council may modify and adjust the Budget, with final approval due prior to the end of the closing fiscal year on June 30th.

Fiscal Status

Recent fiscal years have been problematic for the City. Overall, total General Fund revenue declined from a high of \$13,483,100 in fiscal year 2007/08 to a low of \$11,994,305 in fiscal year 2009/10, a 12.5% decline over two years. However over the last two years, total revenue has rebounded to a degree, with revenue for fiscal year 2010/11 projected to be \$12.3 million, a 3% increase over the 2009/10 low.

The proposed Budget includes an overall decrease of \$122,200 in revenue for FY11-12 over FY10-11 primarily due the loss of revenue from Police Department Grants. The proposed budget includes revenue increases Transient Occupancy Tax from the Fairfield Inn, the new credit card-enabled parking meters, and a slight increase in sales tax. However. expenditures continue to rise due to filling the long-standing Finance Director vacancy, and slight increases in previously negotiated MOU benefits with the employee groups resulting in a budget that remains constrained in discretionary expenditures.

Unlike other jurisdictions in the region, the City has established a cap on the City's contribution to employee pensions. As a result, the City's pension costs have remained flat over the last several years. Pension cost increases have been passed onto employees, and resulted in an actual decrease in employee take-home salary.

Looking forward to future fiscal years, the City can anticipate increased revenue from Target opening in the Capitola Mall, and longer term efforts to redevelop the Mall in partnership with the Mall owner. Looking further ahead, the City's adopted economic development plan calls for the City to prioritize the rehabilitation of existing, and development of new overnight accommodations, while maintaining the character of the City's neighborhoods and shopping districts.

In response to the March floods, the City was forced to allocate a significant amount of its Emergency and Contingency Reserves. While a considerable portion of those expenditures may be reimbursed by the State Office of Emergency Services and through insurance claims, the City's cash flow position during this coming fiscal year is significantly impacted.

Based on cash flow projections, staff does not anticipate a need to issue short term debt to cover operating expenditures this coming fiscal year. Instead staff proposes covering operating expenditures through inter-fund loans. However, the cash situation deserves close attention and Council will be updated during the fiscal year. Once all reimbursements have been paid, it is expected the City's Emergency Reserve fund will be underfunded pursuant to the City's financial policies. This proposed budget does not correct that due to the limited resources available for discretionary spending; however staff will present options to begin refunding the Emergency Reserve Fund during this year's budget hearings.

Prior Year Accomplishments

This last fiscal year has been eventful. The year began with the appointment of a new City Manager and Community Development Director, who joined an experienced and accomplished team of existing Department Heads. A settlement agreement potentially ending major litigation regarding the City's Rent Control Ordinance was reached, and the City experienced its worst natural disaster in recent memory with a two day flooding event in March. In addition:

- Long standing issues regarding the use of the Rispin property were resolved, and the building preserved.
- Target announced purchase of site formerly occupied by Gottschalks in the Capitola Mall.
- Council directed staff to prepare documents to consider closing the City-owned Pacific Cove Mobile Home Park.
- A deal to facilitate the acquisition of Castle MHP was reached with a nonprofit, ending more than 8 years of litigation.
- The City entered into a public/private partnership to facilitate Mall redevelopment.
- The Police Department continued to provide high level of service, increasing DUI arrests 37% and traffic citations to levels significantly higher than 2009, with very low staff levels.
- Council/RDA meetings were consolidated to simplify public meeting protocols.
- The General Plan update process began on schedule.
- Insurance funding to repair the flooddamaged Police Station was leveraged to facilitate a low-cost remodel of the Station to improve overall function.

Mobile Home Litigation

While this last fiscal year agreements were reached to settle litigation with mobile home park owners, should those agreements fail to be implemented, this proposed budget would require adjustment. In order to bring the three pending cases to trial, staff recommends the allocation of \$1 million in funds to cover litigation expenses. Those expenses would require City-service reductions.

Below is a proposed strategy to fund \$1 million in litigation expenses should the existing agreements with park owners break down.

| Source | Amount |
|--|-------------|
| Cut 50% Lifeguards | \$45,000 |
| Cut two police officer positions | \$260,000 |
| Cut 70% Community Grants | \$190,000 |
| Cut one parks maintenance crew | \$75,000 |
| Cut one Finance position | \$80,000 |
| Cut one position in City Manager's Department | \$70,000 |
| Cut all CIP expenditures | \$250,000 |
| Cut 50% Museum | \$30,000 |
| Total | \$1,000,000 |

Budget Principles

The table on the following page outlines the City's adopted budget principles for FY 2011-12. Included in that table are staff-recommended goals for the fiscal year. In addition, the table includes budget items necessary to accomplish those goals.

The goals and budget items represent a summary of staff's proposed mechanisms to implement the City's budget principles. The table is intended to be an easily accessible document that summarizes the key City goals and projects. The table may be updated and amended during the budget hearing process.

| dopted Budget Principles | Staff Recommended Fiscal Year Goal | Proposed Budget Items |
|---|---|---|
| Purpose: Develop projects and progran | ns to maintain and enhance the quality of life in Cap | itola |
| L Figgel Policy Principles | | I |
| Fiscal Policy Principles Maintain a balanced budget without depleting reserves or selling assets solely for the purpose of balancing the budget | Maintain City operations within adopted budget, ending year with a positive fund balance Negotiate updates with employee bargaining units with expiring agreements | a) Recruit and hire Finance Director |
| Support economic development programs along 41 st Avenue, in the Village, and other commercial areas | Obtain CDGB planning grant for Village hotel Develop plan for revenue positive uses for McGregor site Develop 41st Ave. redevelopment plans in coordination with General Plan | b) Continue to provide staff support in City Manager and Community Development departments for economic development |
| Maintain responsible level of fees for service throughout the city organization | Consider strategic Recreation fee increases to maintain high quality program with fees in line with other area programs Increase other City fees by CPI | c) Consider 10% increas for some Recreation fees for 2012/13 d) Raise City fees by CPI including previous waivers |
| II. Public Services Principles | | |
| Maintain a transparent efficient government by ensuring programs are in place that insure public access to city officials and staff, financial reports, project data, and other information | Upgrade City website Implement on-line payment for appropriate City fees/permits Make searchable archive of Council meeting agendas/packets available on-line Establish a City social media presence | e) Allocate \$30,000 from IT Fund for website update f) Increase City's ability taccept credit cards, while including reasonable fees |
| Recognize the high priority the community puts on public safety by funding a fully budgeted and staffed Police Department | Implement pilot Village foot patrol program through public/private partnership during busy summer evenings Fill officer vacancies Increase PD administrative capacity | g) Maintain PD staffing levels at fiscal year 2010/11 h) \$10,000 for officer recruitment and backgrounds i) Transfer one Finance staff person to PD |
| Recognize and continue to support Capitola's rich art and cultural programs | Continue to implement public art projects as money in the Arts Fund is available Maintain existing cultural programming through the summer concert, movies and art events minimizing General Fund impacts | j) Allocate \$150,000 for 41st Ave art project k) Allocate \$10,000 for mural on Monterey Ave l) Continue budgeting for concerts, movies, and art at the beach |
| III. Public Improvement Principles | | |
| Continue to maintain the City infrastructure by providing maximum funding for the pavement management system throughout the city | Continue implementation of Pavement Management Plan Complete Clares traffic calming project, Pending funding authorization, complete Parking Structure design for CEQA | m) Allocate \$250,000 in CIP for PMP projects n) Carry forward \$200,000 in RDA funding for Clares traffic calming o) Allocate \$50,000 from Parking Fund to continue work on parking structure |

| Ensure programs are in place to judiciously respond to development projects on the Rispin, McGregor and other public and private properties | Develop long term plan for Pacific Cove MHP site Complete CEQA/permits for new uses at Rispin Property Develop revenue positive project plan for McGregor | p) Allocate \$250,000 in RDA for Rispin property improvements q) Obtain \$70,000 CDBG grant for PCMHP site plan |
|---|---|---|
| Maintain and improve Capitola's natural recreation resources and support sustainable programs that keep Capitola government and the community green | Develop alternative community garden site Continue to increase solid waste diversion rates throughout city | r) Allocate \$270,000 from the General Plan Maintenance Fund to continue the General Plan update. s) Continue \$90,000 funding for NPDES program and water quality monitoring. t) Continue staffing to monitor 2-year pilot commercial composting program and propose revisions as necessary u) Maintain \$9,000 in funding for recycling education |
| IV. Public Improvement Possibilities | | |
| Support the Capitola Library | Complete Library program needs assessment process Begin library design process | v) Allocate \$125,000 in RDA funding to commence library design w) Continue to fund payments pursuant to agreement with County |
| Explore options to develop a skate park and dog park | Develop options for skate and dog park locations | x) Allocate staff resources to hold hearings |
| Improve pedestrian/ADA access in the City | Continue to closely monitor ADA compliance in all new construction Integrate complete-street requirements into GP update Ensure ADA access to all public projects | y) Continue \$10,000 allocation for ADA improvements in PW budget z) Fund ADA ramp at Rispin through RDA |

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GENERAL FUND SUMMARY



BUDGET PROCESS OVERVIEW

Each year the City of Capitola prepares an Operating Budget, a Redevelopment Budget, and a five-year Capital Improvement Program (CIP) budget. The Operating Budget contains the summary and detail information for revenue and expenditure appropriations for the fiscal year (beginning July 1st and ending June 30th) for several funds as well as a projection for the second fiscal year. The information from the CIP is incorporated in summary form in the City's annual budget. The Redevelopment Agency budget is included in its entirety in the City's annual budget.

Budgeted revenues and expenditures related to deposit accounts are not included as part of the budget process. Transfer of funds from deposit accounts to revenue accounts are made by Finance staff at the time related expenditures as incurred.

The Municipal Code (3.200.020 E.) defines a balanced budget as one in which "financing uses including expenditures, interfund transfers out, reserves and contingencies should equal financing sources including beginning available fund balance, revenues and inter-fund transfers in." A key concept in the developmental process for the General Fund Budget revolves around City fiscal policy that the current year expenditures are balanced with current year revenue. Budgeting for one-time expenditures can result in efficiencies; streamlining processes, or future cost reductions whenever appropriate.

The Operating Budget and the Redevelopment Agency Budget process is incorporated into weekly Department Head meetings with the City Manager. The Public Works Department prepares the Capital Improvement Program Budget. Information is exchanged, budget worksheets are distributed and collected, and target and meeting dates are clearly identified. This process begins in October and concludes in June.

Basis of Budgeting

The City's operating budget consists of governmental funds that include General Fund, Special Revenue Funds, Internal Service Funds, Debt Services Funds and Capital Project Funds for both the City and the Redevelopment Agency. Governmental fund types and agency funds budgets are developed using the modified accrual basis of accounting. To summarize, under this basis, revenues are estimated for the fiscal year under the condition that they are identifiable and will be collected within sixty (60) days of the close of the fiscal year. Principal and interest on general long-term debt are budgeted as expenditures become due, whereas other expenditures are budgeted for liabilities expected to be incurred (services rendered or items received no later than June 30th) during the fiscal year.

Basis of Accounting

The basis of accounting is explained here to assist readers of the budget document, and to provide a bridge between the budget presentation in this document and the accounting presentation in the Comprehensive Annual Financial Report. The City's *Governmental Funds* consist of the General Fund, Special Revenue Funds, Debt Service Funds, and the Capital project Funds for both the City and the RDA. Governmental Fund type and Expendable Trust fund budgets are developed using

the modified accrual basis of accounting. To summarize, under this basis, revenues are estimated for the fiscal year if they are susceptible to accrual, e.g. amounts can be determined and will be collected within the current period. Principal and interest on general long-term debt are budgeted as expenditures when due, whereas other expenditures are budgeted for liabilities expected to be incurred during the current period or shortly thereafter to pay current liabilities.

Level of Budget Control

Both the City and the Redevelopment Agency appropriate (control) the budget at the Budget Unit level. The Budget Unit level is defined as "department, fund, or other organizational unit whose financial activities are accounted for separately."

Expenditures for the General Fund are considered a Budget Unit at the Department level, with Community Grants controlled at the grantee level. The Redevelopment Agency (including Housing Set-Aside) considered Budget Units to be at the category level as defined in the budget document.

Budget Adjustments

Throughout the fiscal year, staff reports to the City Council or Agency Board that requests a budget amendment, must include a fiscal impact section and a resolution. The City's Municipal Code requires that budget amendments of ten thousand dollars (\$10,000) or more should be placed on the Council's regular agenda for consideration and discussion. Budget amendments less than ten thousand dollars (\$10,000) may be placed on the Council's consent agenda.

Reports submitted to Council by a Department that is requesting a budget amendment must clearly identify the sources and use of funds. A resolution is included in the packet to Council, if acted upon favorably by the City Council; the resolution includes the following language:

"BE IT FURTHER RESOLVED that the Finance Director is directed to record these changes into the City's accounting records in accordance with appropriate accounting practices."

If the City Council approves the resolution, the budget adjustments are entered into the City's accounting records within five (5) working days.

GENERAL FUND SUMMARY

Below is a summary of the historical and projected General Fund revenues, expenditures and fund balances. FY 10-11 has an estimated shortfall of -\$27,326. The FY 11-12 Proposed Budget has a projected short fall of -\$347,700. To close that gap several options will be offered for council to consider during budget hearings. The FY12-13 Forecast Budget also shows a significant shortfall of -\$224,290. The City Council will need to consider implementing options to close the funding gap in FY11-12 and in FY12-13.

There are several factors in revenues and expenditures that are significantly different in the proposed budget as compared to last fiscal year. Expenditures decreased by over \$500,000 in attorney fees and over \$165,000 related to grant funded expenditures. On the Revenue side there is a significant decrease in grant funded revenues of over \$320,000. The loss of revenue due to grants continues into the FY12-13 planned budget.

The General Fund summary below does not include the expenditures related to the City's March flood response, which are not included due to the on-going nature of the flood response and budgeting deadlines. Those expenditures are detailed on p. 17. The final budget will incorporate floor response expenditures, which will increase the FY 10-11 Estimated and the FY 11-12 Proposed General Fund expenditures and revenue.

| GENERAL FUND REVENUES | FY08/09 Actual | | FY09/10 Actual | | | | FY10/11 FY10/11 Adopted Estimated | | | | FY10/11 Estimated | | FY11/12 Proposed | | | | | | FY12/13 Planned |
|---|-------------------|----|-------------------|----|------------|----|--------------------------------------|----|------------|----|----------------------|--|---------------------|--|--|--|--|--|--------------------|
| Revenue - By Major Category | 11.00 | | | | | | | | | | | | | | | | | | |
| TX - Taxes Totals | \$ 7,852,553 | \$ | 7,984,409 | \$ | 8,091,991 | \$ | 8,044,291 | \$ | 8,371,200 | \$ | 8,876,700 | | | | | | | | |
| LP - Licenses and permits Totals | \$ 354,593 | \$ | 307,797 | \$ | 229,000 | \$ | 231,450 | \$ | 229,500 | \$ | 224,500 | | | | | | | | |
| IR - Intergovernmental revenues Totals | \$ 178,923 | \$ | 281,968 | \$ | 386,900 | \$ | 622,505 | \$ | 252,700 | \$ | 85,000 | | | | | | | | |
| CFS - Charges for services Totals | \$ 2,092,783 | \$ | 2,193,556 | \$ | 2,360,000 | \$ | 2,196,400 | \$ | 2,151,400 | \$ | 2,126,400 | | | | | | | | |
| FF - Fines and forfeitures Totals | \$ 673,892 | \$ | 803,398 | \$ | 859,000 | \$ | 819,000 | \$ | 814,000 | \$ | 814,000 | | | | | | | | |
| UMP - Use of money & property Totals | \$ 409,801 | \$ | 361,994 | \$ | 339,800 | \$ | 325,100 | \$ | 300,300 | \$ | 170,600 | | | | | | | | |
| OR - Other revenues Totals | \$ 85,447 | \$ | 61,183 | \$ | 63,500 | \$ | 58,100 | \$ | 59,500 | \$ | 59,500 | | | | | | | | |
| OFS - Other financing sources Totals | \$ 611,957 | \$ | | \$ | | \$ | 4,000 | \$ | - | \$ | | | | | | | | | |
| Revenue | \$ 12,259,948 | \$ | 11,994,305 | \$ | 12,330,191 | \$ | 12,300,846 | \$ | 12,178,600 | \$ | 12,356,700 | | | | | | | | |
| Expenditures | | | | | | | | | | | | | | | | | | | |
| Personnel Totals | \$ 7,976,795 | \$ | 7,370,399 | \$ | 7,527,500 | \$ | 7,459,416 | \$ | 7,831,400 | \$ | 7,903,500 | | | | | | | | |
| Contract services Totals | \$ 2,579,524 | \$ | 2,420,782 | \$ | 2,467,500 | \$ | 3,093,679 | \$ | 2,379,950 | \$ | 2,369,500 | | | | | | | | |
| Supplies Totals | \$ 519,245 | \$ | 458,487 | \$ | 490,000 | \$ | 529,136 | \$ | 498,250 | \$ | 503,890 | | | | | | | | |
| Community Grants | \$ 274,637 | \$ | 275,000 | \$ | 275,000 | \$ | 275,000 | \$ | 275,000 | \$ | 275,000 | | | | | | | | |
| CAP - Capital outlay Totals | \$ | \$ | 32,324 | \$ | | \$ | 12,204 | \$ | | \$ | | | | | | | | | |
| ISFC - Internal service fund charges Totals | \$ 788,700 | \$ | 773,500 | \$ | 859,500 | \$ | 859,500 | \$ | 846,700 | \$ | 844,100 | | | | | | | | |
| Sub Total Before Fund Transfers | \$ 12,138,901 | \$ | 11,330,493 | \$ | 11,619,500 | \$ | 12,228,935 | \$ | 11,831,300 | \$ | 11,895,990 | | | | | | | | |
| Fund Transfers | \$ 444,846 | \$ | 547,549 | \$ | 710,000 | \$ | 494,500 | \$ | 695,000 | \$ | 685,000 | | | | | | | | |
| Expenditure Grand Totals: | \$ 12,583,747 | \$ | 11,878,042 | \$ | 12,329,500 | \$ | 12,723,435 | \$ | 12,526,300 | \$ | 12,580,990 | | | | | | | | |
| Impact on Fund Balance | | \$ | 116,263 | \$ | 691 | \$ | (422,589) | \$ | (347,700) | \$ | (224,290) | | | | | | | | |
| Fund Balance on June 30th | \$ 279,000 | \$ | 395,263 | \$ | 701,056 | \$ | (27,326) | \$ | (375,026) | \$ | (599,316) | | | | | | | | |

REVENUE SUMMARY

| REVENUE SUMMARY | FY08/09 Actual | | | FY09/10 Actual | | FY10/11 Adopted | | FY10/11 Estimated | | FY11/12 Proposed | | FY12/13 Planned |
|--|-------------------|------------|----|-------------------|----|--------------------|----|----------------------|----|---------------------|----|--------------------|
| Grand Total - General Fund | \$ | 12,287,878 | \$ | 11,959,825 | \$ | 12,330,191 | \$ | 12,300,846 | \$ | 12,178,600 | \$ | 12,356,700 |
| Designated Reserves | | | | | | | | | | | | |
| Fund Total: ISF - Compensated Absence | \$ | 207,700 | \$ | 112,700 | \$ | 120,000 | \$ | 120,000 | \$ | 110,000 | 5 | 100,000 |
| Fund Total: Contingency Reserve | S | 6,200 | \$ | | \$ | 14 | \$ | | \$ | | \$ | - |
| Fund Total: Emergency Reserve | \$ | 12,800 | \$ | - | \$ | 4 | \$ | 312,256 | \$ | 530,000 | \$ | - |
| Fund Total: Capital Improvement Fund | s | 166,300 | \$ | 150,000 | \$ | 250,000 | \$ | 250,000 | \$ | 250,000 | \$ | 250,000 |
| Debt Service | | | | | | | | | | | | |
| Fund Total: Pension Obligation Bond | \$ | 661,818 | \$ | 622,800 | \$ | 680,000 | \$ | 712,960 | \$ | 685,000 | \$ | 690,000 |
| Internal Service Funds | | | | | | | | | | | | |
| Fund Total: ISF - Stores Fund | \$ | 37,918 | \$ | 37,796 | s | 28,500 | \$ | 28,500 | \$ | 30,700 | 5 | 30,700 |
| Fund Total: ISF - Information Techology | \$ | 110,600 | 5 | 116,800 | \$ | 115,200 | 5 | 115,200 | \$ | 117,000 | \$ | 117,400 |
| Fund Total: ISF - Equipment Replacement | \$ | 64,800 | \$ | 64,800 | \$ | 100,000 | \$ | 100,000 | \$ | 153,000 | \$ | 83,000 |
| Fund Total: ISF - Self-Insurance Liability | \$ | 144,600 | \$ | 116,900 | \$ | 142,800 | \$ | 142,800 | \$ | 128,400 | \$ | 133,100 |
| Fund Total: ISF - Workers Comp | \$ | 431,000 | \$ | 437,300 | \$ | 473,000 | \$ | 473,000 | \$ | 467,700 | \$ | 479,900 |
| Fund Total: ISF - PERS | \$ | 1,734,590 | \$ | 1,564,672 | \$ | 1,425,400 | \$ | 1,425,400 | \$ | 1,453,100 | \$ | 1,460,300 |
| Special Revenues | | | | | | | | | | | | |
| Fund Total: SLESF - Supplemental Law | S | 100,000 | \$ | 108,140 | \$ | 100,100 | \$ | 100,000 | \$ | | \$ | |
| Fund Total: SCCACT - SCC ANTI CRIME | \$ | 58,294 | \$ | 73,481 | \$ | 69,400 | \$ | 69,400 | \$ | 71,400 | \$ | 75,200 |
| Fund Total: Gas Tax Fund | \$ | 256,089 | \$ | 263,021 | \$ | 279,200 | S | 271,572 | \$ | 263,400 | \$ | 269,600 |
| Fund Total: Wharf Fund | \$ | 75,897 | \$ | 77,143 | \$ | 74,000 | \$ | 78,800 | \$ | 80,850 | S | 81,400 |
| Fund Total: Development Fees Fund | \$ | 1,351 | \$ | | \$ | 10,000 | \$ | 3,441 | \$ | 10,000 | \$ | |
| Fund Total: General Plan Update and Maint | \$ | 254,949 | \$ | 155,833 | 5 | 125,000 | \$ | 128,000 | \$ | 127,000 | 5 | 127,000 |
| Fund Total: Green Building Education Fund | \$ | 6,024 | \$ | 39,373 | \$ | 20,000 | \$ | 5,000 | \$ | 10,000 | \$ | 10,000 |
| Fund Total: Public Arts Fee Fund | \$ | 112,399 | \$ | 36,836 | \$ | 25,000 | \$ | 136,000 | \$ | 120,000 | \$ | 20,000 |
| Fund Total: Parking Reserve Fund | \$ | | \$ | 78,649 | \$ | 100,000 | \$ | 130,000 | \$ | 100,000 | \$ | 100,000 |
| Fund Total: Technology Fee Fund | \$ | | \$ | 3,902 | \$ | 1,000 | \$ | 5,900 | \$ | 5,900 | \$ | 5,900 |
| Fund Total: PEG - Public Education and Gover | \$ | 22,443 | \$ | 19,836 | \$ | 20,100 | \$ | 20,100 | \$ | 20,100 | \$ | 20,100 |
| Fund Total: BIA - Capitola Village-Wharf | \$ | 74,743 | \$ | 70,178 | \$ | 72,800 | \$ | 68,500 | \$ | 69,900 | \$ | 69,900 |
| Fund Total: CDBG Grants | \$ | 80,676 | \$ | 11,848 | \$ | 70,000 | \$ | (17,800) | \$ | 70,000 | \$ | - |
| Fund Total: CDBG Programs | \$ | 6,269 | \$ | - | \$ | | \$ | 23,100 | \$ | | \$ | |
| Fund Total: CDBG Program Inc 07-08 RLF | \$ | 56,176 | \$ | 116 | \$ | 191 | \$ | | \$ | | \$ | |
| Fund Total: HOME ReUse Funds | \$ | 43,424 | \$ | 12,305 | \$ | 12,300 | \$ | 12,300 | \$ | 12,300 | \$ | 12,300 |
| Fund Total: HOME Grant Fund | \$ | | \$ | 1,169,180 | \$ | 425,000 | \$ | 706,300 | \$ | | \$ | - |
| Fund Total: Housing Trust Fund | \$ | 81,839 | \$ | 15,879 | \$ | 10,000 | \$ | 17,500 | \$ | 18,000 | \$ | 18,000 |
| Fund Total: BEGIN Grant Fund | \$ | 60,000 | \$ | | \$ | 180,000 | \$ | | \$ | | \$ | • |
| TOTAL SPECIAL REVENUES | \$ | 1,290,573 | \$ | 2,135,719 | \$ | 1,593,900 | \$ | 1,758,113 | \$ | 978,850 | \$ | 809,400 |
| Redevelopment Agency | | | | | | | | | | | | |
| Fund Total: RDA Operating Fund | \$ | 2,588,338 | S | 2,449,401 | \$ | 2,316,800 | S | 2,378,800 | \$ | 2,410,000 | \$ | 2,510,000 |
| Fund Total: RDA Low/Mod Housing Fund | \$ | 536,612 | _ | 488,996 | | 463,400 | \$ | 463,400 | _ | 550,000 | _ | 550,000 |
| TOTAL RDA | \$ | 3,124,949 | \$ | 2,938,397 | \$ | 2,780,200 | \$ | 2,842,200 | \$ | 2,960,000 | \$ | 3,060,000 |

EXPENDITURE SUMMARY

| Expenditures | | FY08/09 Actual | | FY09/10 Actual | | FY10/11 Adopted | | FY10/11 Estimated | | FY11/12 Proposed | | FY12/13 Planned |
|---|----|-------------------|----|-------------------|----|--------------------|----|----------------------|----|---------------------|----|--------------------|
| Grand Total - General Fund | \$ | (12,583,747) | \$ | (11,878,041) | \$ | (12,329,500) | \$ | (12,723,435) | \$ | (12,526,300) | \$ | (12,580,990 |
| Designated Reserves | | | | | | | | | | | | |
| Fund Total: ISF - Compensated Absence Fund | \$ | (352,005) | \$ | (189,318) | \$ | (158,000) | 5 | (158,000) | \$ | (121,000) | S | (91,300) |
| Fund Total: Contingency Reserve | \$ | 4 | \$ | 1 | s | 12 | \$ | (312,256) | \$ | (530,000) | \$ | |
| Fund Total: Emergency Reserve | | | | | | | \$ | (939,356) | \$ | (530,000) | | |
| Fund Total: Capital Improvement Fund | \$ | (166,300) | S | (150,000) | s | (250,000) | S | (250,000) | s | (250,000) | \$ | (250,000) |
| Debt Service | | | | | | | | | | | | |
| Fund Total: Pension Obligation Bond | \$ | (665,184) | \$ | (674,992) | S | (680,300) | S | (680,300) | \$ | (673,500) | \$ | (673,300) |
| Internal Service Funds | | | | | | | | | | | | |
| Fund Total: ISF - Stores Fund | \$ | (28,047) | \$ | (26,268) | \$ | (28,500) | \$ | (28,000) | \$ | (28,500) | \$ | (28,500) |
| Fund Total: ISF - Information Technology | 5 | (342,078) | \$ | (88,597) | \$ | (115,300) | \$ | (113,500) | \$ | (117,100) | \$ | (142,500) |
| Fund Total: ISF - Equipment Replacement | \$ | (68,162) | \$ | (38,021) | \$ | (80,000) | 5 | (130,000) | \$ | (103,000) | \$ | (83,000) |
| Fund Total: ISF - Self-Insurance Liability | \$ | (87,418) | \$ | (61,125) | \$ | (142,900) | \$ | (131,900) | \$ | (128,300) | \$ | (132,900) |
| Fund Total: ISF - Workers Compensation | \$ | (441,464) | \$ | (437,451) | \$ | (473,000) | \$ | (473,000) | \$ | (467,400) | \$ | (480,000) |
| Fund Total: ISF - PERS | 5 | (1,540,003) | S | (1,413,810) | 5 | (1,514,100) | 5 | (1,729,100) | \$ | (1,539,900) | \$ | (1,535,100) |
| Special Revenues Funds | | | | | | | | | | | | |
| Fund Total: SLESF - Supplemental Law Enforce | \$ | (111,691) | \$ | (99,747) | \$ | (100,000) | \$ | (85,600) | \$ | | \$ | -2 |
| Fund Total: SCCACT - SCC ANTI CRIME TEAM | \$ | (66,389) | \$ | (65,455) | \$ | (69,400) | \$ | (69,400) | \$ | (71,400) | \$ | (75,200) |
| Fund Total: Gas Tax Fund | \$ | (246,294) | \$ | (271,597) | \$ | (274,100) | \$ | (305,200) | \$ | (292,800) | \$ | (255,000) |
| Fund Total: Wharf Fund | \$ | (163,993) | 5 | (172,696) | \$ | (193,000) | \$ | (116,100) | \$ | (80,000) | \$ | (71,000) |
| Fund Total: Development Fees Fund | S | (174,129) | \$ | | \$ | | \$ | (3,441) | \$ | - | \$ | |
| Fund Total: General Plan Update and Maint | \$ | (361,987) | \$ | (99,313) | \$ | (468,500) | \$ | (322,400) | \$ | (238,300) | \$ | (275,000) |
| Fund Total: Green Building Education Fund | \$ | | 5 | | \$ | (20,000) | \$ | (5,000) | 5 | (30,000) | \$ | (10,000) |
| Fund Total: Public Arts Fee Fund | S | (3,404) | \$ | (7,524) | \$ | (156,700) | \$ | (62,000) | 5 | (211,700) | \$ | (31,700) |
| Fund Total: Parking Reserve Fund | \$ | | \$ | | \$ | (100,000) | \$ | (196,000) | 5 | (75,000) | \$ | (25,000) |
| Fund Total: PEG - Public Education and Gover | 5 | (23,072) | \$ | (23,704) | \$ | (24,500) | \$ | (22,000) | \$ | (54,500) | \$ | (24,500) |
| Fund Total: BIA - Capitola Village-Wharf BIA | \$ | (76,531) | \$ | (77,350) | \$ | (78,200) | \$ | (74,900) | \$ | (76,600) | \$ | (76,600) |
| Fund Total: CDBG Grants | 5 | (32,991) | \$ | (5,428) | \$ | (75,000) | \$ | (3,900) | 5 | (7,100) | \$ | (5,000) |
| Fund Total: CDBG Programs | S | (78,215) | \$ | (3,000) | \$ | | \$ | (3,000) | \$ | | \$ | |
| Fund Total: CDBG Program Inc 07-08 RLF | \$ | (33,878) | \$ | (17,111) | \$ | | \$ | (5,300) | \$ | * | \$ | 121 |
| Fund Total: HOME ReUse Funds | \$ | (260,888) | \$ | (1,953) | \$ | | \$ | (12,300) | \$ | 37 | \$ | 5 |
| Fund Total: HOME Grant Fund | \$ | | \$ | (1,176,701) | \$ | (430,000) | \$ | (703,500) | \$ | (10,000) | \$ | - |
| Fund Total: Housing Trust Fund | \$ | (1,784) | \$ | (47,093) | \$ | (127,000) | \$ | (43,400) | S | (193,000) | 5 | (22,000) |
| Fund Total: BEGIN Grant Fund | \$ | - | \$ | 1-) | \$ | (240,000) | \$ | | \$ | (60,000) | \$ | |
| Fund Total: Technology | | | | | | | | | \$ | (5,000) | | |
| TOTAL SPECIAL REVENUES | \$ | (1,635,244) | \$ | (2,068,671) | \$ | (2,356,400) | \$ | (2,033,441) | \$ | (1,405,400) | \$ | (871,000) |
| Redevelopment Agency Fund Total: RDA Operating Fund | s | (2,166,973) | \$ | (2,871,895) | \$ | (2,638,500) | 5 | (3,022,700) | s | (2,952,100) | \$ | (2,228,600) |
| Fund Total: RDA Low/Mod Housing Fund | \$ | (1,046,140) | \$ | (354,695) | \$ | (458,700) | | (433,702) | | (1,385,700) | | (539,100) |
| TOTAL RDA | \$ | (3,213,113) | \$ | (3,226,590) | | (3,097,200) | _ | | _ | (4,337,800) | _ | |

On-going Revenue & Expenditures Analysis

This chart shows that ongoing expenditures exceed ongoing revenues, this calculation is made without recognizing Measure D revenue. Measure D revenue represents approximately \$880,000 in year 1 and \$1.0 million in year 2 in annual receipts. The gap between on-going revenues & expenditures is decreasing.

| On-Going Revenues & Expenditures Detail | | FY10/11 Estimated | | FY11/12 Proposed | FY12/13 Planned |
|---|----|----------------------|----|---------------------|--------------------|
| General Fund - Revenues | | | | and the last | |
| Total Revenues | \$ | 12,300,846 | \$ | 12,178,600 | \$ 12,356,700 |
| One-Time Revenues | | | | | |
| Measure D | \$ | 870,537 | \$ | 883,800 | \$ 1,000,300 |
| Grants | \$ | 537,505 | \$ | 167,700 | \$ |
| Sub-Total | \$ | 1,408,042 | \$ | 1,051,500 | \$ 1,000,300 |
| On-Going Revenues (Total less One-Time) | | | | | |
| Sub-Total | \$ | 10,892,804 | \$ | 11,127,100 | \$ 11,356,400 |
| General Fund - Expenditures | | | | | |
| Total Expenditures | \$ | (12,723,435) | \$ | (12,526,300) | \$ (12,580,990) |
| One-Time Expenditures | | | | | |
| Pension Obligation Bond | \$ | (680,300) | \$ | (673,500) | \$ (673,300) |
| Grants & Election | \$ | (454,400) | \$ | (68,400) | \$ (54,600) |
| Sub-Total | \$ | (1,134,700) | \$ | (741,900) | \$ (727,900) |
| On-Going Expenditures (Total less One-Time) | \$ | (11.588.735) | s | (11,784,400) | \$ (11,853,090) |
| Sub-Total | \$ | | _ | (11,784,400) | \$ (11,853,090) |
| On-Going Revenues | \$ | 10,892,804 | \$ | 11,127,100 | \$ 11,356,400 |
| On-Going Expenditures | \$ | (11,588,735) | \$ | (11,784,400) | \$ (11,853,090) |
| TOTAL | \$ | (695,931) | \$ | (657,300) | \$ (496,690) |

FY11-12 & FY12-13 Reserves

The City's fiscal management policy states the Emergency and Contingency Reserves shall be 5% and 10% of the General Fund Expenditures, respectively. The General Fund Expenditures are determined based upon the General Fund budget expenditures less fund transfers.

The target for the Emergency Reserve is \$591,600. Due to the flooding the City of Capitola experienced on March 24 and again on March 26 the City experienced major infrastructure damages to the Capitola Village, Pacific Cove Mobile Home Park, City Hall and the Police Department. The estimated cost for repairs is \$1.469 million. Initial funding will come from the Emergency Reserves, then backfilled with the Contingency Reserve. Aid is expected from CALEMA, FEMA and from the City's insurance carrier, but at this time the amounts are undetermined.

The Contingency Reserve is not at the required target level of 10% of the General Fund Expenditures, less fund transfers. The Reserve target amount for FY11-12 is \$1.183 million but due to the inter-loan fund to the Emergency Reserve fund for the flood, the amount is \$404,844, a shortfall of \$778,000. In FY12-13 the target is \$1.189, the estimated fund balance is \$484,844 a shortfall of \$784,700.

The table below shows the ending fund balance for FY11-12 & FY12-13.

| Estimated Ending Fund Balance | | FY10/11 Estimated | - 4 | FY11/12 Proposed | FY12/13 Planned | | | | | | | |
|----------------------------------|----|----------------------|-----|---------------------|--------------------|-----------|--|--|--|--|--|--|
| Designated Reserves | | | | | | | | | | | | |
| Emergency Reserves | | 0 | | 0 | | 0 | | | | | | |
| Contingency Reserves | \$ | 934,844 | \$ | 404,844 | \$ | 404,844 | | | | | | |
| Compensated Absences | \$ | 78,857 | \$ | 67,857 | \$ | 76,557 | | | | | | |
| Internal Service Fund Balance | | | | | | | | | | | | |
| Equipment Replacement | \$ | 252,517 | \$ | 302,517 | \$ | 302,517 | | | | | | |
| Information Technology | \$ | 143,025 | \$ | 142,925 | \$ | 117,825 | | | | | | |
| Public Employees Retirement | \$ | 216,800 | \$ | 130,000 | \$ | 55,200 | | | | | | |
| Self Inusurance Liability | \$ | 264,857 | \$ | 264,957 | \$ | 265,157 | | | | | | |
| Workers Compensation | \$ | 175,000 | \$ | 175,300 | \$ | 175,200 | | | | | | |
| Stores | \$ | 25,800 | \$ | 28,000 | \$ | 30,200 | | | | | | |
| General Fund Ending Fund Balance | \$ | 2,091,699 | \$ | 1,516,399 | \$ | 1,427,499 | | | | | | |

FLOOD EXPENDITURES

The table below depicts the expenditures related to the flood. Expenditures related to the March 2011 flood event were paid through the City's Emergency Reserve Fund. As available funding in the Emergency Reserve Fund falls short of the projected flood-related expenditures, additional funding to respond to the flood event was provided through an inter-fund loan from the Contingency Reserve Fund. Based on the current flood cost estimates, it is anticipated the Emergency Reserve will begin the year with a liability to Contingency Reserve fund in the amount of \$312,253 and an additional \$530,000 in FY11-12.

| Flood Expenditures | 100 | FY10/11 stimated | FY11/12 roposed | | TOTAL |
|--|-----|---------------------|--------------------|----|-----------|
| City Overtime | \$ | 20,456 | | | |
| Permanent Work-City Infrastructure | \$ | 810,800 | | | |
| Debris Removal | \$ | 53,200 | | | |
| Emergency Protective Measures | \$ | 54,900 | | | |
| Subtotal expenditures through May 2011 | \$ | 939,356 | | | |
| Projected additional expenditures | | | | | |
| Police Department Remodel | | | \$ 30,000 | | |
| Pacific Cove Relocation Plan | | | \$ 50,000 | 1 | |
| Slip Outs on Soquel Creek | | | \$ 100,000 | | |
| Retaining Wall at Pacific Cove | | | \$ 350,000 | | |
| Total Projected Flood Expenditures | \$ | 939,356 | \$ 530,000 | \$ | 1,469,356 |
| Flood Revenues | | | | | |
| Emergency Reserves | \$ | 627,100 | | | |
| Contingency Reserve Loan | \$ | 312,256 | \$ 530,000 | | |
| TOTAL Flood Revenue | \$ | 939,356 | \$ 530,000 | \$ | 1,469,356 |

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GENERAL FUND REVENUES



GENERAL FUND REVENUES

Revenues for the FY11-12 General Fund operating budget are \$12,178,600, which is a slight decrease from the FY10-11 Mid-Year Estimate and is primarily due to a decrease in Police Department Grants. Revenues for Sales Tax are projected to increase as well as a significant increase from the Transient Occupancy Tax. The Revenues for the FY12-13 are \$12,356,700 which is an increase just slightly over FY11-12 primarily due to projected sales tax increase from Target but off-set by a loss in revenue from Pacific Cove Mobile Home Park.

| GENERAL FUND REVENUES | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | | FY11/12 Proposed | FY12/13 Planned |
|--|-------------------|-------------------|--------------------|----------------------|----|---------------------|--------------------|
| Revenue - By Major Category | | 72. | | | П | | |
| TX - Taxes Totals | \$ 7,852,553 | \$ 7,984,409 | \$ 8,091,991 | \$ 8,044,291 | \$ | 8,371,200 | \$ 8,876,700 |
| LP - Licenses and permits Totals | \$ 354,593 | \$ 307,797 | \$ 229,000 | \$ 231,450 | \$ | 229,500 | \$ 224,500 |
| IR - Intergovernmental revenues Totals | \$ 178,923 | \$ 281,968 | \$ 386,900 | \$ 622,505 | \$ | 252,700 | \$ 85,000 |
| CFS - Charges for services Totals | \$ 2,092,783 | \$ 2,193,556 | \$ 2,360,000 | \$ 2,196,400 | \$ | 2,151,400 | \$ 2,126,400 |
| FF - Fines and forfeitures Totals | \$ 673,892 | \$ 803,398 | \$ 859,000 | \$ 819,000 | \$ | 814,000 | \$ 814,000 |
| UMP - Use of money & property Totals | \$ 409,801 | \$ 361,994 | \$ 339,800 | \$ 325,100 | \$ | 300,300 | \$ 170,600 |
| OR - Other revenues Totals | \$ 85,447 | \$ 61,183 | \$ 63,500 | \$ 58,100 | \$ | 59,500 | \$ 59,500 |
| OFS - Other financing sources Totals | \$ 611,957 | \$ | \$ - | \$ 4,000 | \$ | | \$ 1.2 |
| Revenue | \$ 12,259,948 | \$ 11,994,305 | \$ 12,330,191 | \$ 12,300,846 | \$ | 12,178,600 | \$ 12,356,700 |

| GENERAL FUND REVENUES | | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | | | FY10/11 Estimated | FY11/12 Proposed | | | FY12/13 Planned | | |
|--|----|-------------------|-------------------|--------------------|-----------|----|---------------------------------------|---------------------|-----------|----|--------------------|--|--|
| Fund: 1000 General Fund | | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | | |
| TX - Taxes | | | | | | | | | | | | | |
| 3110 100 - Property taxes Current secured | \$ | 836,396 | \$ 829,730 | \$ | 840,000 | \$ | 865,000 | \$ | 865,000 | \$ | 865,000 | | |
| 3110 200 - Property taxes Supplemental-current | \$ | 18,234 | 13,365 | \$ | 15,000 | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 | | |
| 3110 300 - Property taxes In lieu of motor vehicle | \$ | 796,462 | \$ 797,238 | \$ | 794,200 | \$ | 815,000 | \$ | 815,000 | \$ | 815,000 | | |
| General Sales Tax | \$ | 4,071,390 | \$ 4,060,431 | \$ | 4,115,817 | \$ | 4,115,054 | \$ | 4,173,700 | \$ | 4,557,200 | | |
| General Sales Tax - Measure D | \$ | 787,706 | \$ 948,045 | \$ | 869,774 | \$ | 870,537 | \$ | 883,800 | \$ | 1,000,300 | | |
| 3150 100 - Business license Tax | \$ | 277,958 | \$ 281,739 | \$ | 280,000 | \$ | 280,000 | \$ | 280,000 | \$ | 280,000 | | |
| 3160 100 - Franchise tax Electric | \$ | 93,872 | \$ 95,230 | \$ | 100,000 | \$ | 95,000 | \$ | 95,000 | \$ | 95,000 | | |
| 3160 200 - Franchise tax Gas | \$ | 38,427 | \$ 27,913 | \$ | 38,000 | \$ | 28,000 | \$ | 28,000 | \$ | 28,000 | | |
| 3160 300 - Franchise tax Refuse | \$ | 217,002 | \$ 228,592 | \$ | 235,000 | \$ | 235,000 | \$ | 235,000 | \$ | 235,000 | | |
| 3160 350 - Franchise tax Refuse AB939 | \$ | 3,535 | \$ 5,035 | \$ | | \$ | 5,000 | \$ | 5,000 | \$ | 5,000 | | |
| 3160 400 - Franchise tax Cable tv | \$ | 102,006 | \$ 100,122 | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 | | |
| 3160 450 - Franchise tax Uverse-AT&T | \$ | | \$ 845 | \$ | | \$ | 1,500 | \$ | 1,500 | \$ | 2,000 | | |
| 3160 500 - Franchise tax Recycling grant | \$ | 4,200 | \$ 4,200 | \$ | 4,200 | \$ | 4,200 | \$ | 4,200 | \$ | 4,200 | | |
| 3170 000 - Transient occupancy tax Transient | \$ | 605,365 | \$ 591,925 | \$ | 700,000 | \$ | 620,000 | \$ | 875,000 | \$ | 880,000 | | |
| TX - Taxes Totals | \$ | 7,852,553 | \$ 7,984,409 | \$ | 8,091,991 | \$ | 8,044,291 | \$ | 8,371,200 | \$ | 8,876,700 | | |
| LP - Licenses and permits | | | | | | | | | | | | | |
| 3200 100 Building permits | \$ | 314,684 | \$ 231,381 | \$ | 176,000 | \$ | 177.700 | \$ | 176,500 | \$ | 176,500 | | |
| 3200 200 - Encroachment permit | \$ | 10,391 | \$ 26,841 | | 20,000 | \$ | 20,000 | \$ | 20,000 | 5 | 15,000 | | |
| 3200 300 - Special Events permit | Ψ | 10,551 | \$ 8,747 | Ψ | 20,000 | Ψ | 20,000 | Ψ | 20,000 | Ψ | 13,000 | | |
| 3200 300 - Special Events permit | \$ | 2,970 | \$ 2,946 | \$ | 3,000 | \$ | 3,000 | \$ | 3,000 | \$ | 3,000 | | |
| 3200 400 - Parking permits | \$ | 25,357 | \$ 34,666 | \$ | 27,000 | \$ | 27,750 | \$ | 27,000 | \$ | 27,000 | | |
| 3200 600 - Other permits | \$ | 890 | \$ 3,216 | | 3,000 | \$ | 3,000 | \$ | 3,000 | \$ | 3,000 | | |
| LP - Licenses and permits Totals | \$ | 354,293 | 307,797 | _ | 229,000 | \$ | 231,450 | \$ | 229,500 | \$ | 224,500 | | |
| | | | | | | | | | | | | | |
| IR - Intergovernmental revenues | | 22.22 | 100000 | | 101 112 | | 452355 | 3 | 11221 | - | | | |
| 3310 100 Federal grant-operating category | \$ | 72,366 | \$ 182,699 | \$ | 252,600 | \$ | 457,801 | \$ | 167,700 | \$ | | | |
| 3310 200 Federal grant-capital category | \$ | - | \$ | \$ | 14,300 | \$ | 76,811 | \$ | | \$ | | | |
| 3320 100 State grants- operating category | \$ | - | \$ 9,607 | \$ | | \$ | 2,893 | \$ | • | \$ | (- | | |
| 3320 200 State grants- capital category | \$ | 2.002 | \$ | \$ | | \$ | | \$ | | \$ | ale feet | | |
| 3330 100 -Prop 172 Sales tax Police | \$ | 31,759 | \$ 29,212 | \$ | 38,000 | \$ | 38,000 | \$ | 38,000 | \$ | 38,000 | | |
| 3330 110 -Abandoned vehicle abatement fee | \$ | 14,509 | \$ 9,068 | | 10,000 | | 10,000 | \$ | 10,000 | | 10,000 | | |
| 3330 130 - POST Police offcr sfty training | \$ | 11,038 | \$ 4,827 | | 5,000 | \$ | 5,000 | \$ | 5,000 | | 5,000 | | |
| 3330 250 - Motor vehicle in-lieu tax | \$ | 34,620 | \$ 29,889 | \$ | 50,000 | \$ | 20,000 | \$ | 20,000 | \$ | 20,000 | | |
| 3330 300 - State recycling grant | \$ | 5,000 | \$ 5,000 | \$ | 5,000 | \$ | 5,000 | \$ | 5,000 | | 5,000 | | |
| 3330 310 -HOPTER | \$ | 6,903 | \$ 7,038 | | 7,000 | \$ | 7,000 | \$ | 7,000 | \$ | 7,000 | | |
| 3330 320 - SB90 State mandated cost reiimb | \$ | 2,727 | \$ 4,628 | \$ | 5,000 | \$ | | \$ | | \$ | - | | |
| IR - Intergovernmental revenues Totals | \$ | 178,923 | \$ 281,968 | \$ | 386,900 | \$ | 622,505 | \$ | 252,700 | \$ | 85,000 | | |
| CFS - Charges for services | | | | | | | | | | | | | |
| 3410 010 - Gen gov't RDA business services | \$ | 220,088 | \$ 219,664 | \$ | 205,200 | \$ | 205,200 | \$ | 205,200 | \$ | 205,200 | | |
| 3410 011 - Gen gov't RDA business services- | \$ | (134,000) | \$ (133,400) | \$ | (133,400) | \$ | (130,000) | \$ | (130,000) | | (130,000) | | |
| 3410 020 - Gen gov't Parking meters - village | \$ | 384,667 | 517,814 | \$ | 670,000 | | 550,000 | \$ | 620,000 | | 620,000 | | |
| 3410 021 - Gen gov't Parking meters - cliff drive | \$ | 51,393 | 53,563 | | 55,000 | \$ | 55,000 | \$ | 55,000 | | 55,000 | | |
| 3410 022 - Gen gov't Parking meters - pacific | \$ | 35,526 | \$ 77,336 | \$ | 75,000 | \$ | 77,000 | \$ | 75,000 | \$ | 75,000 | | |
| 3410 040 - Gen gov't Mobile home admin | \$ | 93,522 | \$ 63,380 | | 50,000 | \$ | 15,000 | \$ | | \$ | | | |
| 3410 041 - Gen gov't BIA - finance support | \$ | 4,200 | \$ 4,200 | | 3,000 | \$ | 4,200 | \$ | 4,200 | \$ | 4,200 | | |
| 3410 044 - Gen gov't HOME Grant | \$ | | \$ 6,000 | \$ | - | \$ | , , , , , , , , , , , , , , , , , , , | \$ | | \$ | - | | |
| 3410 045 - Gen gov't CVC-Finance Support | \$ | - | \$ • | \$ | | \$ | 500 | \$ | 500 | \$ | 500 | | |
| 3420 010 - Public safety Vehicle release fee | \$ | 13,426 | \$ 14,227 | | 4,500 | \$ | 9,000 | \$ | 10,000 | | 10,000 | | |
| 3420 012 - Public safety Police reports and others | \$ | 5,341 | \$ 5,407 | | 6,000 | \$ | 6,000 | \$ | | | 5,000 | | |
| 3420 013 - Public safety Booking fees | \$ | 6,208 | \$ 5,632 | | 4,000 | \$ | 7,000 | \$ | 6,000 | | 6,000 | | |
| the result of the first state of the control of the state | | | | | | - | 0.000 | | -1 | | -1 | | |

| GENERAL FUND REVENUES | | FY08/09 Actual | | FY09/10 Actual | | FY10/11 Adopted | | FY10/11 Estimated | | FY11/12 Proposed | | FY12/13 Planned | | |
|--|----|-------------------|----|-------------------|----|--------------------|----|----------------------|----|---------------------|-----|--------------------|--|--|
| 3420 020 - Public safety Animal services | \$ | 2,277 | \$ | 2,559 | \$ | 2,500 | \$ | 4,000 | _ | 3,500 | \$ | 3,500 | | |
| 3420 030 - Public safety Rispin - police services | \$ | 16,599 | \$ | 21,918 | \$ | 25,000 | \$ | 20,000 | \$ | | \$ | | | |
| 3420 031 - Public safety Special events - police | \$ | | \$ | 2,760 | \$ | | \$ | | \$ | | \$ | | | |
| 3440 001 - Public works BIA - public works | \$ | 3,000 | \$ | 3,000 | \$ | 3,000 | \$ | 3,000 | \$ | 3,000 | \$ | 3,000 | | |
| 3440 002 - Public works Rispin - public works | \$ | 4,110 | \$ | 16,158 | \$ | 7,500 | \$ | 7,000 | \$ | | \$ | | | |
| 3440 003 - Public works Wharf - public works | \$ | 38,940 | \$ | 37,070 | \$ | 25,000 | \$ | 40,000 | \$ | | \$ | - | | |
| 3440 005 - Public works Sweeper Svc Provided to | \$ | 45,000 | \$ | 45,000 | \$ | 45,000 | \$ | 45,000 | \$ | 45,000 | \$ | 45,000 | | |
| 3450 010 - Building fees Building plan check fees | \$ | 121,719 | \$ | 114,615 | \$ | 80,000 | \$ | 80,000 | \$ | 80,000 | \$ | 80,000 | | |
| 3460 010 - Comm dev Planning fee - sr plnr cost | \$ | 80,833 | \$ | 65,866 | \$ | 110,000 | \$ | 75,000 | \$ | 90,000 | \$ | 90,000 | | |
| 3460 011 - Comm dev Planning fee - assoc plnr | \$ | 72,940 | \$ | 21,910 | \$ | 0. | \$ | | \$ | 1 7 1 25 | \$ | | | |
| 3460 012 - Comm dev Planning fee - director cost | \$ | 2,025 | \$ | 16,600 | \$ | 5,000 | \$ | 5,000 | \$ | 8,000 | \$ | 8,000 | | |
| 3460 020 - Comm dev Planning plan check fee | \$ | 35,767 | \$ | 32,714 | | 33,000 | \$ | 33,000 | \$ | 22,000 | \$ | 22,000 | | |
| 3460 030 - Comm dev Planning application fee | \$ | 15,408 | \$ | 13,256 | \$ | 17,000 | \$ | 17,000 | \$ | 13,000 | \$ | 13,000 | | |
| 3460 040 - Comm dev Hsg admin billing - RDA | \$ | 223,194 | \$ | 112,367 | \$ | 200,000 | \$ | 200,000 | \$ | 130,000 | \$ | 130,000 | | |
| 3460 041 - Comm dev Hsg admin billing-HOME | \$ | 25,019 | \$ | | \$ | | \$ | | \$ | | \$ | 2 | | |
| 3460 044 - Comm dev Planning - Billing to Gen | \$ | 20,000 | \$ | 88,800 | \$ | 125,000 | \$ | 125,000 | \$ | 150,000 | \$ | 125,000 | | |
| 3460 045 - Comm dev Hsg Admin Billing - HOME | \$ | 4 | \$ | 80,714 | \$ | | \$ | | \$ | | S | - | | |
| 3460 050 - Comm dev Planning - other fees | \$ | 16,375 | \$ | 11,732 | \$ | 12,000 | \$ | 12,000 | \$ | 12,000 | \$ | 12,000 | | |
| 3460 060 - Comm dev Planner developer review | \$ | 6,311 | \$ | 374 | \$ | 500 | \$ | 500 | \$ | 500 | \$ | 500 | | |
| 3470 010 - Recreation fees Class fees | \$ | 336,075 | \$ | 318,550 | \$ | 367,000 | \$ | 325,000 | \$ | 335,000 | \$ | 335,000 | | |
| 3470 020 - Recreation fees Jr. guard fees | \$ | 193,827 | \$ | 213,946 | \$ | 189,000 | \$ | 225,000 | \$ | 225,000 | \$ | 225,000 | | |
| 3470 030 - Recreation fees Camp Capitola fees | \$ | 79,716 | \$ | 79,459 | \$ | 84,000 | \$ | 120,000 | \$ | 115,000 | \$ | 115,000 | | |
| 3470 040 - Recreation fees Sports fees | \$ | 70,937 | \$ | 58,888 | \$ | 84,000 | \$ | 60,000 | \$ | 65,000 | \$ | 65,000 | | |
| CFS - Charges for services Totals | \$ | 2,092,783 | _ | 2,193,556 | \$ | 2,360,000 | \$ | 2,196,400 | \$ | 2,151,400 | \$ | 2,126,400 | | |
| | _ | | | | | | | | _ | | | | | |
| FF - Fines and forfeitures | • | FC 000 | • | 00.005 | • | 67.000 | • | 07.000 | • | 00.000 | • | 00.000 | | |
| 3510 001 - Fines and forfeitures Redlight camera | \$ | 56,809 | \$ | 96,835 | \$ | 67,000 | \$ | 67,000 | \$ | 62,000 | \$ | 62,000 | | |
| 3510 011 - Fines and forfeitures General fines | \$ | 94,190 | \$ | 47,780 | \$ | 140,000 | \$ | 140,000 | \$ | 140,000 | \$ | 140,000 | | |
| 3510 017 - Fines and forfeitures Vehicle Code | • | | \$ | 105,800 | | 40.000 | | | | | | | | |
| 3510 018 - Fines and forfeitures Municipal Code | \$ | 45.750 | \$ | 45.000 | \$ | 40,000 | \$ | ** | \$ | | \$ | **** | | |
| 3510 100 - Fines and forfeitures False alarm | \$ | 15,750 | \$ | 15,600 | \$ | 12,000 | \$ | 12,000 | \$ | 12,000 | \$ | 12,000 | | |
| 3510 200 - Fines and forfeitures Parking citations | \$ | 507,144 | \$ | 537,383 | \$ | 600,000 | \$ | 600,000 | \$ | 600,000 | \$ | 600,000 | | |
| FF - Fines and forfeitures Totals | \$ | 673,892 | \$ | 803,398 | \$ | 859,000 | \$ | 819,000 | \$ | 814,000 | \$ | 814,000 | | |
| UMP - Use of money & property | | | | | | | | | | | | | | |
| 3610 100 - Investment earnings LAIF | \$ | 61,476 | \$ | 17,546 | \$ | 30,000 | \$ | 15,000 | \$ | 10,000 | \$ | 10,000 | | |
| 3610 201 - Investment earnings RDA \$1.35M | \$ | 104,655 | \$ | 104,655 | \$ | 104,600 | \$ | 104,600 | \$ | 104,600 | \$ | 104,600 | | |
| 3610 202 - Investment earnings RDA \$618k loan | \$ | 47,895 | \$ | 47,895 | \$ | 47,900 | \$ | 47,900 | \$ | 47,900 | \$ | 47,900 | | |
| 3610 203 - Investment earnings RDA annual loan | \$ | 33,290 | \$ | 33,200 | \$ | | \$ | - | \$ | | \$ | 1.00 | | |
| 3620 010 - Rents Pac cove park - space lease | \$ | 96,474 | \$ | 98,021 | \$ | 100,000 | \$ | 100,000 | \$ | 90,000 | \$ | 9. | | |
| 3620 011 - Rents Pac Cove Coach Rent | \$ | 52,673 | \$ | 49,948 | \$ | 47,500 | \$ | 47,500 | \$ | 40,000 | \$ | - 2 | | |
| 3620 012 - Rents Lease #80 FY04/05-07/08 | \$ | 3,333 | \$ | | \$ | * | \$ | | \$ | | \$ | | | |
| 3620 020 - Rents Beulah | \$ | | \$ | | \$ | | \$ | | \$ | 200 | \$ | 500 | | |
| 3620 030 - Rents Jade Street facility | \$ | 4,044 | \$ | 5,212 | \$ | 5,000 | \$ | 5,000 | \$ | 3,000 | \$ | 3,000 | | |
| 3620 040 - Rents Esplanade restaurants | \$ | | \$ | 3,621 | \$ | 2,600 | \$ | 3,600 | \$ | 2,600 | \$ | 2,600 | | |
| 3620 041 - Rents Esplanade - surf trailer | \$ | | \$ | 1,445 | \$ | 1,000 | \$ | 1,000 | \$ | 1,000 | \$ | 1,000 | | |
| 3620 042 - Rents Esplanade bandstand | \$ | | \$ | 600 | \$ | 1,000 | \$ | 500 | \$ | 1,000 | \$ | 1,000 | | |
| 즐겁게 하게 되었다. 그렇게 지수를 가지 않아 아름다면 그 그리고 하지 않아 없다. | | | | | | | 2 | 797 | | 13777 | - 1 | ,,,,, | | |
| 3620 090 - Rents Boat spaces | \$ | 150 | \$ | (150) | 5 | 200 | \$ | | \$ | | \$ | - | | |

| ENERAL FUND REVENUES | | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | | FY11/12 Proposed | | FY12/13 Planned | |
|---|----|-------------------|-------------------|--------------------|----------------------|----|---------------------|----|--------------------|--|
| OR - Other revenues | | | | | | | | | | |
| 3700 002 - Other revenue Surf camera | \$ | 3,413 | \$ 3,468 | \$ 6,000 | \$ 3,600 | \$ | 3,600 | \$ | 3,600 | |
| 3700 100 - Arts - twilight concert sponsors | \$ | 15,600 | \$ 14,000 | \$ 15,000 | \$ 15,000 | \$ | 12,200 | \$ | 12,200 | |
| 3700 101 - Arts - movies at the beach spons | \$ | 5,000 | \$ 1,500 | \$ 4,000 | \$ 4,000 | \$ | 2,000 | \$ | 2,000 | |
| 3700 102 - Arts - art at the beach fee | \$ | 2,305 | \$ 4,130 | \$ 3,600 | \$ 3,600 | \$ | 3,600 | \$ | 3,600 | |
| 3700 103 - Jazz Concerts | \$ | 2 | \$ | \$ 5,300 | \$ 5,300 | \$ | 2,500 | \$ | 2,500 | |
| 3700 200 - Other revenue Museum donations- | \$ | 921 | \$ 924 | \$ 600 | \$ 600 | \$ | 600 | \$ | 600 | |
| 3700 250 - Other revenue Memorial plaques and | \$ | 7,750 | \$ 9,525 | \$ 6,000 | \$ 6,000 | \$ | | \$ | - | |
| 3700 300 - Other revenue Miscellaneous | \$ | 27,834 | \$ 4,393 | \$ 4 | \$ | \$ | | \$ | | |
| 3700 301 - Other revenue BASAPA property tax | \$ | | \$ | \$ 3,000 | \$ 1.2 | \$ | | \$ | | |
| 3700 302 - Returned Check Fees | | | \$ 527 | | | | | | | |
| 3700 801 - Reimburse - fuel by CFD/school | \$ | 23,304 | \$ 26,760 | \$ 20,000 | \$ 20,000 | \$ | 35,000 | \$ | 35,000 | |
| 3700 900 - Other revenue Change Machine-Misc | \$ | (681) | \$ (4,044) | \$ | \$ - | \$ | | \$ | 1000 | |
| OR - Other revenues Totals | \$ | 85,447 | \$ 61,183 | \$ 63,500 | \$ 58,100 | \$ | 59,500 | \$ | 59,500 | |
| OFS - Other financing sources | | | | | | П | | | | |
| CIP | \$ | 297,957 | \$ | \$ · · | \$ | \$ | | \$ | | |
| General Plan Maintenance | \$ | 314,000 | \$ 9 | \$ | \$ - 14 | \$ | | \$ | | |
| Public Art | \$ | | \$ | \$ 2 | \$ 4,000 | \$ | | \$ | | |
| OFS - Other financing sources Totals | \$ | 611,957 | \$ * | \$ | \$ 4,000 | \$ | | \$ | 7 | |
| Fund Total: General Fund | \$ | 12,259,948 | \$ 11,845,279 | \$ 12,330,191 | \$ 12,300,846 | \$ | 12,178,600 | \$ | 12,356,700 | |

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GENERAL FUND EXPENDITURES



GENERAL FUND EXPENDITURES

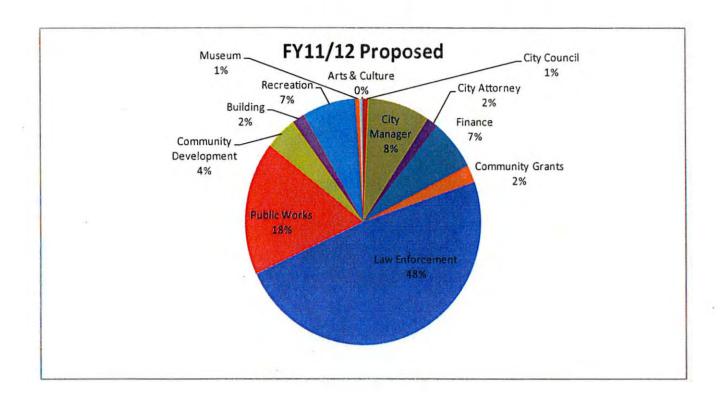
Expenditures for the FY 11-12 Proposed Operating Budget are \$12,526,300, an increase from the FY10-11 Adopted Budget. This is largely due to the addition of a full time Finance Director as well as some previously negotiated increases in salary and benefits for the Police Dept of 2% and the possibility of a 1% to 2% increase for the misc. employees. In FY11-12, there is an increase of \$50,000 primarily reflecting the slight increase from the employee contracts and the contract services budget while all other categories remain status quo.

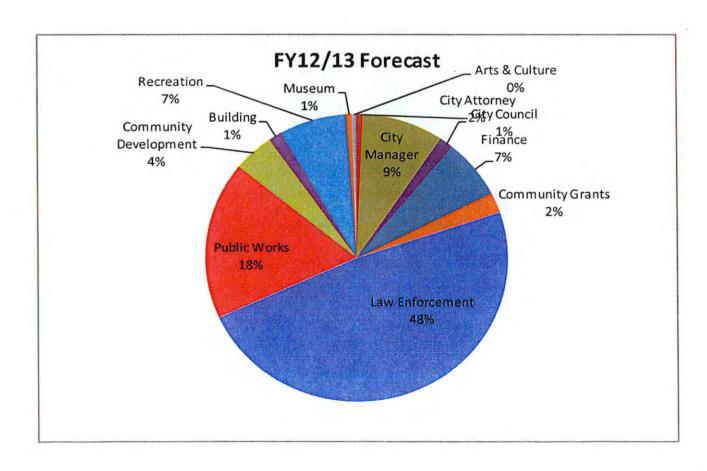
The following is the budget by major administrative categories and departments.

| GENERAL FUND EXPENDITURES | FY08/09 Actual | FY | 09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Planned |
|---|-------------------|----|--------------|--------------------|----------------------|---------------------|--------------------|
| Expenditures by Category | | | | | | | |
| Personnel Totals | \$ 7,976,795 | \$ | 7,370,399 | \$ 7,527,500 | \$ 7,459,416 | \$ 7,831,400 | \$ 7,903,500 |
| Contract services Totals | \$ 2,579,524 | \$ | 2,420,782 | \$ 2,467,500 | \$ 3,093,679 | \$ 2,379,950 | \$ 2,369,500 |
| Supplies Totals | \$ 519,245 | \$ | 458,487 | \$ 490,000 | \$ 529,136 | \$ 498,250 | \$ 503,890 |
| Community Grants | \$ 274,637 | \$ | 275,000 | \$ 275,000 | \$ 275,000 | \$ 275,000 | \$ 275,000 |
| CAP - Capital outlay Totals | \$ | \$ | 32,324 | \$ | \$ 12,204 | \$ | \$ - |
| ISFC - Internal service fund charges Totals | \$ 788,700 | \$ | 773,500 | \$ 859,500 | \$ 859,500 | \$ 846,700 | \$ 844,100 |
| Sub Total Before Fund Transfers | \$ 12,138,901 | \$ | 11,330,493 | \$ 11,619,500 | \$ 12,228,935 | \$ 11,831,300 | \$ 11,895,990 |
| Fund Transfers | \$ 444,846 | \$ | 547,549 | \$ 710,000 | \$ 494,500 | \$ 695,000 | \$ 685,000 |
| Expenditure Grand Totals: | \$ 12,583,747 | \$ | 11,878,042 | \$ 12,329,500 | \$ 12,723,435 | \$ 12,526,300 | \$ 12,580,990 |

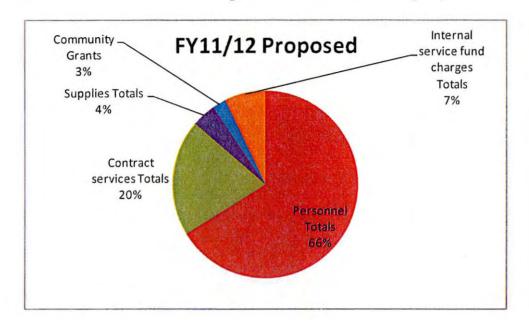
| GENERAL FUND EXPENDITURES | FY08/09 Actual | | | '09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | | | FY11/12 Proposed | FY12/13 Planned |
|--------------------------------|-------------------|------------|----|---------------|--------------------|----------------------|------------|----|---------------------|--------------------|
| DEPARTMENT TOTALS | | | T | | | | | | | |
| City Council | \$ | 72,446 | \$ | 78,704 | \$ 87,100 | \$ | 87,100 | \$ | 88,700 | \$ 88,700 |
| City Manager | \$ | 753,972 | \$ | 758,101 | \$ 766,200 | \$ | 752,700 | \$ | 795,100 | \$ 818,600 |
| Personnel | \$ | 165,312 | \$ | 148,328 | \$ 197,600 | \$ | 192,500 | \$ | 212,800 | \$ 213,900 |
| City Attorney | \$ | 200,245 | \$ | 322,999 | \$ 273,600 | \$ | 718,900 | \$ | 183,600 | \$ 183,600 |
| Finance | \$ | 736,454 | \$ | 562,580 | \$ 690,800 | \$ | 613,400 | \$ | 778,300 | \$ 781,300 |
| Community Grants | \$ | 274,637 | \$ | 275,000 | \$ 275,000 | \$ | 275,000 | \$ | 275,000 | \$ 275,000 |
| Police-Law Enforcement | \$ | 5,203,451 | \$ | 4,970,063 | \$ 5,116,000 | \$ | 5,171,091 | \$ | 5,123,870 | \$ 5,093,210 |
| Police-Parking Enforcement | \$ | 487,056 | \$ | 492,781 | \$ 448,800 | \$ | 504,800 | \$ | 485,300 | \$ 551,000 |
| Police-Lifeguard | \$ | 84,036 | \$ | 95,781 | \$ 91,200 | \$ | 91,200 | \$ | 89,700 | \$ 90,700 |
| Police-Animal Services | \$ | 7,317 | \$ | 16,953 | \$ 14,200 | \$ | 17,200 | \$ | 16,200 | \$ 16,200 |
| Public Works -Streets | \$ | 1,222,585 | \$ | 945,300 | \$ 1,044,700 | \$ | 1,158,709 | \$ | 1,092,195 | \$ 1,102,570 |
| Public Works - Facilities | \$ | 270,352 | \$ | 229,134 | \$ 229,300 | \$ | 228,800 | \$ | 267,000 | \$ 275,200 |
| Public Works-Fleet | \$ | 279,278 | \$ | 264,465 | \$ 285,400 | \$ | 285,400 | \$ | 285,320 | \$ 287,820 |
| Public Works-Parks | \$ | 550,148 | \$ | 420,239 | \$ 453,300 | \$ | 429,910 | \$ | 436,270 | \$ 440,470 |
| Community Development | \$ | 649,684 | \$ | 624,364 | \$ 487,900 | \$ | 542,750 | \$ | 518,900 | \$ 524,200 |
| Building | \$ | 272,652 | \$ | 190,536 | \$ 206,100 | \$ | 186,025 | \$ | 203,785 | \$ 171,860 |
| Recreation | \$ | 800,725 | \$ | 830,155 | \$ 836,800 | \$ | 853,950 | \$ | 853,760 | \$ 855,160 |
| Museum | \$ | 65,246 | \$ | 64,725 | \$ 67,200 | \$ | 67,200 | \$ | 77,300 | \$ 78,300 |
| Arts & Culture | \$ | 43,305 | \$ | 40,285 | \$ 48,300 | \$ | 52,300 | \$ | 48,200 | \$ 48,200 |
| Subtotal Before Fund Transfers | \$ | 12,138,901 | \$ | 11,330,493 | \$ 11,619,500 | \$ | 12,228,935 | \$ | 11,831,300 | \$ 11,895,990 |
| General Fund Transfers | \$ | 444,846 | \$ | 547,549 | \$ 710,000 | \$ | 494,500 | \$ | 695,000 | \$ 685,000 |
| Expenditure Totals | \$ | 12,583,747 | \$ | 11,878,041 | \$ 12,329,500 | \$ | 12,723,435 | \$ | 12,526,300 | \$ 12,580,990 |

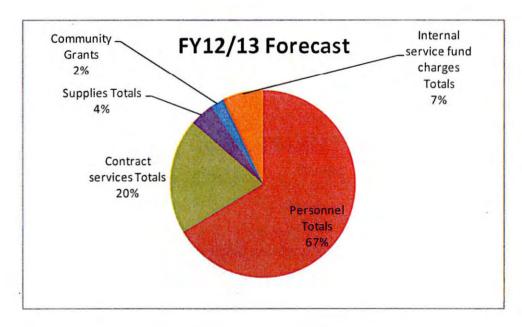
General Fund Expenditures - By Department





General Fund Expenditures - By Category





SALARIES & BENEFITS

All positions listed in the General Fund are fully funded with full benefit costing. Fully benefited non-safety employees have been budgeted at top step; an average rate was estimated for Police Officers, Sergeants and the Captain are based on the current employees; specialty pays are budgeted as a separate line item. Hourly employees have been budgeted at mid-range. Changes which occurred in FY10-11 include the following: creation of the Maintenance Worker class series I, II, III, and a Building Inspector I & II class series which resulted in a salary savings. Changes in FY11-12 will be the creation of an Administrative Services Manager class, (defunding the Assistant to the City Manager position) the reduction of 1 Parking Enforcement position in exchange for an hourly position and a fully funded Finance Director. The FY12-13 planned budget restores 1 FTE Parking Enforcement Officer and a Grant Funded Officer position is eliminated due to the grant expiring.

The table below summarizes the budget positions & hours, and the following page provides a detail summary of the staffing budget changes.

| | FY05-06 | FY06-07 | FY07-08 | FY08-09 | FY09-10 | FY10-11 | FY11-12 | FY12-13 |
|-------------------------|---------|---------|---------|---------|---------|---------|----------|---------|
| GENERAL FUND | Actual | Actual | Actual | Actual | Actual | Actual | Proposed | Planned |
| Elected | | | | | | | | |
| City Council | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| Treasurer | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Elected - Total FTE's | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 |
| Fully Benefited by Dept | | | | | | | | |
| City Attorney | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Finance | 5.25 | 5.25 | 5.25 | 5.38 | 5.38 | 4.99 | 5.25 | 5.25 |
| City Manager | 7.00 | 6.75 | 6.75 | 6.75 | 6.75 | 6.75 | 6.95 | 6.95 |
| Museum | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 |
| Arts Commission | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Police | 31.75 | 30.25 | 32.75 | 32.75 | 30.25 | 30.75 | 30.25 | 30.75 |
| CDD | 5.67 | 5.67 | 5.67 | 6.67 | 6.17 | 4.67 | 5.17 | 5.17 |
| Public Works | 14.33 | 14.33 | 14.33 | 14.33 | 12.33 | 12.33 | 12.33 | 12.33 |
| Recreation | 3.50 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Dept - Total FTEs | 68.25 | 66.00 | 68.50 | 69.63 | 64.63 | 63.24 | 63.70 | 64.20 |
| Change from prior year | | (2.25) | 2.50 | 1.13 | (5.00) | (1.39) | 0.46 | 0.50 |

SALARIES & BENEFITS (continued)

City services are mostly staff delivered, therefore staffing is the most significant expenditure. For the FY11-12 budget staffing costs total \$7,831,400 in the General Fund. This represents a 4% increase from the FY10-11 Adopted Budget. That is a largely a result of a fully funded Finance Director, the POA will receive a 2% salary increase as per a negotiated agreement and the Miscellaneous employees will receive a COLA in January of 2011. Staffing is 66% of the total General Fund expenditure. In FY12-13 there is a 1% increase. The following tables provide an overview of staffing cost by major budget category and a cross reference by department.

| STAFFING BY CATEGORY | | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Proposed |
|----------------------|----|-------------------|-------------------|--------------------|----------------------|---------------------|---------------------|
| Salary | \$ | 4,740,100 | \$ 4,334,500 | \$ 4,667,200 | \$ 4,498,000 | \$ 4,821,000 | \$ 4,914,100 |
| Seasonal/Temp | \$ | 321,500 | \$ 398,500 | \$ 285,800 | \$ 307,300 | \$ 308,800 | \$ 292,500 |
| Overtime | \$ | 218,300 | \$ 171,400 | \$ 200,400 | \$ 282,100 | \$ 301,500 | \$ 285,200 |
| Specialty Pays | \$ | 241,700 | \$ 225,700 | \$ 240,500 | \$ 240,000 | \$ 240,700 | \$ 239,700 |
| Subtotal - Staffing | \$ | 5,521,600 | \$ 5,130,100 | \$ 5,393,900 | \$ 5,327,400 | \$ 5,672,000 | \$ 5,731,500 |
| Benefits | \$ | 2,455,200 | \$ 2,240,300 | \$ 2,133,600 | \$ 2,132,000 | \$ 2,159,400 | \$ 2,172,000 |
| TOTAL | \$ | 7,976,800 | \$ 7,370,400 | \$ 7,527,500 | \$ 7,459,400 | \$ 7,831,400 | \$ 7,903,500 |
| | _ | | | | | | |

| STAFFING BY CATEGORY | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | 1 | FY11/12 Proposed | FY12/13 Proposed |
|-----------------------|-------------------|-------------------|--------------------|----------------------|----|---------------------|---------------------|
| City Council | \$ 42,625 | \$ 37,527 | \$ 41,200 | \$ 41,200 | \$ | 41,300 | \$ 41,300 |
| Finance | \$ 530,213 | \$ 398,977 | \$ 506,600 | \$ 425,600 | \$ | 580,000 | \$ 587,300 |
| City Manager | \$ 736,570 | \$ 751,080 | \$ 734,300 | \$ 734,300 | \$ | 795,700 | \$ 804,400 |
| Police Dept | \$ 4,133,557 | \$ 3,897,449 | \$ 4,109,400 | \$ 4,090,866 | \$ | 4,173,500 | \$ 4,204,500 |
| Public Works | \$ 1,259,573 | \$ 1,072,374 | \$ 1,093,000 | \$ 1,075,100 | \$ | 1,095,100 | \$ 1,110,800 |
| Community Development | \$ 758,114 | \$ 681,196 | \$ 534,600 | \$ 562,450 | \$ | 604,500 | \$ 612,000 |
| Recreation | \$ 450,039 | \$ 466,802 | \$ 441,300 | \$ 462,800 | \$ | 469,500 | \$ 470,400 |
| Museum | \$ 54,288 | \$ 53,552 | \$ 54,900 | \$ 54,900 | \$ | 59,600 | \$ 60,600 |
| Art & Culture | \$ 11,815 | \$ 11,443 | \$ 12,200 | \$ 12,200 | \$ | 12,200 | \$ 12,200 |
| TOTAL | \$ 7,976,795 | \$ 7,370,399 | \$ 7,527,500 | \$ 7,459,416 | \$ | 7,831,400 | \$ 7,903,500 |

Staffing Budget Assumptions - Salary

There are five bargaining groups in the City. The Management employees are on individual contracts. The hourly employees are not included in any of these groups and are not represented by a union. The following table lists the different groups, the start and end dates of their current agreements.

| rrent Expires |
|------------------|
| 012 |
| 012 |
| 012 |
| 011 |
| 012 |
| 2 |

For budgeting purposes, for employees within all bargaining groups & management employees except POA the assumed COLA of 1% to 2%. The POA agreed to a modification of their MOU that spreads their approved 4% salary increase over 2 years, year one is 2% that occurred in FY10-11 and year two is the final 2% in FY11-12. This was in exchange for not freezing one currently vacant officer position in FY10-11.

Seasonal/Temporary Hours

The following table lists the departments and the number of temporary hours budgeted. Included in the Department Overview section of the budget document is a listing by job classifications.

| GENERAL FUND EXPENDITURES | | Y08/09 Actual | FY09/10 Actual | FY10/11 Adopted | - 20 | FY10/11 stimated | 100 | FY11/12 roposed | FY12/13 Planned |
|---------------------------|----|------------------|-------------------|--------------------|------|---------------------|-----|--------------------|------------------------|
| SEASONAL/TEMP /HOURLY | \$ | 321,500 | \$ 398,500 | \$ 285,800 | \$ | 307,300 | \$ | 308,800 | \$ 292,500 |
| | | Hours | Hours | Hours | | Hours | | Hours | Hours |
| By Department | | | | | | | | | |
| City Manager | | 0.00 | 297.00 | 0.00 | | 0.00 | | 0.00 | 0.00 |
| Arts & Cultural | | 392.75 | 480.00 | 480.00 | | 480.00 | | 480.00 | 480.00 |
| Police | | 4946.00 | 5379.75 | 3650.00 | | 3650.00 | | 4550.00 | 3650.00 |
| Comm Dev | | 0.00 | 14.50 | 0.00 | | 0.00 | | 0.00 | 0.00 |
| Recreation | _ | 18912.25 | 20053.75 | 16850.00 | | 16850.00 | | 18440.00 | 18440.00 |
| TOTAL HOURS | | 24,251.00 | 26,225.00 | 20,980.00 | | 20,980.00 | | 23,470.00 | 22,570.00 |

Staffing Budget Assumptions - Overtime

The following table provides the detail for the overtime budget. The overtime budget for the Police Department increased in FY10-11 due to multiple vacancies, the FY 11-12 overtime budget will significantly increase due to officer vacancies and in large part due to the elimination of the SLESF program which paid \$50,000 towards overtime.

| STAFFING - OVERTIME | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 stimated | FY11/12 roposed | FY12/13 Planned |
|-----------------------|-------------------|-------------------|--------------------|---------------------|--------------------|--------------------|
| Finance | \$ 27,854 | \$ 14,648 | \$ 18,600 | \$ 18,600 | \$ 18,800 | \$ 19,100 |
| City Manager | \$ - 12 | \$ 1 | \$ 200 | \$ 200 | \$ 300 | \$ 300 |
| Police Dept | \$ 174,532 | \$ 138,245 | \$ 159,700 | \$ 241,016 | \$ 260,000 | \$ 243,000 |
| Public Works | \$ 12,096 | \$ 14,840 | \$ 16,700 | \$ 17,100 | \$ 17,200 | \$ 17,500 |
| Community Development | \$ 85 | \$ 288 | \$ 300 | \$ 300 | \$ 400 | \$ 300 |
| Recreation | \$ 3,737 | \$ 3,361 | \$ 4,900 | \$ 4,900 | \$ 4,800 | \$ 5,000 |
| TOTAL - OVERTIME | \$ 218,304 | \$ 171,382 | \$ 200,400 | \$ 282,116 | \$ 301,500 | \$ 285,200 |

Staffing Budget Assumptions - Specialty Pay

The FY11-12 & FY12-13 budget includes the following specialty pays in the calculation of staffing costs; these are also added to the calculation of the overtime rate. Specialty pays include education, longevity, bi-lingual as well as a variety of others mainly in the police department.

| STAFFING - SPECIALTY PAYS | FY0 | 8/09 Actual | FY09/10 Actual | FY10/11 Adopted | 100 | FY10/11 stimated | FY11/12 roposed | FY12/13 Planned |
|---------------------------|-----|-------------|-------------------|--------------------|-----|---------------------|--------------------|--------------------|
| Finance | \$ | 1,700 | \$ 1,500 | \$ 1,600 | \$ | 1,600 | \$ 1,600 | \$ 1,600 |
| City Manager | \$ | 10,400 | \$ 10,700 | \$ 13,000 | \$ | 13,000 | \$ 13,400 | \$ 13,600 |
| Police Dept | \$ | 158,800 | \$ 157,200 | \$ 174,400 | \$ | 174,400 | \$ 178,700 | \$ 176,900 |
| Public Works | \$ | 55,100 | \$ 45,600 | \$ 45,800 | \$ | 45,300 | \$ 41,200 | \$ 41,600 |
| Museum | \$ | 1,800 | \$ 1,800 | \$ 1,900 | \$ | 1,900 | \$ 2,000 | \$ 2,100 |
| Community Development | \$ | 13,900 | \$ 8,800 | \$ 3,800 | \$ | 3,800 | \$ 3,800 | \$ 3,900 |
| TOTAL - SPECIALTY PAYS | \$ | 241,700 | \$ 225,600 | \$ 240,500 | \$ | 240,000 | \$ 240,700 | \$ 239,700 |

Staffing Budget Assumptions - Benefits

Benefits -Post Retirement Medical Benefit

The City of Capitola's contribution toward employee and annuitant Health Benefit enrollment is at the minimum amount provided under Government Code Section 22826 of the Public Employees Medical and Hospital Care Act. This is contract expenditure within the City Manager's Personnel Department budget. The table of minimum monthly contribution per retired employee is as follows:

January 1, 2008 \$97.00 January 1, 2010 \$105.00 January 1, 2009 \$101.00 January 1, 2011 \$108.00

Benefits - Public Employee Retirement System (PERS)

The City offers defined benefit retirement plans to safety and non-sworn employees, except hourly/seasonal employees. The safety plan is 3% @ 50 and the miscellaneous plan increased from is 2.5% @ 55 with a PERS cap. A CalPERS member becomes eligible for retirement benefits upon reaching the age of 50 with at least 5 years of credited services (total service across all CalPERS employers). These retirement plans are administered by California Public Employee Retirement Systems ("CalPERS" or "PERS"). The City's retirement costs are defined as a percentage of payroll, which is actuarially determined annual by CalPERS.

<u>Caps.</u> The FY11-12 budgets estimate expenditures based upon the Safety and Miscellaneous PERS caps of 28.291% and 16.488%, respectively (Prior to the pension obligation bonds, the original caps were: 44.630% and 24.876%, respectively). The actual PERS rate for Safety effective July 1, 1011 is 36.092%, employees pay 7.801%, for Misc. the actual PERS rate is 23.999%, employees pay 7.511%. On July 1, 2012 the new rates for Safety is 37.496% employee pays 9.205% and for Misc. the rate is 24.624% and the employee pays 8.136%.

<u>Pension Obligation Bonds (POB)</u>. In July 2007, the City Council authorized the issuance of pension obligation bonds (POB) for approximately \$5 million to refinance the unfunded liability with CalPERS. Additionally, on that date, Council authorized that \$1 million of City available funds to be used to pay down the PERS unfunded liability by June 30, 2007.

For additional information, refer to the PERS Internal Service Fund and Debt Service – PERS Pension Obligation Bond sections of this budget.

CONTRACT SERVICES

| Dept | Contract | FY10/11 stimated | FY11/12 Proposed | FY12 | 13 Planned |
|---------------------|--|---------------------|---------------------|------|------------|
| Art & Culture | Art at the Beach coordinator | \$ 3,200 | \$ 3,200 | \$ | 3,200 |
| Art & Culture | Twilight concert-sound engineer | \$ 5,000 | \$ 5,500 | \$ | 5,500 |
| Art & Culture | Twilight concert-band costs | \$ 12,700 | \$ 12,700 | \$ | 12,700 |
| Art & Culture | Events & Tourism Art & Music in the Park | \$ 5,300 | \$ 2,500 | \$ | 2,500 |
| Art & Culture Total | | \$ 26,200 | \$ 23,900 | \$ | 23,900 |
| Building | Building permit tracking system | \$ 3,000 | \$ 1,500 | \$ | 1,500 |
| Building | Bldg Svcs Engineering & Inspections | \$ 2,500 | \$ 2,000 | \$ | 2,000 |
| Building | Bldg plan checks - outsourced | \$ 17,000 | \$ 8,000 | \$ | 8,000 |
| Building Total | | \$ 22,500 | \$ 11,500 | \$ | 11,500 |
| City Attorney | Legal services - general | \$ 133,600 | \$ 133,600 | \$ | 133,600 |
| City Attorney | Legal svcs Rent Control Litigation | \$ 540,000 | \$ 50,000 | \$ | 50,000 |
| City Attorney | Soquel Union School District | \$ 45,300 | \$ - | \$ | - |
| City Attorney Total | | \$ 718,900 | \$ 183,600 | \$ | 183,600 |
| City Council | Winter shelter | \$ 14,200 | \$ 14,200 | \$ | 14,200 |
| City Council | Begonia Fesitival | \$ 5,000 | \$ 5,000 | \$ | 5,000 |
| City Council | Muni code codification services | \$ 4,000 | \$ 4,000 | \$ | 4,000 |
| City Council | Records management-storage | \$ 2,000 | \$ 2,000 | \$ | 2,000 |
| City Council | Admin United Way | \$ 2,000 | \$ - | \$ | - |
| City Council | Admin Contracts - general | \$ 1,500 | \$ 1,500 | \$ | 1,500 |
| City Council Total | | \$ 28,700 | \$ 26,700 | \$ | 26,700 |
| City Manager | Newsletter | \$ 6,000 | \$ 6,000 | \$ | 6,000 |
| City Manager | Council Election | \$ 22,000 | \$ | \$ | 15,000 |
| City Manager | Contracts - general | \$ 4,500 | \$ 4,500 | \$ | 4,500 |
| City Manager | City web site services | \$ 4,000 | \$ 4,000 | \$ | 4,000 |
| City Manager | Central coast recycling media | \$ 5,000 | \$ 5,000 | \$ | 5,000 |
| City Manager | Garage sale day | \$ 1,500 | \$ 1,500 | \$ | 1,500 |
| City Manager | SCC-Hazardouse waste disp fee | \$ 25,000 | \$ 30,000 | \$ | 30,000 |
| City Manager | Recycling services | \$ 7,200 | \$ 7,200 | \$ | 7,200 |
| City Manager | NB Middle School | \$ 5,700 | \$ 4,200 | \$ | 4,200 |
| City Manager | JPA-Pollution control | \$ 2,500 | \$ 2,500 | \$ | 2,500 |
| City Manager | Temp. Staff & Instr. Temporary staff | \$ 3,500 | \$ 3,500 | \$ | 3,500 |
| City Manager | Unanticipated events budget | \$ 10,000 | \$ 20,000 | \$ | 20,000 |
| City Manager Total | | \$ 96,900 | \$ 88,400 | \$ | 103,400 |
| CDD | Building Inspections | \$ 34,325 | \$ 34,325 | \$ | |
| CDD | Contracts - general | \$ 45,000 | \$ 10,000 | \$ | 10,000 |
| CDD | Geographic information systems | \$ 5,000 | \$ 5,000 | \$ | 5,000 |
| CDD | Legal notices | \$ 2,000 | \$ 2,000 | \$ | 2,000 |
| CDD Total | | \$ 86,325 | \$ 51,325 | \$ | 17,000 |

CONTRACT SERVICES

| Dept | Contract | | Y10/11 timated | | Y11/12 roposed | FY12/ | 13 Planned |
|--------------------------|--|----|-------------------|----|-------------------|-------|------------------|
| | | | 2000000 | | 7,000 | \$ | 13 Flaimeu |
| Finance | Contracts - general Annual financial audit | \$ | 5,000 35,000 | \$ | 35,000 | \$ | 40,000 |
| inance | | \$ | 2,000 | \$ | 2,000 | \$ | 2,000 |
| inance | Audit-Sales tax (1%) | | 300 | | 300 | \$ | 300 |
| inance | Audit-Sales tax(city 1/4%) | \$ | | \$ | | | |
| inance | State mandated claims svcs | \$ | 2,700 | \$ | 2,700 | \$ | 2,700 |
| inance | Collections services | \$ | 700 | \$ | 2,000 | \$ | 2,000 |
| inance | Bank fees (excl cr card fees) | \$ | 5,700 | \$ | 3,500 | \$ | 3,500 |
| inance | SCC-Property tax admin fee | \$ | 33,800 | \$ | 36,000 | \$ | 38,000 |
| inance | State of CA Admin services | \$ | | \$ | 11,100 | \$ | |
| inance | State of CA-ST admin fee, 1% | \$ | 44,000 | \$ | 44,800 | \$ | 49,000 |
| Finance | State of CA-ST admin fee, local | \$ | 17,000 | \$ | 15,200 | \$ | 17,200 |
| Finance Total | | \$ | 146,200 | \$ | 159,600 | \$ | 154,700 |
| Museum | local & long distance | \$ | 1,400 | \$ | 1,400 | \$ | 1,400 |
| Museum | Rental - Storage | \$ | | \$ | 4,200 | \$ | 4,200 |
| Museum Total | | \$ | 1,400 | \$ | 5,600 | \$ | 5,600 |
| n n .: | State of CA-DMV processing fee | e | 9,500 | \$ | 5,700 | \$ | 9,500 |
| PD- Parking | | \$ | 7,000 | \$ | 7,000 | \$ | 7,000 |
| PD- Parking | State of CA Box sesses | \$ | | | | | |
| PD- Parking | State of CA-Reg assess State of CA-Immed & Critical nd | \$ | 33,000 | \$ | 33,000 | \$ | 33,000 |
| PD- Parking | | \$ | 26,000 | \$ | 26,000 | \$ | 26,000 |
| PD- Parking | State of CA-St Court Facilities | \$ | 14,000 | \$ | 14,000 | \$ | 14,000 |
| PD- Parking | State of CA-Trial Court Trust Fd | \$ | 500 | \$ | 500 | \$ | 500 |
| PD- Parking | SCC-Citation processing | \$ | 38,000 | \$ | 38,000 | \$ | 38,000 |
| PD- Parking | SCC-Criminal Justice Fac surchg | \$ | 14,000 | \$ | 14,000 | \$ | 14,000 |
| PD- Parking | SCC-Courthouse surcharge | \$ | 14,000 | \$ | 14,000 | \$ | 14,000 |
| PD- Parking Total | | \$ | 156,000 | \$ | 152,200 | \$ | 156,000 |
| PD-Animal Services | Animal services | \$ | 13,000 | \$ | 12,000 | \$ | 12,000 |
| PD-Animal Services | SPCA Donation | \$ | 3,000 | \$ | 3,000 | \$ | 3,000 |
| Animal Services Total | | \$ | 16,000 | \$ | 15,000 | \$ | 15,000 |
| PD-Law Enforcement | Investigation and hearing svcs | \$ | 2,105 | \$ | | \$ | |
| PD-Law Enforcement | Hazardous material response - SV | \$ | 4,471 | \$ | 3,500 | | 4,500 |
| PD-Law Enforcement | Towing service | \$ | 1,500 | \$ | 1,500 | \$ | 1,000 |
| PD-Law Enforcement | SCCECC JPA-SCRMS | \$ | 16,800 | \$ | 15,000 | \$ | 15,000 |
| PD-Law Enforcement | SCCECC-911 JPA | \$ | 457,700 | \$ | 435,200 | | 435,200 |
| PD-Law Enforcement | Red light enforcement | \$ | 62,000 | \$ | 62,000 | | 62,000 |
| PD-Law Enforcement | SCC-Booking fees | \$ | 8,000 | \$ | 7,200 | | 7,800 |
| PD-Law Enforcement | SCC-Blood alcohol trust fund | \$ | 5,000 | \$ | 2,500 | | 3,000 |
| PD-Law Enforcement | SCC-Anti-Crime Team | \$ | 18,000 | \$ | 17,500 | | 17,500 |
| | SCC-Sexual assault response prog | \$ | 5,300 | \$ | 4,400 | | 5,300 |
| PD-Law Enforcement | SCC-Info svcs for SCAN chgs | \$ | 6,300 | \$ | 6,300 | | 6,300 |
| PD-Law Enforcement | Collections-booking fees | \$ | 0,500 | \$ | 3,000 | | 3,000 |
| PD-Law Enforcement | Collections-DUI cost recovery | \$ | | \$ | 300 | | 300 |
| PD-Law Enforcement | Background investigations | \$ | 8,300 | \$ | 8,300 | | 8,300 |
| PD-Law Enforcement | Comm - local & long distance | \$ | 6,800 | \$ | 6,800 | | 6,800 |
| PD-Law Enforcement | | | | 7 | | | |
| PD-Law Enforcement | Comm - T-1 line | \$ | 15,000 | \$ | 15,000 | | 15,000 18,500 |
| PD-Law Enforcement | Comm - mobile phone | \$ | 18,000 | \$ | 18,500 | | |
| PD-Law Enforcement | Property alarm service | \$ | 900 | \$ | 900 | | 900 |
| PD-Law Enforcement | Property repair and maintenance | \$ | 1,500 | \$ | 1,500 | | 1,500 |
| PD-Law Enforcement | Equipment repair and maintenance | \$ | 6,000 | \$ | 4,000 | | 9,000 |
| PD-Law Enforcement | Uniform cleaning services | \$ | 10,600 | \$ | 10,600 | | 10,600 |
| Police-Law Enforcement | Grant funded Allied Agencies | \$ | 87,059 | \$ | 30,300 | | 16,900 |
| PD-Law Enforcement Total | al | \$ | 741,335 | \$ | 654,300 | \$ | 648,400 |

| Dept | Contract | Y10/11 stimated | FY11/12 Proposed | FY12/13 Planned | | |
|--------------------|--|--------------------|---------------------|-----------------|---------|--|
| PD-Parking | Courier-Cash & Coin | \$ 15,400 | \$ 15,400 | \$ | 15,400 | |
| PD-Parking | Coin meter collection svc | \$ 33,900 | \$ 33,900 | \$ | 28,000 | |
| PD-Parking | Equipment repair and maintenance | \$ 12,000 | \$ 12,000 | \$ | 12,000 | |
| PD-Parking | Wheelchair purchase and repairs | \$ 3,000 | \$ 6,000 | \$ | 4,000 | |
| PD-Parking | Parking Meter Repairs | \$ - | \$ 2,000 | \$ | 2,000 | |
| D-Parking | Change Machine Repair | \$ 14. | \$ 1,000 | \$ | 1,000 | |
| PD-Parking | 411 Rental | \$ 30,000 | \$ 30,000 | \$ | 35,000 | |
| PD-Parking Total | | \$ 94,300 | \$ 100,300 | \$ | 97,400 | |
| Personnel | Contracts - general | \$ 1,000 | \$ 1,000 | \$ | 1,000 | |
| Personnel | Legal svcs Labor and personnel related | \$ 3,000 | \$ 4,000 | \$ | 4,000 | |
| Personnel | Personnel Svcs Recruitment services | \$ - | \$ 2,000 | \$ | 2,000 | |
| Personnel | Personnel Svcs Background investigations | \$ 10,000 | \$ 10,000 | \$ | 10,000 | |
| Personnel | CS-Personnel Svcs Medical examinations | \$ 3,500 | \$ 3,500 | \$ | 3,500 | |
| Personnel | Education reimbursement | \$ | \$ 2,000 | \$ | 2,000 | |
| Personnel | Flex-Health Admin | \$ 4,800 | \$ 4,800 | \$ | 4,800 | |
| Personnel | Advertising | \$ 41127 | \$ 1,000 | \$ | 1,000 | |
| Personnel | Volunteer and staff recognition | \$ 5,000 | \$ 5,000 | \$ | 5,000 | |
| Personnel Total | J | \$ 27,300 | \$ 33,300 | \$ | 33,300 | |
| W-Parking | Utility serv - gas and electric | \$ 2,000 | \$ 2,000 | \$ | 2,000 | |
| W-Facilities | ADA compliance | \$ 10,000 | \$ 10,000 | \$ | 15,000 | |
| W-Facilities | Comm - local & long distance | \$ 2,200 | \$ 2,200 | \$ | 2,200 | |
| W-Facilities | Comm - T-1 line | \$ 2,000 | \$ 2,000 | \$ | 2,000 | |
| W-Facilities | Utility serv - gas and electric | \$ 51,000 | \$ 55,000 | \$ | 55,000 | |
| W-Facilities | Utility serv - sanitation distr | \$ 23,800 | \$ 30,000 | \$ | 32,000 | |
| W-Facilities | Utility serv - water | \$ 9,700 | \$ 22,500 | \$ | 24,200 | |
| W-Facilities | Janitorial services | \$ 41,500 | \$ 45,000 | \$ | 47,400 | |
| W-Facilities | Landscape services | \$ 7,000 | \$ 7,000 | \$ | 7,000 | |
| W-Facilities | Property alarm service | \$ 1,000 | \$ 1,000 | \$ | 1,000 | |
| W-Facilities | Property repair and maintenance | \$ 23,400 | \$ 31,000 | \$ | 28,000 | |
| W-Facilities | Property mgmt fee - pac cove mhp | \$ 3,200 | \$ 3,200 | \$ | 3,200 | |
| W-Facilities | Pacific Cove MHP maintenance | \$ 8,000 | \$ 10,000 | \$ | 10,000 | |
| W-Facilities Total | T SOME SETS THE THANKS THE TEST | \$ 184,800 | \$ 220,900 | \$ | 229,000 | |
| W-Fleet | Temp. Staff & Instr. Mechanic | \$ 32,000 | \$ 32,000 | \$ | 32,000 | |
| W-Fleet | Equipment repair and maintenance | \$ 5,500 | \$ 6,000 | \$ | 6,000 | |
| W-Fleet Total | | \$ 37,500 | \$ 38,000 | \$ | 38,000 | |
| W-Parks | Tree services | \$ 13,000 | \$ 15,000 | \$ | 15,000 | |
| W-Parks | Inspections | \$ 4,000 | \$ 2,000 | \$ | 2,000 | |
| W-Parks | Comm - mobile phone | \$ 1,800 | \$ 2,500 | \$ | 2,500 | |
| W-Parks | Utility serv - gas and electric | \$ 6,700 | \$ 7,100 | \$ | 7,100 | |
| W-Parks | Utility serv - sanitation distr | \$ 8,400 | \$ 6,000 | \$ | 6,000 | |
| W-Parks | Utility serv - water | \$ 65,900 | \$ 68,300 | \$ | 68,300 | |
| W-Parks | Equipment repair and maintenance | \$ 580 | \$ - | \$ | 2.00-27 | |
| W-Parks | Rental contracts | \$ 230 | \$ | \$ | | |
| W-Parks Total | American Street Life. | \$ 100,610 | \$ 100,900 | \$ | 100,900 | |

| Dept | Contract | FY10/11 stimated | 1 | FY11/12 Proposed | FY1 | 2/13 Planned |
|------------------|------------------------------------|---------------------|----|---------------------|-----|--------------|
| PW-Streets | Pass Through Safe Routes to School | \$ 46,000 | \$ | - | \$ | |
| PW-Streets | Transportation-Beach shuttle svc | \$ 27,000 | \$ | 28,000 | \$ | 29,000 |
| PW-Streets | Lagoon grading | \$ 10,000 | \$ | 10,000 | \$ | 10,000 |
| PW-Streets | Soquel Crk monitoring-fish | \$ 28,300 | \$ | 30,000 | \$ | 32,000 |
| PW-Streets | Soquel Crk monitoring-water qual | \$ 13,000 | \$ | 20,000 | \$ | 20,000 |
| PW-Streets | Electrical services | \$ 5,000 | \$ | 8,000 | \$ | 8,000 |
| PW-Streets | Engineering services | \$ 54,054 | \$ | 28,225 | \$ | 30,000 |
| PW-Streets | CA NPDES-storm water mgmt prog | \$ 61,475 | \$ | 45,000 | \$ | 50,000 |
| PW-Streets | Temporary staff | \$ 45,000 | \$ | 25,000 | \$ | 25,000 |
| PW-Streets | Hope Services | \$ 10,080 | \$ | 12,600 | \$ | 13,500 |
| PW-Streets | local & long distance | \$ 900 | \$ | 900 | \$ | 900 |
| PW-Streets | Comm - T-1 line | \$ 2,200 | \$ | 2,200 | \$ | 2,200 |
| PW-Streets | mobile phone | \$ 6,500 | \$ | 6,500 | \$ | 6,500 |
| PW-Streets | Eucalyptus maintenance -Park Ave | \$ 5,500 | \$ | 4,000 | \$ | 4,000 |
| PW-Streets | Riparian-Grant Match | \$ 6,500 | \$ | 8,000 | \$ | 8,000 |
| PW-Streets | Unanticipated events budget | \$ 5,000 | \$ | 10,000 | \$ | 10,000 |
| PW-Streets Total | | \$ 326,509 | \$ | 238,425 | \$ | 249,100 |
| Recreation | Contracts - general | \$ 1,700 | \$ | 6,200 | \$ | 6,200 |
| Recreation | Credit card merchant fees | \$ 20,000 | \$ | 20,000 | \$ | 20,000 |
| Recreation | Background investigations | \$ 1,000 | \$ | 1,000 | \$ | 1,000 |
| Recreation | Transportation-Rec program | \$ 8,800 | \$ | 9,000 | \$ | 9,000 |
| Recreation | Rec contract inst and sports off | \$ 197,000 | \$ | 197,000 | \$ | 197,000 |
| Recreation | Staff & Instr. Recreation youth | \$ 4,500 | \$ | 2,500 | \$ | 2,500 |
| Recreation | local & long distance | \$ 2,000 | \$ | 2,000 | \$ | 2,000 |
| Recreation | Comm - T-1 line | \$ 2,000 | \$ | 2,000 | \$ | 2,000 |
| Recreation | Property repair and maintenance | \$ 200 | \$ | 300 | \$ | 300 |
| Recreation | Rental contracts Office equipment | \$ 1,500 | \$ | 1,500 | \$ | 1,500 |
| Recreation | Events liability insurance | \$ 2,500 | \$ | 3,500 | \$ | 3,500 |
| Recreation | Copying, printing and binding | \$ 37,000 | \$ | 27,000 | \$ | 27,000 |
| Recreation | Photography | \$ 4,000 | \$ | 4,000 | \$ | 4,000 |
| Recreation Total | T T V A DO | \$ 282,200 | \$ | 276,000 | \$ | 276,000 |
| Grand Total | | 3,093,679 | | 2,379,950 | | 2,369,500 |

COMMUNITY GRANTS

Community Grants is a program that is entirely funded by the General Fund. Each year the City Council makes a final determination on the total amount available for distribution to the recipients. When developing the proposed budget, the amount used is the previous years' amount of \$275,000.

| | FY05-06 | FY06-07 | FY07-08 | FY08-09 | FY09-10 | FY10-11 | FY11-12 | FY12-13 |
|---|---------|---------|---------|---------|----------------|---------|----------|----------------|
| AGENCY | Budget | Budget | Budget | Budget | Budget | Budget | Proposed | Planned |
| ARTS: | | | | | | | | |
| Cultural Council of Santa Cruz County | 4,190 | 4,190 | 4,147 | 4,147 | 4,147 | 4,147 | 4,147 | 4,147 |
| TOTAL - ARTS | 4,190 | 4,190 | 4,147 | 4,147 | 4,147 | 4,147 | 4,147 | 4,147 |
| ENVIRONMENTAL: | | | | | | | | |
| Bike to Work - Transfer to Council Budget | Ġ. | | | | | | | |
| O'Neill Sea Odyssey | 5,623 | 5,623 | 5,816 | 5,816 | 5,816 | 5,816 | 5,816 | 5,816 |
| TOTAL - ENVIRONMENTAL | 5,623 | 5,623 | 5,816 | 5,816 | 5,816 | 5,816 | 5,816 | 5,816 |
| COMMUNITY CONTRIBUTIONS | | | | | | | | |
| Community Action Board, Inc/ | 1,311 | 1,311 | 1,356 | 1,356 | 1,356 | 1,356 | 1,356 | 1,356 |
| Conflict Resolution Program | 2,666 | 2,666 | 2,758 | 2,758 | 2,758 | 2,758 | 2,758 | 2,758 |
| Native Animal Rescue | 1,188 | 1,188 | 1,188 | 1,188 | 1,188 | 1,188 | 1,188 | 1,188 |
| Volunteer Center of Santa Cruz County | 1,311 | 1,311 | 1,356 | 1,356 | 1,356 | 1,356 | 1,356 | 1,356 |
| TOTAL - COMMUNITY CONTRIBUTIONS | 6,476 | 6,476 | 6,658 | 6,658 | 6,658 | 6,658 | 6,658 | 6,658 |
| HUMAN SERVICES: | | | | | | | | |
| Above the Line | 2,883 | | - | 1.2 | | - | (4) | - |
| Advocacy, Inc. | 3,376 | 3,376 | 4.235 | 4,235 | 4,235 | 4,235 | 4,235 | 4,235 |
| Big Brothers/Big sisters | 2,670 | 2,670 | 2,762 | 2,762 | 2,762 | 2,762 | 2,762 | 2,762 |
| Cabrillo College Stroke Center | 6,533 | 6,533 | 6,758 | 6,758 | 6,758 | 6,758 | 6,758 | 6,758 |
| California Grey Bears, Inc. | 13,477 | 13,477 | 13,941 | 13,941 | 13,941 | 13,941 | 13,941 | 13,941 |
| California Rural Legal Assistance | 3,505 | 3,505 | 3,626 | 3,626 | 3,626 | 3,626 | 3,626 | 3,626 |
| Campus Kids Connection - After School | 17,132 | 16,015 | 16,565 | 16,565 | 16,565 | 16,565 | 16,565 | 16,565 |
| Central Coast Center for Independent Living | 14,209 | 14,209 | 14,697 | 14,697 | 14,697 | 14,697 | 14,697 | 14,697 |
| Child Development Resource Center | 1,311 | 1,311 | 1,356 | 1,356 | 1,356 | 1,356 | 1,356 | 1,356 |
| Community Bridges | 106,855 | 106,855 | 110,528 | 110,528 | 110,528 | 110,528 | 110,528 | 110,528 |
| Court-Appointed Special Advocates | 2,189 | 2,189 | 2,227 | 2,227 | 2,227 | 2,227 | 2,227 | 2,227 |
| Dientes Community Dental Care | - | 1,333 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 |
| Families in Transition of Santa Cruz County | 2,342 | 2,342 | 2,422 | 2,422 | 2,422 | 2,422 | 2,422 | 2,422 |
| Family Service Agency of Santa Cruz | 8,313 | 8,313 | 8,599 | 8,599 | 8,599 | 8,599 | 8,599 | 8,599 |
| Homeless Services Center | 2,425 | 2,425 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 |
| Hospice Caring Project | | 1,334 | 1,380 | 1,380 | 1,380 | 1,380 | 1,380 | 1,380 |
| Mid-County Senior Center | 8,000 | 8,000 | | | | 1.0 | | |
| Parents Center, Inc. | 6,853 | 6,853 | 7,088 | 7,088 | 7,088 | 7,088 | 7,088 | 7,088 |
| Santa Cruz AIDS Project | 8,847 | 8,847 | 9,150 | 9,150 | 9,150 | 9,150 | 9,150 | 9,150 |
| Santa Cruz Community Counseling Ctr - Youth | | | | | | | | |
| Services | 6,657 | 6,657 | 6,886 | 6,886 | 6,886 | 6,886 | 6,886 | 6,886 |
| Santa Cruz County Child Abuse Prevention Council (Childrens Network) | | | 6 107 | 6 107 | 6 107 | 6 107 | 6 107 | 6 107 |
| | -5 | 1 222 | 6,107 | 6,107 | 6,107 | 6,107 | 6,107 | 6,107 |
| Santa Cruz County Red Cross Santa Cruz Toddler Care Center | 1,193 | 1,333 | 1,379 | 1,379 | 1,379 1,234 | 1,379 | 1,379 | 1,379 1,234 |
| Second Harvest Food Bank - Santa Cruz/San Benito | 9,499 | 9,499 | 9,825 | 9,825 | 9,825 | 9,825 | 9,825 | 9,825 |
| Senior Citizens Legal Services | 9,419 | 9,419 | 9,743 | 9,743 | 9,743 | 9,743 | 9,743 | 9,743 |
| Senior Network Services | 2,379 | 2,379 | 2,461 | 2,461 | 2,461 | 2,461 | 2,461 | 2,461 |
| Seniors Council - Santa Cruz/San Benito | 3,168 | 3,168 | 3,277 | 3,277 | 3,277 | 3,277 | 3,277 | 3,277 |
| Survivor's Healing Center | 510 | 510 | 528 | 528 | 528 | 528 | 528 | 528 |
| Vista Center for the Blind (formerly Doran) | 1,788 | 1,788 | 1,841 | 1,841 | 1,841 | 1,841 | 1,841 | 1,841 |
| Women Care | 2,190 | 2,190 | 2,265 | 2,265 | 2,265 | 2,265 | 2,265 | 2,265 |
| Women's Crisis Support | 3,493 | 3,493 | 3,613 | 3,613 | 3,613 | 3,613 | 3,613 | 3,613 |
| TOTAL - HUMAN SERVICES | 251,215 | 251,215 | 258,378 | 258,378 | 258,378 | 258,378 | 258,378 | 258,378 |
| TOTAL COMMUNITY GRANTS | 267,505 | 267,505 | 275,000 | 275,000 | 275,000 | 275,000 | 275,000 | 275,000 |

MATERIALS & SUPPLIES

The following table provides a history of the material and supply budgets by department. The FY11-12 budget is 1% greater than Adopted FY10-11 because all departments were directed to maintain current costs in their budget. The FY12-13 budget represents a 1% increase from the FY11-12 budget. Refer to the General Fund Department section for additional information.

| MATERIALS & SUPPLIES | FY08/09 Actual | 1 | FY09/10 Actual | FY10/11 Adopted | FY10/11 stimated | 100 | FY11/12 Proposed | | FY12/13 Planned |
|-----------------------|-------------------|----|-------------------|--------------------|---------------------|-----|---------------------|----|--------------------|
| DEPARTMENT | | | | | | | | | |
| City Council | \$ 20,194 | \$ | 20,097 | \$ 21,000 | \$ 21,000 | \$ | 21,400 | \$ | 21,400 |
| Finance | \$ 6,144 | \$ | 1,684 | \$ 2,500 | \$ 7,300 | \$ | 6,000 | \$ | 6,000 |
| City Manager | \$ 24,177 | \$ | 18,667 | \$ 32,300 | \$ 32,200 | \$ | 32,300 | \$ | 32,300 |
| Police Dept | \$ 146,574 | \$ | 106,515 | \$ 79,700 | \$ 111,886 | \$ | 74,950 | \$ | 78,790 |
| Public Works | \$ 240,834 | \$ | 234,621 | \$ 261,000 | \$ 261,000 | \$ | 269,700 | \$ | 271,500 |
| Community Development | \$ 11,529 | \$ | 3,996 | \$ 12,500 | \$ 11,600 | \$ | 10,100 | \$ | 10,100 |
| Recreation | \$ 55,024 | \$ | 57,667 | \$ 65,000 | \$ 64,150 | \$ | 65,000 | \$ | 65,000 |
| Museum | \$ 7,828 | \$ | 8,398 | \$ 8,000 | \$ 8,000 | \$ | 8,500 | \$ | 8,500 |
| Art & Culture | \$ 6,942 | \$ | 6,842 | \$ 8,000 | \$ 12,000 | \$ | 10,300 | \$ | 10,300 |
| TOTAL EXPENDITURES | \$ 519,246 | \$ | 458,487 | \$ 490,000 | \$ 529,136 | \$ | 498,250 | \$ | 503,890 |

INTERNAL SERVICES

Internal Service Funds are used to finance special activities and services performed by one City department for another on a cost and reimbursement basis. Shared costs are identified, designated reserves are targeted, and costs are allocated to all departments benefiting from these activities and services. The methodology for cost allocation for each Internal Service Fund (Workers Compensation; Self Insurance Liability; Stores; Information Technology; Equipment Replacement; PERS) is described in the Internal Service Fund section. For consistency in staffing cost analysis, the charges for PERS are excluded from the following tables, and instead reported as PERS benefits in the Staffing Cost section.

| Internal Services | | FY08/09 Actual | FY09/10 Actual | | FY10/11 Adopted | 1.0 | FY10/11 stimated | FY11/12 Proposed | FY12/13 Planned |
|---|----|-------------------|-------------------|----|--------------------|-----|---------------------|---------------------|--------------------|
| Impact on the General Fund Revenues From Departments | - | | | Ī | | Ī | | | |
| Workers Comp | \$ | 431,000 | \$ 437,300 | \$ | 473,000 | \$ | 473,000 | \$ 467,700 | \$ 479,900 |
| Liability | \$ | 144,600 | \$ 116,900 | \$ | 142,800 | \$ | 142,800 | \$ 128,400 | \$ 133,100 |
| Stores | \$ | 37,700 | \$ 37,700 | \$ | 28,500 | \$ | 28,500 | \$ 30,700 | \$ 30,700 |
| Info Tech | \$ | 110,600 | \$ 116,800 | \$ | 115,200 | \$ | 115,200 | \$ 117,000 | \$ 117,400 |
| Equipment Replacement | \$ | 64,800 | \$ 64,800 | \$ | 100,000 | \$ | 100,000 | \$ 103,000 | \$ 83,000 |
| TOTAL | \$ | 788,700 | \$ 773,500 | \$ | 859,500 | \$ | 859,500 | \$ 846,800 | \$ 844,100 |

GENERAL FUND TRANSFERS

General Fund Transfers are funds that are moved directly from the General Fund to a specific fund for specified expenditures not expressly attributed to a department. Each of the funds listed in the table below are detailed in the section titled "Other Funds" for the Contingency Reserve, Emergency Reserve and the Compensated Absences Fund. The CIP is detailed in a separate section and the Pension Obligation Bond is detailed in the "Obligations" section.

Below is a summary of the transfers from the General Fund to other funds/reserves:

| GENERAL FUND TRANSFERS | FY08/09 Actual | FY09/10 Actual | - 2 | FY10/11 Adopted | FY10/11 stimated | FY11/12 Proposed | FY12/13 Planned |
|--|-------------------|-------------------|-----|--------------------|---------------------|---------------------|--------------------|
| Fund: 1000 General Fund | | | | | | | |
| Expenditures | | | | | | | |
| Contingency res | \$ 6,200 | \$ | \$ | 2 | \$ | \$ | \$ |
| Emergency Res | \$ 12,800 | \$ - | \$ | | \$ 2 | \$ | \$ |
| CIP | \$ 166,346 | \$ 150,000 | \$ | 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 |
| Compensated ab | \$ 57,700 | \$ 112,700 | \$ | 120,000 | \$ 120,000 | \$ 110,000 | \$ 100,000 |
| Parking Reserve | \$ 1.4 | \$ 78,649 | \$ | 100,000 | \$ 100,000 | \$ 95,000 | \$ 95,000 |
| Debt Service - Pension Obligation Bond | \$ 201,800 | \$ 206,200 | \$ | 240,000 | \$ 24,500 | \$ 240,000 | \$ 240,000 |
| Expenditure Totals | \$ 444,846 | \$ 547,549 | \$ | 710,000 | \$ 494,500 | \$ 695,000 | \$ 685,000 |

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DEPARTMENT OVERVIEW



CITY COUNCIL DEPARTMENT

DEPARTMENT PURPOSE

The City Council is composed of four Council Members and the Mayor, all of who are directly elected by the people. The Council elects the Mayor and Vice-Mayor annually and the Council Members serve four-year staggered terms. Although not granted special decision-making powers, the Mayor does represent the City in all ceremonial and official affairs. In 2002, the voters approved term limits of 2 consecutive terms for council members. The City's Municipal elections are held the first Tuesday of November in each even-numbered year.

The Council meets regularly twice monthly on the second and fourth Thursdays. The purpose of the City Council is to establish local laws, to set policy, to reject or to approve programs, to allocate funds and provide direction, through the City Manager, to City staff to implement its policy. The Council can also appoint members to various local and regional committees, commissions and other boards.

As Capitola is a General Law City, its Council must act within the framework of limitations and procedures established by State Law. Local laws are established by ordinance and are compiled in a book called the Municipal Code. These laws are enforceable by the City, and violations thereof constitute an infraction. Other directives and policies of the City Council are recorded in Council resolutions and Council minutes.

Revenues:

This program is funded entirely by General Fund revenues.

Expenditures:

Salary & Benefits: Council Members receive compensation of \$500/month for serving on the City Council as approved on March 23, 2006, In addition the Council members receive \$30 per meeting attended when acting as a Director of the City of Capitola Redevelopment Agency with a cap of \$120/month.

Contract Services: Funding includes the Chamber of Commerce, the Santa Cruz Conference & Visitors Council, Begonia Festival, Winter Shelter Program and Bike to Work.

Materials & Supplies: Expenses are related to dues, memberships, subscriptions, supplies, training, and travel. Council Members must submit reimbursement statements for expenditures. Council contributions to AMBAG (Association of Monterey Bay Area Governments), United Way Community Assessment Program, Monterey Bay Sanctuary and LAFCO (Local Agency Formation Commission) are also in this category as well as a contribution of \$1,000 to the Monterey Bay Sanctuary Task Force is also in this budget. This budget also includes \$600 per council member for training.

CITY COUNCIL DEPARTMENT BUDGET SUMMARY

| City Council | FY08/09 Actual | | FY09/10 Actual | | FY10/11 Adopted | | Y10/11 stimated | Y11/12 oposed | FY12/13 Planned | | |
|------------------------------|-------------------|--------|-------------------|--------|--------------------|--------|--------------------|----------------------|--------------------|--------|--|
| Fund: 1000 General Fund | | | | | | | | | | | |
| Revenues | | | | | | | | | | | |
| General Fund | \$ | 72,446 | \$ | 78,703 | \$ | 87,100 | \$ 87,100 | \$ 88,700 | \$ | 88,700 | |
| Revenue Total | \$ | 72,446 | \$ | 78,703 | \$ | 87,100 | \$ 87,100 | \$ 88,700 | \$ | 88,700 | |
| Expenditures | | | | | | | | | | | |
| PER - Personnel | \$ | 42,625 | \$ | 37,527 | \$ | 41,200 | \$ 41,200 | \$ 41,300 | \$ | 41,300 | |
| CS - Contract services | \$ | 6,627 | \$ | 18,979 | \$ | 22,700 | \$ 22,700 | \$ 20,700 | \$ | 20,700 | |
| SUP - Supplies | \$ | 20,194 | \$ | 20,097 | \$ | 21,000 | \$ 21,000 | \$ 21,400 | \$ | 21,400 | |
| ISFC - Internal service fund | \$ | 3,000 | \$ | 2,100 | \$ | 2,200 | \$ 2,200 | \$ 5,300 | \$ | 5,300 | |
| Expenditure Totals | \$ | 72,446 | \$ | 78,703 | \$ | 87,100 | \$ 87,100 | \$ 88,700 | \$ | 88,700 | |

| Authorized Positions | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Planned |
|----------------------|-------------------|-------------------|--------------------|----------------------|---------------------|--------------------|
| Mayor | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Vice Mayor | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Council Members | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 |
| TOTAL FTE's | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 |

CITY MANAGER DEPARTMENT - OVERVIEW

MISSION STATEMENT

The City Manager's Department is responsible for the overall administration of the City. Working closely with the City Council, this department's priority is to assist the City Council with policy legislation and direct policy implementation. In pursuing these endeavors, emphasis is placed on excellence in customer service, thorough community outreach, recruiting and retaining skilled and knowledgeable employees, creating and maintaining a working environment that fosters creativity and innovation, and prioritizing scarce resources.

DEPARTMENT PURPOSE

Under the Council-Manager form of government used by Capitola, the City Council appoints a City Manager to serve as the City's chief administrative officer who is responsible for ensuring the policies of the City Council are implemented. The City Manager provides administrative direction and leadership to all City departments. The City Manager's Office is responsible for a wide variety of activities including general administration, personnel and labor relations and the Redevelopment program.

The City Clerk, under the administrative direction of the City Manager, is custodian of the City's records and City Seal. The City Clerk serves as the city's Elections Official. The City Clerk acts as general secretary to the City Council, taking minutes, publishing agendas, certifying records and administers oaths.

Revenues:

This program is funded entirely by General Fund revenues.

Expenditures:

Salary & Benefits: There is a slight increase in FTE's from 6.75 FTE's to 6.95 FTE's. A new position, Administrative Service Manager has been added at .95 FTE and the Assistant to the City Manager Position will become vacant. There is a previously negotiated CPI cost of living increase for the Misc. employees effective Jan.1, 2012.

Contract Services: The following are the largest contracts: Household Hazardous Waste Contract with the County of Santa Cruz, the Recycling Programs, and health/retirement benefit management. The Unanticipated Events budget remains at \$20,000. In year 2 contracts will increase due to a council election.

Materials & Supplies: This budget is composed of memberships, subscriptions, travel, training, advertising and recycling supplies. Also, part of this category is Education Reimbursement.

CITY MANAGER DEPARTMENT BUDGET SUMMARY

| City Manager Department Summary | 7 | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | 100 | FY10/11 stimated | FY11/12 Proposed | FY12/13 Planned |
|--------------------------------------|----|-------------------|-------------------|--------------------|-----|---------------------|---------------------|--------------------|
| Revenue | | | | | | | | |
| General Fund | \$ | 919,283 | \$ 906,429 | \$ 963,800 | \$ | 945,200 | \$ 1,007,900 | \$ 1,032,500 |
| Revenue Totals | \$ | 919,283 | \$ 906,429 | \$ 963,800 | \$ | 945,200 | \$ 1,007,900 | \$ 1,032,500 |
| Expenditures | | | | | | | | |
| PER - Personnel Totals | \$ | 736,570 | \$ 751,080 | \$ 734,300 | \$ | 734,300 | \$ 795,700 | \$ 804,400 |
| CS - Contract services Totals | \$ | 111,436 | \$ 85,682 | \$ 148,700 | \$ | 130,200 | \$ 127,700 | \$ 142,700 |
| SUP - Supplies Totals | \$ | 24,177 | \$ 18,667 | \$ 32,300 | \$ | 32,200 | \$ 32,300 | \$ 32,300 |
| CAP - Capital outlay Totals | \$ | | \$ 5,000 | \$ | \$ | - | \$ 4 4 | \$ 1712 |
| ISFC - Internal service fund charges | \$ | 47,100 | \$ 46,000 | \$ 48,500 | \$ | 48,500 | \$ 52,200 | \$ 53,100 |
| Expenditure Grand Totals: | \$ | 919,283 | \$ 906,429 | \$ 963,800 | \$ | 945,200 | \$ 1,007,900 | \$ 1,032,500 |

| Authorized Positions | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Planned |
|--------------------------------|-------------------|-------------------|--------------------|----------------------|---------------------|--------------------|
| City Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| City Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Administrative Service Manager | 0.00 | 0.00 | 0.00 | 0.00 | 0.95 | 0.95 |
| Assistant to the City Manager | 0.75 | 0.75 | 0.75 | 0.75 | 0.00 | 0.00 |
| Executive Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Information System Specialist | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Records Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Receptionist | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| TOTAL FTE's | 6.75 | 6.75 | 6.75 | 6.75 | 6.95 | 6.95 |

CITY MANAGER DEPT: ADMINISTRATION

MISSION STATEMENT

The City Manager's Department is responsible for the overall administration of the City. Working closely with the City Council this department's priority is to assist the City Council with policy legislation and direct policy implementation. In pursuing these endeavors emphasis is placed on excellence in customer services, thorough community out reach, recruiting and retaining skilled and knowledgeable employees, creating and maintaining a working environment that fosters creativity and innovation, and prioritizing scarce resources.

DEPARTMENT PURPOSE

The purpose of this division is to implement the policies of the City Council and provide leadership and direction to the City departments.

Revenues:

This program is funded entirely by General Fund revenues.

Expenditures:

Salary and Benefits: There are 5.85 FTE's. There is a previously negotiated COLA increase for the Misc. employees effective Jan.1, 2012.

Contract Services: The largest expenditure is for the Household Hazardous Waste Contract with the County. Other contract services include Recycling Programs, the City newsletter, a council election in year 2 and the web site.

Unanticipated Events: Funding remains at \$20,000.

Materials & Supplies: Funding includes memberships, subscriptions, travel to conferences, training, and recycling supplies.

CITY MANAGER DEPARTMENT: ADMINISTRATION BUDGET SUMMARY

| City Manager Administration | | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | | FY10/11 Estimated | | FY11/12 Proposed | FY12/13 Planned |
|--------------------------------------|----|-------------------|-------------------|--------------------|------|----------------------|----|---------------------|--------------------|
| Fund: 1000 General Fund | | | | | | | | | |
| Revenues | | | | | | | | | |
| General Fund | \$ | 752,217 | \$ 758,100 | \$ 766,200 | \$ | 752,700 | \$ | 795,100 | \$ 818,600 |
| REVENUE TOTAL | \$ | 752,217 | \$ 758,100 | \$ 766,200 | \$ | 752,700 | \$ | 795,100 | \$ 818,600 |
| Expenditures | | | | | | | | | |
| PER - Personnel | \$ | 609,582 | \$ 639,482 | \$ 591,300 | \$ | 591,300 | \$ | 638,800 | \$ 646,500 |
| CS - Contract services | \$ | 88,567 | \$ 57,025 | \$ 116,400 | \$ | 102,900 | \$ | 94,400 | \$ 109,400 |
| SUP - Supplies | \$ | 12,068 | \$ 15,293 | \$ 15,200 | \$ | 15,200 | \$ | 15,200 | \$ 15,200 |
| CAP - Capital outlay | \$ | - | \$ 5,000 | \$ | \$ | | \$ | ÷ | \$ · |
| ISFC - Internal service fund charges | \$ | 42,000 | \$ 41,300 | \$ 43,300 | \$ | 43,300 | \$ | 46,700 | \$ 47,500 |
| OFU - Other financing uses | \$ | - 2 | \$ - | \$ | \$ | - Land 4 | \$ | | \$ - |
| Expenditure Totals | \$ | 752,217 | \$ 758,100 | \$ 766,200 | \$ | 752,700 | \$ | 795,100 | \$ 818,600 |
| | | FY08/09 | FY09/10 | FY10/11 | | FY10/11 | | FY11/12 | FY12/13 |
| Authorized Positions | | Actual | Actual | Adopted | E | Estimated | F | roposed | Planned |
| City Manager | | 0.65 | 0.65 | 0.65 | (III | 0.65 | | 0.65 | 0.65 |
| City Clerk | | 1.00 | 1.00 | 1.00 | | 1.00 | | 1.00 | 1.00 |
| Administrative Service Manager | | 0.00 | 0.00 | 0.00 | | 0.00 | | 0.70 | 0.70 |
| Assistant to the City Manager | | 0.65 | 0.65 | 0.65 | | 0.65 | | 0.00 | 0.00 |
| Executive Assistant | | 0.50 | 0.50 | 0.50 | | 0.50 | | 0.50 | 0.50 |
| Information System Specialist | | 1.00 | 1.00 | 1.00 | | 1.00 | | 1.00 | 1.00 |
| Records Coordinator | | 1.00 | 1.00 | 1.00 | | 1.00 | | 1.00 | 1.00 |
| Receptionist | _ | 1.00 | 1.00 | 1.00 | | 1.00 | | 1.00 | 1.00 |
| TOTAL FTE's | _ | 5.80 | 5.80 | 5.80 | -13 | 5.80 | | 5.85 | 5.85 |

CITY MANAGER DEPT: PERSONNEL DIVISION

MISSION STATEMENT

To provide excellent internal and external customer service and assist departments in recruiting and retaining exceptional employees.

DIVSION PURPOSE

The Personnel Division is a subdivision of the City Managers Department. Personnel functions are the responsibility of the City Manager and all programs associated with personnel including:

- Employee Recruitment and Selection Testing, including examination development and administration.
- Benefits Coordination, including administration of the employee insurance and retirement benefit programs.
- · Employee Relations, including labor negotiations.
- Classification and Compensation, including development and maintenance of job descriptions and compensation plans.
- Employee Development, including coordination of the citywide employee training program.
- Risk Management, including the administration of liability claims against the City, and the purchase of excess liability and property insurance policies

Revenues:

This program is funded entirely by General Fund revenues.

Expenditures:

Salary & Benefits: There is a slight increase of dedicated FTE's from 0.95 to 1.10 due to the increased hours of the Administrative Services Manager. This division is composed of the City Manager (.35), the Administrative Services Manager (.25) and the Executive Assistant to the City Manager (.50).

Contract Services: Contracts include: benefit administration, staff training, and legal labor issues, police department background investigations, medical exams, and employee fingerprinting, the Employee Assistance Program was moved to the Liability Fund.

Materials & Supplies: This category includes costs associated with education reimbursement, advertising and recruiting, memberships & subscriptions, recognition & awards.

CITY MANAGER DEPARTMENT: PERSONNEL DIVISION BUDGET SUMMARY

| City Manager -Personnel | | FY08/09 Actual | | FY09/10 Actual | | FY10/11 Adopted | | FY10/11 Estimated | | FY11/12 Proposed | | FY12/13 Planned | |
|--------------------------------------|----|-------------------|----|-------------------|----|--------------------|----|----------------------|----|---------------------|----|--------------------|--|
| Fund: 1000 General Fund | | | | | | | | | | | | | |
| Revenues | | | | | | | | | | | | | |
| General Fund | \$ | 165,312 | \$ | 148,328 | \$ | 197,600 | \$ | 192,500 | \$ | 212,800 | \$ | 213,900 | |
| REVENUE TOTAL | \$ | 165,312 | \$ | 148,328 | \$ | 197,600 | \$ | 192,500 | \$ | 212,800 | \$ | 213,900 | |
| Expenditures | | | | | | | | | | | | | |
| PER - Personnel | \$ | 126,988 | \$ | 111,597 | \$ | 143,000 | \$ | 143,000 | \$ | 156,900 | \$ | 157,900 | |
| CS - Contract services | \$ | 22,869 | \$ | 28,657 | \$ | 32,300 | \$ | 27,300 | \$ | 33,300 | \$ | 33,300 | |
| SUP - Supplies | \$ | 10,355 | \$ | 3,374 | \$ | 17,100 | \$ | 17,000 | \$ | 17,100 | \$ | 17,100 | |
| ISFC - Internal service fund charges | \$ | 5,100 | \$ | 4,700 | \$ | 5,200 | \$ | 5,200 | \$ | 5,500 | \$ | 5,600 | |
| Expenditure Totals | \$ | 165,312 | \$ | 148,328 | \$ | 197,600 | \$ | 192,500 | \$ | 212,800 | \$ | 213,900 | |

| Authorized Positions | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Planned |
|--------------------------------|-------------------|-------------------|--------------------|----------------------|---------------------|--------------------|
| City Manager | 0.35 | 0.35 | 0.35 | 0.35 | 0.35 | 0.35 |
| Administrative Service Manager | 0.00 | 0.00 | 0.00 | 0.00 | 0.25 | 0.25 |
| Assistant to the City Manager | 0.10 | 0.10 | 0.10 | 0.10 | 0.00 | 0.00 |
| Executive Assistant | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| TOTAL FTE's | 0.95 | 0.95 | 0.95 | 0.95 | 1.10 | 1.10 |

CITY ATTORNEY DEPARTMENT

DEPARTMENT PURPOSE

The City Attorney became a contract position during FY01-02. The City Attorney represents the City as primary Counsel in all legal matters. To this end, the City Attorney provides legal analysis and advice on a variety of matters; assists staff with legal issues such as: municipal code interpretation, understanding and complying with state and federal laws, drafting various legal documents such as agreements, resolutions and ordinances; provides counsel on labor matters and employee/employer relations; provides counsel on mobile home rent control; and, acts as General Counsel to the Redevelopment Agency.

Revenues:

This program is primarily funded by General Fund revenues and the Mobile Home Administrative Service Fee, adopted by the City Council in 2003 which requires mobile home residents to contribute funds to be used to offset the cost of litigation defending rent control. The original fee was \$60 per year; in 2005 the fee was increased to \$240 per year at the resident's request. This fee is assumed to be removed.

Expenditures:

Salary & Benefits: There are no FTE's assigned to this department.

Contract Services: The City has a contract with the firm of Atchison, Barisone, Condotti & Kovasivich. In addition to the monthly retainer fee, the firm also provides additional services for special legal actions. The City also contracts with the firm of Endeman, Lincoln, Turek and Heater for Mobile Home Rent Control related litigation. The mobile home related litigation has been ongoing since 2000 and the city has expended just over \$1.0 million dollars since that time. Costs rose significantly in FY10-11 by an additional \$500,000. Those costs are not projected to continue due to recent settlement of those cases.

In FY03/04, the City Council adopted an ordinance requiring the Mobile Home residents to contribute annually to an administration fund to help off-set the cost of the mobile home litigation. The administration of the collections and billing was done by a contractor up until FY07-08 but is now done by staff.

The budget is a combination of the City Attorney annual contract of \$133,600; City Attorney additional litigation services \$50,000.

CITY ATTORNEY DEPARTMENT BUDGET SUMMARY

| City Attorney | 1 | Y08/09 Actual | FY09/10 Actual | | | FY10/11 Adopted | FY10/11 Estimated | | | FY11/12 roposed | FY12/13 Planned | |
|----------------------------|----|------------------|-------------------|---------|----|--------------------|----------------------|---------|----|--------------------|--------------------|---------|
| Fund: 1000 General Fund | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | |
| General Fund | \$ | 106,723 | \$ | 259,619 | \$ | 223,600 | \$ | 703,900 | \$ | 183,600 | \$ | 183,600 |
| CFS - Charges for services | \$ | 93,522 | \$ | 63,380 | \$ | 50,000 | \$ | 15,000 | \$ | - | \$ | |
| Revenue Totals | \$ | 200,245 | \$ | 322,999 | \$ | 273,600 | \$ | 718,900 | \$ | 183,600 | \$ | 183,600 |
| Expenditures | | | | | | | | | | | | |
| CS - Contract services | \$ | 200,245 | \$ | 322,999 | \$ | 273,600 | \$ | 718,900 | \$ | 183,600 | \$ | 183,600 |
| SUP - Supplies | \$ | | \$ | _ | \$ | - | \$ | - | \$ | | \$ | 4 4 |
| Expenditure Totals | \$ | 200,245 | \$ | 322,999 | \$ | 273,600 | \$ | 718,900 | \$ | 183,600 | \$ | 183,600 |

Contract Services Detail

| | FY08/09 Actual | | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | | | Y11/12 roposed | FY12/13 Planned | | |
|--------------------------|-------------------|--------|-------------------|--------------------|----------------------|---------|----|-------------------|--------------------|---------|--|
| Legal services - general | \$ | 67,440 | \$ 134,034 | \$ 133,600 | \$ | 133,600 | \$ | 133,600 | \$ | 133,600 | |
| Special services | \$ | 5,897 | \$ 2,024 | \$ 40,000 | \$ | 40,000 | \$ | 50,000 | \$ | 50,000 | |
| Rent control | \$ | 7,313 | \$ 170,712 | \$ 100,000 | \$ | 500,000 | \$ | 2 | \$ | 130 | |
| Jade St Park | \$ | - | \$ 14,652 | \$ | \$ | 45,300 | \$ | | \$ | - 4 | |
| Vieira vs. COC | \$ | 15,213 | \$ 931 | \$ 2 | \$ | | \$ | | \$ | - 12- | |
| Total City Attorney | \$ | 95,864 | \$ 322,353 | \$ 273,600 | \$ | 718,900 | \$ | 183,600 | \$ | 183,600 | |

FINANCE DEPARTMENT

MISSION STATEMENT

The Finance Department encourages innovation and promotes learning and growth in the individual, the team, and the organization. Our goals are to provide timely, value-added information and excellent service to our customers. We use empowered teams, continuous feedback, enabling technology, and perfessional responsibility at all levels to accomplish our goals. We take pride in being of service to our community.

DEPARTMENT PURPOSE

Finance provides staff support to internal departments, assures legal and financial accountability to the public, and provides superior customer service to both internal and external clientele. Finance maintains a standard of excellence in financial reporting and oversight, and administers all of the City and RDA funds and accounts, as well as the Comprehensive Annual Financial Report. Finance directs the City's finance functions, including accounts payable, payroll, accounts receivable, cash receipts, bank statement reconciliation, business licenses, collection of Transient Occupancy Tax, operating budget, preparation of financial reports, preparation of monthly Treasurer's Reports, and analysis of fiscal impact.

Revenues:

Business Licenses: Business Licenses are issued on a calendar year basis per Municipal Code 5.04. Transient Occupancy Tax (TOT): TOT is collected on a monthly basis. The rate is 10%. A description and analysis of each of these unrestricted sources of funds is in the General Fund Revenue section of the budget document.

Expenditures:

Salary & Benefits: The budget includes 5.38 FTE's. There has been no Finance Director since FY08-09, this budget adds back a full time Director. The City Treasurer receives \$250 per month.

Contract Services: The budget includes County and State administrative services for sales, property, VLF and Measure D taxes.

Materials & Supplies: This budget includes funding for memberships, training, subscriptions and supplies.

FINANCE DEPARTMENT BUDGET SUMMARY

| 0.00 | 08/09 ctual | 1 | FY09/10 Actual | | FY10/11 Adopted | | FY10/11 stimated | | FY11/12 roposed | | FY12/13 Planned |
|------|----------------|--|---|---|--|--|---|--|--|--|--|
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| \$ | 454,296 | \$ | 276,641 | \$ | 407,800 | \$ | 328,700 | \$ | 493,600 | \$ | 496,600 |
| \$: | 277,958 | \$ | 281,739 | \$ | 280,000 | \$ | 280,000 | \$ | 280,000 | \$ | 280,000 |
| \$ | 4,200 | \$ | 4,200 | \$ | 3,000 | \$ | 4,700 | \$ | 4,700 | \$ | 4,700 |
| \$ | 736,454 | \$ | 562,580 | \$ | 690,800 | \$ | 613,400 | \$ | 778,300 | \$ | 781,300 |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| \$ | 530 213 | \$ | 398 977 | S | 506 600 | S | 425,600 | S | 580 000 | S | 587,300 |
| 9 | | S | | \$ | | \$ | | \$ | | \$ | 154,700 |
| \$ | 6,144 | \$ | | \$ | 2,500 | \$ | 7,300 | \$ | | \$ | 6,000 |
| \$ | 33,100 | \$ | 32,500 | \$ | 34,300 | \$ | 34,300 | \$ | 32,700 | \$ | 33,300 |
| \$ | 736,454 | \$ | 562,580 | • | 690,800 | \$ | 613,400 | S | 778,300 | \$ | 781,300 |
| - | \$ \$ \$ | \$ 277,958 \$ 4,200 \$ 736,454 \$ 530,213 \$ 166,997 \$ 6,144 | \$ 454,296 \$ 277,958 \$ 4,200 \$ \$ 736,454 \$ \$ 530,213 \$ 166,997 \$ 6,144 \$ | \$ 454,296 \$ 276,641 \$ 277,958 \$ 281,739 \$ 4,200 \$ 4,200 \$ 736,454 \$ 562,580 \$ 530,213 \$ 398,977 \$ 166,997 \$ 129,419 \$ 6,144 \$ 1,684 | \$ 454,296 \$ 276,641 \$ \$ 277,958 \$ 281,739 \$ \$ 4,200 \$ 4,200 \$ \$ 736,454 \$ 562,580 \$ \$ 530,213 \$ 398,977 \$ \$ 166,997 \$ 129,419 \$ \$ 6,144 \$ 1,684 \$ | \$ 454,296 \$ 276,641 \$ 407,800 \$ 277,958 \$ 281,739 \$ 280,000 \$ 4,200 \$ 4,200 \$ 3,000 \$ 736,454 \$ 562,580 \$ 690,800 \$ 530,213 \$ 398,977 \$ 506,600 \$ 166,997 \$ 129,419 \$ 147,400 \$ 6,144 \$ 1,684 \$ 2,500 | \$ 454,296 \$ 276,641 \$ 407,800 \$ \$ 277,958 \$ 281,739 \$ 280,000 \$ 4,200 \$ 3,000 \$ \$ 736,454 \$ 562,580 \$ 690,800 \$ \$ \$ 166,997 \$ 129,419 \$ 147,400 \$ 6,144 \$ 1,684 \$ 2,500 \$ | \$ 454,296 \$ 276,641 \$ 407,800 \$ 328,700 \$ 277,958 \$ 281,739 \$ 280,000 \$ 280,000 \$ 4,200 \$ 3,000 \$ 4,700 \$ 736,454 \$ 562,580 \$ 690,800 \$ 613,400 \$ 166,997 \$ 129,419 \$ 147,400 \$ 146,200 \$ 6,144 \$ 1,684 \$ 2,500 \$ 7,300 | \$ 454,296 \$ 276,641 \$ 407,800 \$ 328,700 \$ \$ 277,958 \$ 281,739 \$ 280,000 \$ 280,000 \$ 4,200 \$ 3,000 \$ 4,700 \$ \$ 736,454 \$ 562,580 \$ 690,800 \$ 613,400 \$ \$ 166,997 \$ 129,419 \$ 147,400 \$ 146,200 \$ 6,144 \$ 1,684 \$ 2,500 \$ 7,300 \$ | \$ 454,296 \$ 276,641 \$ 407,800 \$ 328,700 \$ 493,600 \$ 277,958 \$ 281,739 \$ 280,000 \$ 280,000 \$ 280,000 \$ 4,200 \$ 4,200 \$ 3,000 \$ 4,700 \$ 4,700 \$ 4,700 \$ 736,454 \$ 562,580 \$ 690,800 \$ 613,400 \$ 778,300 \$ 166,997 \$ 129,419 \$ 147,400 \$ 146,200 \$ 159,600 \$ 6,144 \$ 1,684 \$ 2,500 \$ 7,300 \$ 6,000 | \$ 454,296 \$ 276,641 \$ 407,800 \$ 328,700 \$ 493,600 \$ 277,958 \$ 281,739 \$ 280,000 \$ 280,000 \$ 280,000 \$ 4,200 \$ 3,000 \$ 4,700 \$ 4,700 \$ 736,454 \$ 562,580 \$ 690,800 \$ 613,400 \$ 778,300 \$ 5166,997 \$ 129,419 \$ 147,400 \$ 146,200 \$ 159,600 \$ 6,144 \$ 1,684 \$ 2,500 \$ 7,300 \$ 6,000 \$ |

| Authorized Positions | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Planned |
|----------------------------------|-------------------|-------------------|--------------------|----------------------|---------------------|--------------------|
| Finance Director | 1.00 | 0.00 | 0.61 | 0.00 | 1.00 | 1.00 |
| Supervising Accountant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Accountant II | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Accts Rec/Payable Clerk | 1.38 | 1.38 | 1.38 | 1.38 | 1.38 | 1.38 |
| Account Technician | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| TOTAL FTE's | 5.38 | 4.38 | 4.99 | 4.38 | 5.38 | 5.38 |
| Elected Official | | | | | | |
| Tresurer (Annual Salary \$3,000) | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |

COMMUNITY DEVELOPMENT DEPARTMENT

MISSION STATEMENT

The mission of the Community Development Department (CDD) is to provide accurate and high-quality information, analysis and facilitation services in a responsive and responsible manner to the community, applicants, advisory committees and decision-makers. The Department is responsible for:

- Reviewing development applications
- Maintaining the General Plan and Local Coastal Plan
- · Completing special studies
- · Ensuring zoning code compliance
- Implementing projects to protect and enhance community character, environmental quality, and affordable housing.

DEPARTMENT PURPOSE

The CDD has an integral role in carrying out the land use goals, policies and standards that are adopted by the City Council in the General Plan, Local Coastal Program, zoning ordinance, and other regulations. Key functions include activities related to: reviewing development applications; implementing the California Environmental Quality Act; maintaining the General Plan, Housing Element, and Local Coastal Program, ensuring zoning code compliance; preserving neighborhood character; implementing affordable housing and CDBG (Community Development Block Grant) programs. The Department provides staff support to the City Council, RDA, Planning Commission, Architectural and Site Review Committee, General Plan Advisory Committee, and the Commission on the Environment.

Beginning last fiscal year, the Building Department was incorporated into the Community Development Department. The Building Official provides plan checking and building inspection services to assure compliance with the California Building Code and enforces the provisions of the State Housing Code and Abatement of Dangerous Buildings. A half-time building inspector position was added this past fiscal year to assist with building code enforcement, inspections, and plan checks.

Revenues

In the past, revenues generated by the Community Development Department accounted for approximately 30% of the department budget. A cost recovery fee system has been adopted by the City Council and the combination of all planning fees, grants, and non-General Fund revenues now cover the majority of the department budget. However, counter and code enforcement activities are typically non-fee recoverable services and require an allocation of General Fund revenues. For information on Community Development Department revenue, please see the General Fund Revenue/Revenue Detail section of the budget.

Expenditures

Salary & Benefits: There are 5.17 FTE in this department.

Contracts: Includes contracts for plan checking, engineering & inspection contracts.

<u>Materials & Supplies</u>: Maintain the Materials & Supplies budget to provide staff and Planning Commission training to keep up with changes in State Planning Law, and California Environmental Quality Act changes. Funds are also used for legal notices and supplies, the costs of which have increased.

COMMUNITY DEVELOPMENT DEPARTMENT BUDGET SUMMARY

| Community Development | | Y08/09 Actual | FY09/10 Actual | | FY10/11 Adopted | FY10/11 Estimated | | FY11/12 roposed | | FY12/13 Planned |
|--------------------------------------|----|------------------|-------------------|----|--------------------|----------------------|----|--------------------|----|--------------------|
| Revenue | | | | | | | Т | | | |
| General Fund | \$ | (13,129) | \$ 21,910 | \$ | (67,500) | \$ (39,425) | \$ | 37,685 | \$ | 36,060 |
| LP - Licenses and permits Totals | \$ | 315,874 | \$ 234,043 | \$ | 179,000 | \$ 180,700 | \$ | 179,500 | \$ | 179,500 |
| Intergovernmental revenues Totals | \$ | | \$ | \$ | - | \$ 40,000 | \$ | 76.0 | \$ | - |
| CFS - Charges for services Totals | \$ | 619,591 | \$ 558,947 | \$ | 582,500 | \$ 547,500 | \$ | 505,500 | \$ | 480,500 |
| FF - Fines and forfeitures Totals | \$ | 1 4 4 | \$ | \$ | | \$ - | \$ | 1 2 4 | \$ | - |
| Revenue Totals | \$ | 922,336 | \$ 814,900 | \$ | 694,000 | \$ 728,775 | \$ | 722,685 | \$ | 696,060 |
| Expenditures | | | | | | | | | | |
| PER - Personnel Totals | \$ | 758,114 | \$ 681,196 | \$ | 534,600 | \$ 562,450 | \$ | 604,500 | \$ | 612,000 |
| CS - Contract services Totals | \$ | 99,794 | \$ 79,209 | \$ | 101,000 | \$ 108,825 | \$ | 62,825 | \$ | 28,500 |
| SUP - Supplies Totals | \$ | 11,529 | \$ 3,996 | \$ | 12,500 | \$ 11,600 | \$ | 10,100 | \$ | 10,100 |
| ISFC - Internal service fund charges | \$ | 52,900 | \$ 50,500 | \$ | 45,900 | \$ 45,900 | \$ | 45,260 | \$ | 45,460 |
| Totals | | | | | | | | | | |
| Expenditure Grand Totals: | \$ | 922,336 | \$ 814,900 | \$ | 694,000 | \$ 728,775 | \$ | 722,685 | \$ | 696,060 |
| | | FY08/09 | FY09/10 | | FY10/11 | FY10/11 | - | FY11/12 | | FY12/13 |
| Authorized Positions | | Actual | Actual | | Adopted | Estimated | P | roposed | | Planned |
| Community Dev. Director | | 1.00 | 1.00 | | 1.00 | 1.00 | | 1.00 | | 1.00 |
| Associate Planner | | 1.00 | 1.00 | C | 0.00 | 0.00 | | 0.00 | | 0.00 |
| Senior Planner | | 1.00 | 1.00 | | 1.00 | 1.00 | | 1.00 | | 1.00 |
| Development Services Tech | | 0.67 | 0.67 | 9 | 0.67 | 0.67 | | 0.67 | | 0.67 |
| Housing & RDA Proj Manager | | 1.00 | 1.00 | | 1.00 | 1.00 | | 1.00 | | 1.00 |
| Building Official | | 1.00 | 0.50 | 6 | 1.00 | 1.00 | | 1.00 | | 1.00 |
| Building Inspector | | 1.00 | 1.00 | | 0.00 | 0.50 | | 0.50 | | 0.50 |
| TOTAL FTE's | _ | 6.67 | 6.17 | | 4.67 | 5.17 | | 5.17 | _ | 5.17 |
| Officials | | | | | | | | | | |
| Planning Commissioner | | 5.0 | 5.0 | | 5.0 | 5.0 | | 5.0 | | 5.0 |
| Annual Payment | \$ | 15,000 | \$ 7,500 | \$ | 7,500 | \$ 7,500 | \$ | 7,500 | \$ | 7,500 |
| | | | | | | | | | | |

2.0

1,200 \$

2.0

1,200 \$

2.0

1,200 \$

2.0

1,200 \$

2.0

1,200

2.0

1,200 \$

\$

Arc & Site Committee

Annual Payment

POLICE DEPARTMENT OVERVIEW

MISSION STATEMENT

To provide highly visible and responsive police service to our community. Staff takes great pride in the professionalism, creativity and dedication of our staff. We welcome the opportunity and challenge of working with the Community, City Departments, and other Criminal Justice Agencies to provide enhanced public safety and security in a diverse and dynamic community.

DEPARTMENT PURPOSE

The Department carries out implementation of the mission of prevention and deterrence of crime by the utilization of patrol in response to calls for service; POP projects and directed patrol; Detectives performing comprehensive investigations and liaison with other local law enforcement agencies; parking enforcement; Juvenile Diversion programs, and city-wide traffic enforcement. For the second year the Police Department has been broken out by Program to include: Law Enforcement; Parking Enforcement; Lifeguards and the Animal Services Unit.

Revenues:

The revenues generated by the Police Department are derived from fees, fines and grants.

Expenditures:

Salary & Benefits: The Police Department includes the Law Enforcement Unit, Parking Enforcement, Animal Services and the Lifeguard Unit. There are 29.75 FTE's, which is a reduction from 33 FTE's in FY08-09. A Captain retired on July 1, 2009, and this position is frozen until further notice. On July 1, 2009 the Administrative Assistant was reduced to .75 FTE, and in December 2009, .5 FTE Records Clerk was frozen. In October 2009, a CSO was frozen and one Police Officer was hired through a federal grant which will expire in FY12-13. One Parking Enforcement Officer position will be frozen but backfilled with temporary hours. That position will come back in year 2. The POA agreed to defer a 4% COLA due on July 1, 2010 and instead received a 2% COLA on July 1, 2010 and received the remaining 2% on 7/1/2011. Detailed information is in each program's description.

Contract Services: See each section for details.

Material & Supplies: In FY10-11 the supplies actuals exceeded the budget. The 2 year budget is at the FY10-11 adopted amounts.

Fixed Assets: There are no fixed assets purchased in the General Fund. Within the Equipment Replacement Fund, are 2 motorcycles and a vehicle licensing recognition unit are proposed to be purchased in FY11-12. In FY12-13, there are two police vehicles and one Mobile Data Computer to be replaced.

POLICE DEPARTMENT BUDGET SUMMARY

| Police Department Summary | | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | | FY11/12 Proposed | FY12/13 Planned |
|---|----|-----------------------|-----------------------|-----------------------|-----------------------|----|---------------------|--------------------|
| Revenue | | | | | | | | |
| General Fund | \$ | 4,906,748 | \$ 4,587,318 | \$ 4,416,100 | \$ 4,386,036 | \$ | 4,625,370 | \$ 4,829,110 |
| LP - Licenses and permits Totals | \$ | 25,357 | \$ 1,268 | \$ 27,000 | \$ 27,750 | \$ | 27,000 | \$ 27,000 |
| IR - Intergovernmental revenues Totals | \$ | 129,672 | \$ 235,413 | \$ 319,900 | \$ 504,505 | \$ | 220,700 | \$ 53,000 |
| CFS - Charges for services Totals | \$ | 46,191 | \$ 53,982 | \$ 48,200 | \$ 47,000 | \$ | 28,000 | \$ 28,000 |
| FF - Fines and forfeitures Totals | \$ | 673,892 | \$ 697,599 | \$ 859,000 | \$ 819,000 | \$ | 814,000 | \$ 814,000 |
| Revenue Totals | \$ | 5,781,860 | \$ 5,575,579 | \$ 5,670,200 | \$ 5,784,291 | \$ | 5,715,070 | \$ 5,751,110 |
| Expenditures | | | | | | | | |
| PER - Personnel Totals | \$ | 4,133,557 | \$ 3,897,449 | \$ 4,109,400 | \$ 4,090,866 | \$ | 4,173,500 | \$ 4,204,500 |
| CS - Contract services Totals | \$ | 991,928 | \$ 1,036,391 | \$ 921,400 | \$ 1,009,635 | \$ | | \$ 918,800 |
| SUP - Supplies Totals | \$ | 146,574 | \$ 106,515 | \$ 79,700 | \$ 111,886 | \$ | 74,950 | \$ 78,790 |
| CAP - Capital outlay Totals | \$ | | \$ 27,324 | \$ 20 | \$ 12,204 | \$ | | \$ _ |
| ISFC - Internal service fund charges Totals | \$ | 509,800 | \$ 507,900 | \$ 559,700 | \$ 559,700 | \$ | 542,820 | \$ 549,020 |
| Expenditure Grand Totals: | \$ | 5,781,860 | \$ 5,575,579 | \$ 5,670,200 | \$ 5,784,291 | \$ | 5,715,070 | \$ 5,751,110 |
| Authorized Positions | | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | | FY11/12 Proposed | FY12/13 Planned |
| Chief of Police | _ | 1.00 | 0.50 | 1.00 | 1.00 | _ | 1.00 | 1.00 |
| Police Captain | | 2.00 | 1.00 | 1.00 | 1.00 | | 1.00 | 1.00 |
| Police Sergeant | | 4.00 | 4.00 | 4.00 | 4.00 | | 4.00 | 4.00 |
| Police Officer | | 15.00 | 15.00 | 15.00 | 15.00 | | 15.50 | 16.00 |
| Police Officer - Grant Funded | | 0.00 | 1.00 | 1.00 | 1.00 | | 1.00 | 0.00 |
| Community Service Officer | | 3.00 | 2.00 | 2.00 | 2.00 | | 2.00 | 2.00 |
| Parking Enforcement Officer | | 3.00 | 3.00 | 3.00 | 3.00 | | 2.00 | 3.00 |
| Records Manager | | 1.00 | 1.00 | 1.00 | 1.00 | | 1.00 | 1.00 |
| 1 CCOI do Ividi lagei | | | 1.00 | | | | 2.00 | 2.00 |
| Records Clerk | | | 2.00 | 2 00 | 2.00 | | | |
| Records Clerk | | 2.75 | 2.00 | 2.00 | 2.00 | | | |
| Records Clerk Administrative Assistant TOTAL FTE's | | | 2.00 0.75 30.25 | 2.00 0.75 30.75 | 2.00 0.75 30.75 | | 0.75 30.25 | 0.75 |
| Administrative Assistant | | 2.75 1.00 | 0.75 | 0.75 | 0.75 | | 0.75 | 0.75 |
| Administrative Assistant TOTAL FTE's Hourly Employee Allocation - Annual Hours | | 2.75 1.00 | 0.75 | 0.75 | 0.75 | | 0.75 | 0.75 |
| Administrative Assistant TOTAL FTE's Hourly Employee Allocation - Annual | | 2.75 1.00 32.75 | 0.75 30.25 | 0.75 30.75 | 0.75 30.75 | | 0.75 30.25 | 0.75 30.75 |

POLICE DEPT: LAW ENFORCEMENT

MISSION STATEMENT

To provide highly visible and responsive police service to our community. Staff takes great pride in the professionalism, creativity and dedication of our staff. We welcome the opportunity and challenge of working with the Community, City Departments, and other Criminal Justice Agencies to provide enhanced public safety and security in a diverse and dynamic community.

DEPARTMENT PURPOSE

The Department carries out implementation of the mission of prevention and deterrence of crime by the utilization of patrol in response to calls for service; POP projects and directed patrol; Detectives performing comprehensive investigations and liaison with other local law enforcement agencies; parking enforcement Juvenile Diversion programs, and city wide traffic enforcement.

Revenues:

The revenues generated by the Police Department – Law Enforcement includes the 4th year of the Red Light Enforcement Program, False Alarm fines, Vehicle Release fees, Traffic Citation fees, Booking Fee Reimbursements, etc. Parking Citation revenues have been moved to its own program. There is a significant decline in grant funded revenue of over \$200,000 in year one, and no budget in year two. Detailed information is located in the General Fund Revenue Section.

Expenditures:

Salary & Benefits: This division includes the Law Enforcement Unit, Parking Enforcement, Animal Services and the Lifeguard Unit. There are 27.25 FTE's, which is an increase in FTE's due to a Grant funded Officer. A Captain retired on July 1, 2009, and this position is frozen until further notice. On July 1, 2009 the Administrative Assistant was reduced to .75 FTE, and in December 2009, .5 FTE Records Clerk was frozen. In October 2009, a CSO was frozen and one Police Officer was hired through a federal grant. The POA deferred a 4% Cola due on 7/1/10 and instead received a 2% COLA on 7/1/10 and another 2% on 7/1/11. One officer vacancy will be filled Jan. 1, 2012.

Contract Services: The largest contract is for the Communications JPA. Other large contracts include Red Light Enforcement Program, narcotics task force, booking and jail fees, utilities and communications equipment.

Material & Supplies: In FY10-11 the division exceeded its budget. The FY11-12 & FY12-13 budget remains at the FY10-11 adopted budget amount.

POLICE DEPARTMENT – LAW ENFORCEMENT BUDGET SUMMARY

| | | FY08/09 | | | FY10/11 | | FY10/11 | | FY11/12 | FY12/13 |
|--------------------------------------|----|-----------|----|--------------|-----------------|----|-----------|----|-----------|-----------------|
| Police Department Summary | | Actual | FY | 09/10 Actual | Adopted | | Estimated | | Proposed | Planned |
| Fund: 1000 General Fund | | | | | | | | | | |
| Revenue | | | | | | | | | | |
| General Fund | \$ | 4,837,759 | \$ | 4,521,744 | \$ 4,464,400 | \$ | 4,376,836 | \$ | 4,637,670 | \$ 4,774,710 |
| LP - Licenses and permits | \$ | 25,357 | \$ | 1,268 | \$ 27,000 | \$ | 27,750 | \$ | 27,000 | \$ 27,000 |
| IR - Intergovernmental revenues | \$ | 129,672 | \$ | 235,413 | \$ 319,900 | \$ | 504,505 | \$ | 220,700 | \$ 53,000 |
| CFS - Charges for services | \$ | 43,914 | \$ | 51,423 | \$ 45,700 | \$ | 43,000 | \$ | 24,500 | \$ 24,500 |
| FF - Fines and forfeitures | \$ | 166,748 | \$ | 160,216 | \$ 259,000 | \$ | 219,000 | \$ | 214,000 | \$ 214,000 |
| Revenue Totals | \$ | 5,203,451 | \$ | 4,970,063 | \$ 5,116,000 | \$ | 5,171,091 | \$ | 5,123,870 | \$ 5,093,210 |
| Expenditures | | | | | | | | | | |
| PER - Personnel | \$ | 3,834,598 | \$ | 3,590,185 | \$ 3,795,400 | \$ | 3,776,866 | S | 3,883,900 | \$ 3,849,600 |
| CS - Contract services | \$ | 740,834 | | 771,095 | \$ 713,100 | \$ | 741,335 | \$ | | \$ 648,400 |
| SUP - Supplies | \$ | 132,418 | | 89,659 | \$ 65,000 | \$ | | \$ | | \$ 65,090 |
| CAP - Capital outlay | \$ | | \$ | 27,324 | \$ - | \$ | | \$ | | \$ |
| ISFC - Internal service fund charges | \$ | 495,600 | \$ | 491,800 | \$ 542,500 | \$ | 542,500 | \$ | 524,420 | \$ 530,120 |
| Expenditure Totals | \$ | 5,203,451 | \$ | 4,970,063 | \$ 5,116,000 | \$ | 5,171,091 | \$ | 5,123,870 | \$ 5,093,210 |
| | | FY08/09 | | | FY10/11 | | FY10/11 | | FY11/12 | FY12/13 |
| Authorized Positions | | Actual | FY | 09/10 Actual | Adopted | | Estimated | | Proposed | Planned |
| Chief of Police | | 1.00 |) | 0.50 | 1.00 |) | 1.00 | | 1.00 | 1.00 |
| Police Captain | | 2.00 |) | 1.00 | 1.00 |) | 1.00 | | 1.00 | 1.00 |
| Police Sergeant | | 4.00 |) | 4.00 | 4.00 |) | 4.00 | | 4.00 | 4.00 |
| Police Officer | | 15.00 |) | 15.00 | 15.00 |) | 15.00 | | 15.50 | 16.00 |
| Police Officer - Grant Funded | | 0.00 |) | 1.00 | 1.00 |) | 1.00 | | 1.00 | 0.00 |
| Community Service Officer | | 2.50 |) | 1.50 | 1.50 |) | 1.50 | | 1.50 | 1.50 |
| Records Manager | | 1.00 |) | 1.00 | 1.00 |) | 1.00 | | 1.00 | 1.00 |
| Records Clerk | | 2.75 | 5 | 2.00 | 2.00 |) | 2.00 | | 2.00 | 2.00 |
| Administrative Assistant | | 1.00 | | 0.75 | 0.75 | | 0.75 | | 0.75 | 0.75 |
| TOTAL FTE's | - | 29.25 | 5 | 26.75 | 27.25 | , | 27.25 | | 27.75 | 27.25 |

POLICE DEPT: PARKING ENFORCEMENT

MISSION STATEMENT

To provide highly visible and responsive parking enforcement and public assistance to visitors, merchants and the residents of Capitola, who are the most heavily impacted by parking problems and traffic congestion.

DEPARTMENT PURPOSE

The Parking Enforcement Unit enforces California Vehicle Code regulations and Municipal Parking Ordinances to minimize parking problems, reduce traffic congestion and maximize access to parking by visitors and residents alike.

<u>Revenues:</u> Revenues are primarily generated from parking citations. The estimate was based on FY09-10 mid-year actuals and an increase in citation fees.

Expenditures:

Salary & Benefits: There are 2 FTE's as part of this program which reflects a decrease to staffing levels. There will be additional seasonal employees hired.

Contract Services: This fund includes contracts for rental of 411 Capitola Ave, Coin Meter Collection, State and County Service Charges, and processing citations through the DMV.

Materials and Supplies: There is no significant change from FY10-11. Funding includes Uniform Purchases, and Uniform Cleaning.

PARKING ENFORCEMENT

| Police Department - Parking | FY08/09 Actual | | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Planned |
|--------------------------------------|-------------------|-----|-------------------|--------------------|----------------------|---------------------|--------------------|
| Fund: 1000 General Fund | | | | | | | |
| Revenue | 2000000 | | 1000000 | 1307.0007 | 3023010 | 0.000000 | 222 5 225 |
| General Fund | \$ (20,087) | \$ | (44,602) | (151,200) | (95,200) | (114,700) | \$ (49,000) |
| FF - Fines and forfeitures | \$ 507,144 | \$ | 537,383 | \$ 600,000 | \$ 600,000 | \$ 600,000 | \$ 600,000 |
| Revenue Totals | \$ 487,056 | \$ | 492,781 | \$ 448,800 | \$ 504,800 | \$ 485,300 | \$ 551,000 |
| Expenditures | | | | | | | |
| PER - Personnel | \$ 219,908 | \$ | 219,500 | \$ 228,300 | \$ 228,300 | \$ 205,200 | \$ 269,700 |
| CS - Contract services | \$ 244,270 | \$ | 248,543 | \$ 196,300 | \$ 252,300 | \$ 254,500 | \$ 255,400 |
| SUP - Supplies | \$ 11,578 | \$ | 11,238 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 |
| ISFC - Internal service fund charges | \$ 11,300 | \$ | 13,500 | \$ 14,200 | \$ 14,200 | \$ 15,600 | \$ 15,900 |
| Expenditure Totals | \$ 487,056 | \$ | 492,781 | \$ 448,800 | \$ 504,800 | \$ 485,300 | \$ 551,000 |
| Authorized Positions | FY08/09 Actual | i d | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Planned |
| Parking Enforcement Officer | 3.00 | | 3.00 | 3.00 | 3.00 | 2.00 | 3.00 |
| TOTAL FTE's | 3.00 | | 3.00 | 3.00 | 3.00 | 2.00 | 3.00 |
| Hourly Employee Allocation | | | | | | | |
| Temp Parking Enforcement Officer | 900 | | 900 | 900 | 900 | 1,800 | 900 |

POLICE DEPT: LIFEGUARDS

MISSION STATEMENT

To serve and protect the visitors of Capitola Beach from the natural and manmade hazards inherent in the ocean environment, with the ultimate focus being the prevention of drowning and other serious injuries, while providing a highly visible and responsive lifeguard staff.

DEPARTMENT PURPOSE

The Lifeguard Program protects swimmers, surfers, and waders in the Capitola Beach area during the summer months and the surrounding weekends. Lifeguards respond to water rescues, major and minor first aid calls, basic law enforcement issues on the beach and various animal calls, in addition to educating the public on a variety of marine environmental issues.

Revenues:

The Lifeguard program budget is entirely funded by the General Fund.

Expenditures:

Salary & Benefits: There is 1 FTE Community Service Officer, which is ½ funded in this program and ½ funded in the Law Enforcement program. The remaining funds are for 1,050 for a Senior Lifeguard, and 1,700 hours for the remaining lifeguards for the summer which is a slight reduction on service hours.

Contract Services: None

Materials and Supplies. The materials and supplies expenditures include: Lifeguard Jackets/Uniforms, Paddleboard/Equipment, First Aid Supplies, Tower Repair and Radio/Telephone Service.

LIFEGUARD BUDGET SUMMARY

| Police Department - Lifeguards | | FY08/09 Actual | | FY09/10 Actual | | FY10/11 Adopted | | FY10/11 Estimated | | FY11/12 Proposed | | FY12/13 Planned | |
|--------------------------------------|----|-------------------|----|-------------------|----|--------------------|----|----------------------|----|---------------------|----|--------------------|--|
| Fund: 1000 General Fund | | | | | | | | | | | | | |
| Revenues | | | | | | | | | | | | | |
| General Fund | \$ | 84,036 | \$ | 95,781 | \$ | 91,200 | \$ | 91,200 | \$ | 89,700 | \$ | 90,700 | |
| REVENUE TOTAL | \$ | 84,036 | \$ | 95,781 | \$ | 91,200 | \$ | 91,200 | \$ | 89,700 | \$ | 90,700 | |
| Expenditures | | | | | | | | | | | | | |
| PER - Personnel | \$ | 79,052 | \$ | 87,763 | \$ | 85,700 | \$ | 85,700 | \$ | 84,400 | \$ | 85,200 | |
| CS - Contract services | \$ | | \$ | | \$ | | \$ | - | \$ | - | \$ | - | |
| SUP - Supplies | \$ | 2,485 | \$ | 5,618 | \$ | 2,700 | \$ | 2,700 | \$ | 2,700 | \$ | 2,700 | |
| ISFC - Internal service fund charges | \$ | 2,500 | \$ | 2,400 | \$ | 2,800 | \$ | 2,800 | \$ | 2,600 | \$ | 2,800 | |
| Expenditure Totals | \$ | 84,036 | \$ | 95,781 | \$ | 91,200 | \$ | 91,200 | \$ | 89,700 | \$ | 90,700 | |

| Authorized Positions | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Planned |
|----------------------------|-------------------|-------------------|--------------------|----------------------|---------------------|--------------------|
| Community Service Officer | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| TOTAL FTE's | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| Hourly Employee Allocation | | | | | | |
| Senior Lifeguard | 1,050 | 1,050 | 1,050 | 1,050 | 1,050 | 1,050 |
| Lifeguard | 1,700 | 1,700 | 1,700 | 1,700 | 1,700 | 1,700 |

POLICE DEPARTMENT - ANIMAL SERVICES

MISSION STATEMENT

To balance the health, public safety, and welfare needs of people and animals in the City of Capitola by responsibly and humanely enforcing animal-related laws; providing nourishment and a safe environment for unwanted, stray, abused, and impounded animals; educating the public about responsible companion animal ownership; investigating cases where animal care is questionable; and assist in finding new homes for homeless animals.

DEPARTMENT PURPOSE

The Animal Services Unit (ASU) promotes and protects public safety and animal care through sheltering, pet placement programs, education, and animal law enforcement. Our purpose is to provide responsive, efficient and quality animal control services that preserves and protects the public and promotes animal safety.

REVENUES

In FY10-11 revenues were approximately \$4,000 in animal related fees and fines collected. These fees and fines will be returned to the program in an effort to offset material, training, and equipment costs. No additional personnel are needed to run the program.

EXPENDITURES

Salary and Benefits: Existing personnel will continue to run the program.

<u>Contract Services</u>: This is the fifth year of implementing the new animal service unit controlled solely by the City of Capitola. Currently, the City contracts with Chanticleer Veterinary Hospital, Westside Animal Hospital, Pacific Veterinary Hospital, the Santa Cruz County SPCA and Santa Cruz County Animal Services Association for animal licensing. Funds will be utilized to pay for contract veterinarian services and board care facilities.

<u>Material and Supplies</u>: The budget includes a full range of specialized equipment such as snares, common a-longs, cages, and other humane treatment equipment/supplies. This amount also includes required training for CSO's and Officers to successfully and without injury fulfill our mission.

$\frac{POLICE\ DEPARTMENT-ANIMAL\ SERVICES}{BUDGET\ SUMMARY}$

FY08/09

Actual

Police Department - Animal Services

Fund: 1000 General Fund

Revenue

| Authorized Positions | octual 0.00 | Actual 0.00 | A | dopted 0.00 | Es | o.00 | roposed 0.00 | Planned 0.00 |
|--------------------------------------|--------------------|--------------------|-----|----------------|----|--------|-----------------|-----------------|
| = Experientare rotals | /08/09 | Y09/10 | - 5 | Y10/11 | | Y10/11 | Y11/12 | Y12/13 |
| Expenditure Totals | \$ 7,317 | \$ 16,953 | \$ | 14,200 | \$ | 17,200 | \$ 16,200 | \$ 16,200 |
| ISFC - Internal service fund charges | \$ 400 | \$ 200 | \$ | 200 | \$ | 200 | \$ 200 | \$ 200 |
| SUP - Supplies | \$ 92 | \$ - 4 | \$ | 2,000 | \$ | 1,000 | \$ 1,000 | \$ 1,000 |
| Expenditures CS - Contract services | \$ 6,824 | \$ 16,753 | \$ | 12,000 | \$ | 16,000 | \$ 15,000 | \$ 15,000 |
| Revenue Totals | \$ 7,317 | \$ 16,953 | \$ | 14,200 | \$ | 17,200 | \$ 16,200 | \$ 16,200 |
| CFS - Charges for services | \$ 2,277 | \$ 2,559 | \$ | 2,500 | \$ | 4,000 | \$ 3,500 | \$ 3,500 |
| General Fund | \$ 5,040 | \$ 14,394 | \$ | 11,700 | \$ | 13,200 | \$ 12,700 | \$ 12,700 |

FY09/10

Actual

FY10/11

Adopted

FY10/11

Estimated

FY11/12

Proposed

FY12/13

Planned

PUBLIC WORKS DEPARTMENT - OVERVIEW

The Public Works Department is composed of four divisions: Streets, Parks, Facilities and Fleet Maintenance. A summary of the department's budget is presented below. Each division has its own budget as detailed in the following pages.

Revenues:

General Fund: The Public Works Department is almost entirely funded by the General Fund, with only 4% funded by gas sales, encroachment permit fees, and charges for direct staff services from the Gas Tax fund for street sweeping costs.

Expenditures:

Salary & Benefits: In FY09-10 two positions were frozen; Maintenance Worker and Parks Supervisor. Based on the crew position reorganization approved by the City Council in FY 10-11 the frozen positions are now a Maintenance Worker I and a Maintenance Worker III. The salary savings for these two positions is \$91,000 annually. The reorganization of the crew positions has resulted in a \$24,000 reduction in costs.

Contract Services: For a detailed analysis of the proposed expenditures, refer to each division's budget on the following pages.

Unanticipated Events Fund: For FY11-12, and FY12-13 \$10,000 has been included in the budget.

Materials and Supplies: The materials and supply budget has increased slightly.

PUBLIC WORKS DEPARTMENT BUDGET SUMMARY

| Public Works Department Summary | 9,0000000000000000000000000000000000000 | | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | | FY11/12 Proposed | FY12/13 Planned | |
|--|---|-----------|-------------------|--------------------|----------------------|----|---------------------|--------------------|-----------------|
| Revenue | | | | | | | | | |
| General Fund | \$ | 2,197,617 | \$ | 1,704,309 | \$ 1,892,200 | \$ | 1,921,819 | \$ 1,977,785 | \$ 2,008,060 |
| LP - Licenses and permits Totals | \$ | 10,391 | \$ | 26,841 | \$ 20,000 | \$ | 20,000 | \$ 20,000 | \$ 15,000 |
| IR - Intergovernmental revenues Totals | \$ | | \$ | | \$ | \$ | 46,000 | \$ | \$ |
| CFS - Charges for services Totals | \$ | 91,050 | \$ | 101,228 | \$ 80,500 | \$ | 95,000 | \$ 48,000 | \$ 48,000 |
| OR - Other revenues Totals | \$ | 23,304 | \$ | 26,760 | \$ 20,000 | \$ | 20,000 | \$ 35,000 | \$ 35,000 |
| Revenue Totals | \$ | 2,322,363 | \$ | 1,859,138 | \$ 2,012,700 | \$ | 2,102,819 | \$ 2,080,785 | \$ 2,106,060 |
| Expenditures | | | | | | | | | |
| PER - Personnel Totals | \$ | 1,259,573 | \$ | 1,072,374 | \$ 1,093,000 | \$ | 1,075,100 | \$ 1,095,100 | \$ 1,110,800 |
| CS - Contract services Totals | \$ | 723,756 | \$ | 461,243 | \$ 539,400 | \$ | 647,419 | \$ 596,225 | \$ 615,000 |
| SUP - Supplies Totals | \$ | 240,834 | \$ | 234,621 | \$ 261,000 | \$ | 261,000 | \$ 269,700 | \$ 271,500 |
| ISFC - Internal service fund charges Totals | \$ | 98,200 | \$ | 90,900 | \$ 119,300 | \$ | 119,300 | \$ 119,760 | \$ 108,760 |
| Expenditure Grand Totals: | \$ | 2,322,363 | \$ | 1,859,138 | \$ 2,012,700 | \$ | 2,102,819 | \$ 2,080,785 | \$ 2,106,060 |

| Authorized Positions | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Planned |
|-------------------------------------|-------------------|-------------------|--------------------|----------------------|---------------------|--------------------|
| Public Works Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Maint. Superintendent | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Str. & Facilities Maint. Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Parks Maint. Supervisor | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Development Services Tech | 0.33 | 0.33 | 0.33 | 0.33 | 0.33 | 0.33 |
| Equipment Operator | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Maintenance Worker I & II | 8.00 | 8.00 | 8.00 | 8.00 | 7.00 | 7.00 |
| Maintenance Worker III | 0.00 | 0.00 | 0.00 | 0.00 | 1.00 | 1.00 |
| Mechnic | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| TOTAL FTE's | 14.33 | 12.33 | 12.33 | 12.33 | 12.33 | 12.33 |

PUBLIC WORKS: STREETS DIVISION

MISSION STATEMENT

The Public Works Street Department combines administration, engineering and maintenance activities into a cohesive unit to develop and maintain a responsive and coordinated team. The Department goals are to serve the public while developing employee growth and development. New and old technologies are used to best achieve outstanding results.

DEPARTMENT PURPOSE

The Street Department provides for maintenance and improvement of the City's streets. It also provides maintenance of Soquel Creek, Capitola Lagoon, City owned buildings and the municipal wharf. Project design and construction, pavement program management, and transportation and related grant oversight is also performed by this department. Public Works staff serves as City representative to the Inter-Agency Technical Advisory Committee of the Santa Cruz County Regional Transportation Commission, and is currently staffing the Capitola Traffic and Parking Commission.

Revenues:

General Fund: The majority of funding is from the general fund. Additional revenue sources include: Encroachment Permit Fees, charges to the Gas Tax Fund to offset a portion of the costs of street sweeping.

Expenditures:

Salary & Benefits: There are 7.33 FTE's including the Public Works Director and Maintenance Superintendent funded in the Streets division. Currently one Maintenance Worker I position is frozen.

Contract Services: Contract services include costs for implementation of the City's storm water program and required creek monitoring for the lagoon management plan. Season labor contract levels have been reduced to one employee from May – September from previous levels. Overall the streets contract expenditures have increase \$20,000 from the FY 10-11 levels due to increased costs for utilities and mandatory contract expenditures for storm water and lagoon management costs.

Materials and Supplies: Expenditures for materials & supplies were: traffic control signs and devices, general supplies and small tools.

$\frac{\text{PUBLIC WORKS DEPARTMENT: STREET MAINTENANCE}}{\text{BUDGET SUMMARY}}$

| Public Works Department STREETS | FY08/09 Actual | FY09/10 Actual | | FY10/11 Adopted | | FY10/11 Estimated | | FY11/12 Proposed | | FY12/13 Planned | |
|--|-------------------|-------------------|---------|--------------------|-----------|----------------------|-----------|---------------------|-----------|--------------------|-----------|
| Fund: 1000 General Fund | | | | | | | | | | | |
| Revenues | | | | | | | | | | | |
| General Fund | \$ 1,212,194 | \$ | 918,459 | \$ | 1,024,700 | \$ | 1.092,709 | \$ | 1,072,195 | \$ | 1,087,570 |
| LP - Licenses and permits Totals | \$ 10,391 | \$ | 26,841 | \$ | 20,000 | \$ | 20,000 | \$ | 20,000 | \$ | 15,000 |
| IR - Intergovernmental revenues Totals | \$ | \$ | E Y 2 1 | \$ | | \$ | 46,000 | \$ | | \$ | - 2 |
| REVENUE TOTAL | \$ 1,222,585 | \$ | 945,300 | \$ | 1,044,700 | \$ ' | 1,158,709 | \$ | 1,092,195 | \$ | 1,102,570 |
| Expenditures | | | | | | | | | | | |
| PER - Personnel Totals | \$ 782,524 | \$ | 699,189 | \$ | 710,800 | \$ | 716,400 | \$ | 730,000 | \$ | 738,700 |
| CS - Contract services Totals | \$ 345,190 | \$ | 143,726 | \$ | 218,100 | \$ | 326,509 | \$ | 238,425 | \$ | 249,100 |
| SUP - Supplies Totals | \$ 29,071 | \$ | 40,284 | \$ | 35.000 | \$ | 35,000 | \$ | 40,500 | \$ | 40,500 |
| ISFC - Internal service fund charges Totals | \$ 65,800 | \$ | 62,100 | \$ | 80,800 | \$ | 80,800 | \$ | 83,270 | \$ | 74,270 |
| Expenditure Grand Totals: | \$ 1,222,585 | \$ | 945,300 | \$ | 1,044,700 | \$ ' | ,158,709 | \$ | 1,092,195 | \$ | 1,102,570 |

| Authorized Positions | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Planned |
|-------------------------------------|-------------------|-------------------|--------------------|----------------------|---------------------|--------------------|
| Public Works Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Maint. Superintendent | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Str. & Facilities Maint. Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Development Services Tech | 0.33 | 0.33 | 0.33 | 0.33 | 0.33 | 0.33 |
| Equipment Operator | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Maintenance Worker I & II | 4.00 | 4.00 | 4.00 | 4.00 | 3.00 | 3.00 |
| Maintenance Worker III | | | | | 1.00 | 1.00 |
| TOTAL FTE's | 7.33 | 7.33 | 7.33 | 7.33 | 7.33 | 7.33 |

PUBLIC WORKS: FACILITIES MAINTENANCE

MISSION STATEMENT

The Public Works Facilities Department strives to improve and maintain the existing city owned buildings and other facilities in such a way as to maximize the benefit to both the Public and City Staff.

DEPARTMENT PURPOSE

Maintenance and operation of all city owned buildings, including City Hall, Jade Street Community Center, Pacific Cove Mobile Home Park and the Municipal Wharf.

Revenues:

The Facilities budget is entirely funded by the General Fund.

Expenditures:

Salary & Benefits: There is no staff assigned to this division. Staff services are paid out of the Streets Division budget.

Contract Services: The Facility contract expenditures include all of the utility bills for the facilities which represent's over 40% of the budget amount. The second largest expenditure is for the janitorial service contract. This budget has been significantly reduced due to elimination of all but essential services to the facilities. All painting, HVAC, plumbing improvement projects have been deferred at this time.

Materials and Supplies: Funds are for building maintenance and repairs. The majority of the costs in this budget is for cleaning and bathroom supplies used in all City buildings.

PUBLIC WORKS DEPARTMENT: FACILITIES MAINTENANCE BUDGET SUMMARY

| Public Works Department FACILITIES | FY08/09 Actual | | FY09/10 Actual | | FY10/11 Adopted | | FY10/11 Estimated | | FY11/12 Proposed | | FY12/13 Planned | |
|--------------------------------------|-------------------|---------|-------------------|---------|--------------------|---------|----------------------|---------|---------------------|---------|--------------------|---------|
| Fund: 1000 General Fund | | | | | | | | | | | | |
| Revenues | | | 1.0 | | | | | | | | | |
| General Fund | \$ | 270,352 | \$ | 229,134 | \$ | 229,300 | \$ | 228,800 | \$ | 267,000 | \$ | 275,200 |
| REVENUE TOTAL | \$ | 270,352 | \$ | 229,134 | \$ | 229,300 | \$ | 228,800 | \$ | 267,000 | \$ | 275,200 |
| Expenditures | | | | | | | | | | | | |
| PER - Personnel Totals | \$ | - 7 | \$ | | \$ | -, | \$ | - | \$ | | \$ | - |
| CS - Contract services Totals | \$ | 225,772 | \$ | 192,138 | \$ | 183,300 | \$ | 182,800 | \$ | 218,900 | \$ | 227,000 |
| SUP - Supplies Totals | \$ | 40,179 | \$ | 33,596 | \$ | 41,800 | \$ | 41,800 | \$ | 45,000 | \$ | 45,000 |
| ISFC - Internal service fund charges | \$ | 4,400 | \$ | 3,400 | \$ | 4,200 | \$ | 4,200 | \$ | 3,100 | \$ | 3,200 |
| Expenditure Grand Totals: | \$ | 270,352 | \$ | 229,134 | \$ | 229,300 | \$ | 228,800 | \$ | 267,000 | \$ | 275,200 |

| Authorized Positions | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Planned |
|----------------------|-------------------|-------------------|--------------------|----------------------|---------------------|--------------------|
| | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TOTAL FTE's | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

PUBLIC WORKS: PARK MAINTENANCE

MISSION STATEMENT

The Public Works Parks Department is committed to developing and maintaining the City parks and other landscaped areas in such a manner as to allow all members of our community to enjoy these jewels. Using professional staff and technologies to maintain top rated playing surfaces, beautiful landscaping and safe facilities are top priorities for this department.

DEPARTMENT PURPOSE

To maintain City parks and landscaped areas throughout the City.

Revenues:

This program is fully funded with General Fund Revenues.

Expenditures:

Salary & Benefits: There remains one frozen Maintenance Worker III which was previously funded in the Parks Department as a Maintenance Supervisor. The Parks crew is currently being supervised by the Streets & Facilities Supervisor.

Contract Services: No significant changes are proposed.

Materials and Supplies: The budget is to cover the costs of landscaping supplies, equipment, tools, and utilities for the parks and landscape medians.

$\frac{\text{PUBLIC WORKS DEPARTMENT: PARK MAINTENANCE}}{\text{BUDGET SUMMARY}}$

| Public Works Department PARKS | FY08/09 Actual | | | FY09/10 Actual | | FY10/11 Adopted | | FY10/11 Estimated | | FY11/12 Proposed | | FY12/13 Planned |
|--------------------------------------|-------------------|---------|----|-------------------|----|--------------------|----|----------------------|----|---------------------|----|--------------------|
| Fund: 1000 General Fund | | | | | | | | | | | | |
| Revenues | | | | | | | | | | | | |
| General Fund | \$ | 550,148 | \$ | 420,248 | \$ | 453,300 | \$ | 429,910 | \$ | 436,270 | \$ | 440,470 |
| REVENUE TOTAL | \$ | 550,148 | \$ | 420,248 | \$ | 453,300 | \$ | 429,910 | \$ | 436,270 | \$ | 440,470 |
| Expenditures | | | | | | | | | | | | |
| PER - Personnel Totals | \$ | 398,022 | \$ | 293,092 | \$ | 301,900 | \$ | 278,400 | \$ | 285,400 | \$ | 291,000 |
| CS - Contract services Totals | \$ | 109,597 | \$ | 91,790 | \$ | 100,500 | \$ | 100,610 | \$ | 100,900 | \$ | 100,900 |
| SUP - Supplies Totals | \$ | 21,029 | \$ | 16,167 | \$ | 26,000 | \$ | 26,000 | \$ | 26,000 | \$ | 26,000 |
| ISFC - Internal service fund charges | \$ | 21,500 | \$ | 19,200 | \$ | 24,900 | \$ | 24,900 | \$ | 23,970 | \$ | 22,570 |
| Expenditure Grand Totals: | \$ | 550,148 | \$ | 420,248 | \$ | 453,300 | \$ | 429,910 | \$ | 436,270 | \$ | 440,470 |

| Authorized Positions | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Planned |
|---------------------------|-------------------|-------------------|--------------------|----------------------|---------------------|--------------------|
| Park Maint. Supervisor | 1.00 | 0.00 | 0.00 | 0.00 | | |
| Maintenance Worker III | | | | | 0.00 | 0.00 |
| Maintenance Worker I & II | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| TOTAL FTE's | 5.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |

PUBLIC WORKS: FLEET MAINTENANCE

MISSION STATEMENT

The Public Works Fleet Department will maintain all mobile equipment for the City in the safest operating condition possible while striving to minimize repair times and costs.

DEPARTMENT PURPOSE

This Department services all City vehicles, equipment, purchases fuel, and maintains a parts inventory.

Revenues:

Revenues attributed to this department are the fuel sales to the Soquel Union Elementary School District and Central Fire District. Both the School District and the Fire District are charged the City's cost for fuel. The remaining funding is from the General Fund.

Expenditures:

Salary & Benefits: There is one full time employee, which represents no change from prior years.

Contract Services: This category includes one full time contract mechanic and specialized contract repair costs, which represents no change from prior years.

Materials & Supplies: This cost covers the cost of fuel, repairs, and equipment for all city vehicles. Primary funding is for cost of fuel and oil. This fund has been increased by over the last several years due to the increasing cost of fuel.

PUBLIC WORKS DEPARTMENT: FLEET MAINTENANCE BUDGET SUMMARY

| Public Works Department FLEET | FY08/09 Actual | | | FY09/10 Actual | | FY10/11 Adopted | | FY10/11 Estimated | | FY11/12 Proposed | | FY12/13 Planned | |
|--------------------------------------|-------------------|---------|----|-------------------|----|--------------------|----|----------------------|----|---------------------|----|--------------------|--|
| Fund: 1000 General Fund | | | | | | | | | | | | | |
| Revenues | | | | | | | | | | | | | |
| General Fund | \$ | 255,974 | \$ | 237,705 | \$ | 265,400 | \$ | 265,400 | \$ | 250,320 | \$ | 252,820 | |
| Fuel Reimbursement | \$ | 23,304 | \$ | 26,760 | \$ | 20,000 | \$ | 20,000 | \$ | 35,000 | \$ | 35,000 | |
| REVENUE TOTAL | \$ | 279,278 | \$ | 264,465 | \$ | 285,400 | \$ | 285,400 | \$ | 285,320 | \$ | 287,820 | |
| Expenditures | | | | | | | | | | | | | |
| PER - Personnel Totals | \$ | 79,027 | \$ | 80,093 | \$ | 80,300 | \$ | 80,300 | \$ | 79,700 | \$ | 81,100 | |
| CS - Contract services Totals | \$ | 43,196 | \$ | 33,589 | \$ | 37,500 | \$ | 37,500 | \$ | 38,000 | \$ | 38,000 | |
| SUP - Supplies Totals | \$ | 150,555 | \$ | 144,583 | \$ | 158,200 | \$ | 158,200 | \$ | 158,200 | \$ | 160,000 | |
| ISFC - Internal service fund charges | \$ | 6,500 | \$ | 6,200 | \$ | 9,400 | \$ | 9,400 | \$ | 9,420 | \$ | 8,720 | |
| Expenditure Grand Totals: | \$ | 279,278 | \$ | 264,465 | \$ | 285,400 | \$ | 285,400 | \$ | 285,320 | \$ | 287,820 | |

| Authorized Positions | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Planned |
|----------------------|-------------------|-------------------|--------------------|----------------------|---------------------|--------------------|
| Mechanic | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| TOTAL FTE's | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |

RECREATION DEPARTMENT

MISSION STATEMENT

The Capitola Recreation Department's mission is to enhance the leisure lifestyle and quality of life for the people of Capitola through recreational activities and opportunities. The department is committed to providing affordable, fun, integrated, and safe recreational activities to people of all ages, races, and ability levels. The department has a commitment to excellence, and continually strives to improve its programs, procedures, and services, to best meet the needs and interests of the community.

DEPARTMENT PURPOSE

The Recreation Department plans, organizes, schedules, markets, oversees and evaluates recreation and leisure services offered to the City of Capitola and the broader community beyond the City's borders. These services come in a variety of formats, including City-staffed programs such as Junior Lifeguards and Camp Capitola and approximately 35 Adult Sports Leagues as well as over 1,050 Classes offered by Contract Instructors. The department also manages the Capitola Community Center, the Capitola Community Gymnasium, and Jade Street and Monterey Parks.

<u>Revenues</u>: Revenues include Contract Classes, Junior Lifeguards, Camp Capitola, Adult Sports Leagues, and Facility Rentals.

Expenditures:

Salary & Benefits: The department has the equivalent of 3 FTE's (the .5 Recreation Assistant position is currently unfilled, and is being filled under seasonal/temporary staffing); all other positions are temporary/seasonal. Staff reviewed the seasonal/temporary hours and re-allocated them based on the revenue mix.

Contract Services: Contract Services include: Class Instructors, Sports Officials, photographs, brochure printing, finger-printing, credit card merchant fees, Pacific Bell, T-1 line, Outside services, youth volunteer honorarium, and event insurance. The budget was increased in FY09-10 to accommodate the new credit card processing software program and associated fees. Fees were increased to recover the associated cost.

Materials & Supplies: This includes: office supplies; sports equipment; general supplies; awards; equipment and supplies for Camp Capitola and Junior Guards; occasional equipment for classes; and some supplies for the Capitola Community Center.

RECREATION DEPARTMENT BUDGET SUMMARY

| Recreation | FY08/09 Actual | | FY09/10 Actual | | FY10/11 Adopted | | FY10/11 Estimated | | FY11/12 Proposed | | FY12/13 Planned | |
|--------------------------------------|-------------------|---------|-------------------|---------|--------------------|---------|----------------------|---------|---------------------|---------|--------------------|---------|
| Revenue | | | | | | | | - 1.7 | T | | | |
| General Fund | \$ | 116,125 | \$ | 154,101 | \$ | 107,800 | \$ | 118,950 | \$ | 110,760 | \$ | 112,160 |
| CFS - Charges for services Totals | \$ | 680,556 | \$ | 670,842 | \$ | 724,000 | \$ | 730,000 | \$ | 740,000 | \$ | 740,000 |
| UMP - Use of money & property Totals | \$ | 4,044 | \$ | 5,212 | \$ | 5,000 | \$ | 5,000 | \$ | 3,000 | \$ | 3,000 |
| Revenue Totals | \$ | 800,725 | \$ | 830,155 | \$ | 836,800 | \$ | 853,950 | \$ | 853,760 | \$ | 855,160 |
| Expenditures | | | | | | | | | | | | |
| PER - Personnel Totals | \$ | 450,039 | \$ | 466,802 | \$ | 441,300 | \$ | 462,800 | \$ | 469,500 | \$ | 470,400 |
| CS - Contract services Totals | \$ | 255,262 | \$ | 266,286 | \$ | 285,700 | \$ | 282,200 | \$ | 276,000 | \$ | 276,000 |
| SUP - Supplies Totals | \$ | 55,024 | \$ | 57,667 | \$ | 65,000 | \$ | 64,150 | \$ | 65,000 | \$ | 65,000 |
| ISFC - Internal service fund charges | \$ | 40,400 | \$ | 39,400 | \$ | 44,800 | \$ | 44,800 | \$ | 43,260 | \$ | 43,760 |
| Expenditure Grand Totals: | \$ | 800,725 | \$ | 830,155 | \$ | 836,800 | \$ | 853,950 | \$ | 853,760 | \$ | 855,160 |

| Authorized Positions | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Planned |
|-------------------------------|-------------------|-------------------|--------------------|----------------------|---------------------|--------------------|
| Recreation Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Calss Coordinator | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 |
| Recreation Assistant * | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| Sports Coordinator | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 |
| TOTAL FTE's | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Hourly Employee Allocation | | | | | | |
| Aquatics Coordinator | 225 | - 8 | | - | - | - |
| Aquatics Instructor | 1,120 | - | - | - | - | - |
| Sports Scorekeepers | 2,350 | 2,100 | 2,100 | 2,100 | 2,100 | 2,100 |
| Camp Capitola Coordinator | 850 | 850 | 480 | 480 | 480 | 480 |
| CC Jr. Leader Coordinator | 400 | 400 | 400 | 400 | 400 | 400 |
| CC Leader | 3,000 | 2,900 | 2,500 | 2,500 | 2,500 | 2,500 |
| Jr. Lifeguard Coordinator | 450 | 450 | 450 | 450 | 450 | 450 |
| Jr. Lifeguard Instructor | 8,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| Recreation Program Assistant | 3,500 | 3,300 | 3,300 | 3,300 | 3,300 | 3,300 |
| Recreation Facility Assistant | 1,350 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| SHOWN IN HOURS | 21,245 | 18,100 | 17,330 | 17,330 | 17,330 | 17,330 |

^{*}The Recreation Assistant "authorized position"- Dependent upon the available workforce, the Rec. Assist. Authorized position may be filled by a seasonal/temp emp. In conjunction with the Recr Program Assist. Hours.

MUSEUM

MISSION STATEMENT

The Capitola Historical Museum preserves and promotes the history of Capitola.

DEPARTMENT PURPOSE

To promote, through the establishment and maintenance of a museum and allied projects, a program that will bring a better understanding and appreciation by the Capitola community of its history, architecture, culture, technology, and its creative and natural environments.

Revenues:

This department is funded primarily through the General Fund and donations from a donation box at the Museum, but the Historical Museum Board of Directors also supplements the budget provided by the city with private donations.

Expenditures:

Salary & Benefits: There continues to be one 3/4 employee. This represents no change from previous years.

Contract Services: The budget for utilities such as phone and electricity. New this year is \$4,200 for Museum storage facilities. With the loss of the coaches in the Pacific Cove Mobile Home Park, the Museum now has to utilize a storage facility.

Materials & Supplies: Funding is for the acquisition of exhibit materials, restoration and conservation materials.

MUSEUM DEPARTMENT BUDGET SUMMARY

| Museum | FY08/09 Actual | | FY09/10 Actual | | FY10/11 Adopted | | FY10/11 Estimated | | . 725 | Y11/12 roposed | FY12/13 Planned | |
|--------------------------------------|-------------------|--------|-------------------|--------|--------------------|--------|----------------------|--------|-------|-------------------|--------------------|--------|
| Fund: 1000 General Fund | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | |
| General Fund | \$ | 64,325 | \$ | 63,801 | \$ | 66,600 | \$ | 66,600 | \$ | 76,700 | \$ | 77,700 |
| OR - Other revenues | \$ | 921 | \$ | 924 | \$ | 600 | \$ | 600 | \$ | 600 | \$ | 600 |
| Revenue Totals | \$ | 65,246 | \$ | 64,725 | \$ | 67,200 | \$ | 67,200 | \$ | 77,300 | \$ | 78,300 |
| Expenditures | | | | | | | | | | | | |
| PER - Personnel | \$ | 54,288 | \$ | 53,552 | \$ | 54,900 | \$ | 54,900 | \$ | 59,600 | \$ | 60,600 |
| CS - Contract services | \$ | 530 | \$ | 175 | \$ | 1,400 | \$ | 1,400 | \$ | 5,600 | \$ | 5,600 |
| SUP - Supplies | \$ | 7,828 | \$ | 8,398 | \$ | 8,000 | \$ | 8,000 | \$ | 8,500 | \$ | 8,500 |
| ISFC - Internal service fund charges | \$ | 2,600 | \$ | 2,600 | \$ | 2,900 | \$ | 2,900 | \$ | 3,600 | \$ | 3,600 |
| Expenditure Totals | \$ | 65,246 | \$ | 64,725 | \$ | 67,200 | \$ | 67,200 | \$ | 77,300 | \$ | 78,300 |

| Authorized Positions | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Planned |
|----------------------|-------------------|-------------------|--------------------|----------------------|---------------------|--------------------|
| Museum Coordinator | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 |
| TOTAL FTE's | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 |

ART & CULTURAL COMMISSION

MISSION STATEMENT

The Mission of the Capitola Art & Cultural Commission is to foster, assist and or plan events for the City of Capitola and its residents to enhance the community's cultural fabric, support local artists, create an interesting environment for art and cultural growth, and provide both residents and visitors the opportunity to experience local art and cultural events.

DEPARTMENT PURPOSE

The first Arts Commission was created in 1984. The commission was reorganized by Ordinance #851 effective May 10, 2003 under the new title of Art & Cultural Commission. The composition, term of office, duties and responsibilities where modified to empower the commission to accomplish the development of arts and culture within the City of Capitola. With the adopted Arts & Cultural Master Plan, the Art & Cultural Commission develops and reviews Public Art projects and creates opportunities for a variety of art and cultural experiences for City Council approval.

The City Council, under the City Manager's direction, provides an Administrative Assistant to the Art & Cultural Commission. Clerical duties include: preparing agendas; taking minutes; coordinating correspondence; researching and preparing reports; reviewing and processing financial functions; assisting in coordination of cultural events; filing and keeping records; providing information for the city scroll and website, and informing the city and other agencies of Art & Cultural Commission activities.

Revenues:

Sponsorships of a Twilight Concert series, music on Sundays & Movies at the Beach and Art at the Beach generate revenues to help offset the expenditures of the events.

Expenditures:

Salary & Benefits: There is an hourly Administrative Assistant whose hours are 40 hours per month for a total of 480 hours per year. In addition, another 268 are allocated to the Public Art Fund to administer that program.

Contract Services: Contract services fund the 11 Twilight Concert musical groups, a Sound Engineer and Program Coordinator for the Art in the Park. The Contract Services along with Materials and Supplies budget consume nearly 2/3 of the Art & Cultural Commissions budget. A majority of the contract services are funded by sponsors.

Materials & Supplies: Miscellaneous supplies such as postage, posters and postcards.

ART & CULTURAL COMMISSION BUDGET SUMMARY

FY09/10

FY10/11

FY10/11

FY11/12

FY12/13

FY08/09

Hourly Employee Allocation

Administrative Assistant - shown in hours

| Art & Cultural Commission | | Actual | Actual | P | Adopted | E | stimated | Pi | roposed | - 1 | Planned |
|--------------------------------------|----|------------------|------------------|----|--------------------|----|---------------------|----|---------|-----|--------------------|
| Fund: 1000 General Fund | | | | | | | | | | | |
| Revenue | | | | | | | | | | | |
| General Fund | \$ | 20,400 | \$ 20,655 | \$ | 20,400 | \$ | 24,400 | \$ | 27,900 | \$ | 27,900 |
| OR - Other revenues | \$ | 22,905 | \$ 19,630 | \$ | 27,900 | \$ | 27,900 | \$ | 20,300 | \$ | 20,300 |
| Revenue Totals | \$ | 43,305 | \$ 40,285 | \$ | 48,300 | \$ | 52,300 | \$ | 48,200 | \$ | 48,200 |
| Expenditures | | | | | | | | | | | |
| PER - Personnel | \$ | 11,815 | \$ 11,443 | \$ | 12,200 | \$ | 12,200 | \$ | 12,200 | \$ | 12,200 |
| CS - Contract services | \$ | 22,949 | \$ 20,400 | \$ | 26,200 | \$ | 26,200 | \$ | 23,900 | \$ | 23,900 |
| SUP - Supplies | \$ | 6,942 | \$ 6,842 | \$ | 8,000 | \$ | 12,000 | \$ | 10,300 | \$ | 10,300 |
| ISFC - Internal service fund charges | \$ | 1,600 | \$ 1,600 | \$ | 1,900 | \$ | 1,900 | \$ | 1,800 | \$ | 1,800 |
| Expenditure Totals | \$ | 43,305 | \$ 40,285 | \$ | 48,300 | \$ | 52,300 | \$ | 48,200 | \$ | 48,200 |
| Authorized Positions | | Y08/09 Actual | Y09/10 Actual | | FY10/11 Adopted | | FY10/11 stimated | | Y11/12 | | FY12/13 Planned |
| None | - | 0.00 | 0.00 | _ | 0.00 | _ | 0.00 | _ | 0.00 | _ | 0.00 |
| TOTAL FTE's | - | 0.00 | 0.00 | _ | 0.00 | | 0.00 | _ | 0.00 | | 0.00 |
| | _ | | | | | | | | | | |

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INTERNAL SERVICE FUNDS



INTERNAL SERVICE FUNDS

Information Technology Fund (City Manager): This fund supports the replacement and upgrade of the existing computer network. Replacement costs are charged to the departments based upon a percentage that is associated with the number of personal computers, laptops, printers, and servers each department uses.

Self-Insurance Liability Program (City Manager): An Internal Service Fund was established for a Self Insurance Liability fund and the property protection insurance at Mid-Year in 2001-02. The annual appropriation to this fund will represent self-insurance premiums paid by the operating departments.

Worker's Compensation Fund (City Manager): An Internal Service Fund was established for a Worker's Compensation program at Mid-Year in 2001-02. The annual appropriation to this fund will represent self-insurance premiums paid by the operating departments.

Stores Fund (City Manager): This Internal Service Fund accounts for general supplies, postage, and rental of office equipment formerly recorded in the City General Program. Supplies are ordered and maintained by the Receptionist, as overseen by the Executive Assistant to the City Manager

Equipment Acquisition & Replacement Fund (Public Works): This Internal Service Fund has been established to provide adequate levels of funding for the replacement of passenger cars, parks maintenance vehicles, police vehicles and other specialty vehicles. The future budget needs will be estimated by increasing the cost at time of purchase by 130%. As vehicles are used for trade in or sold as surplus these funds are recorded as revenue to this Internal Service Fund.

Public Employees Retirement Fund (PERS) (Finance): A PERS Fund was established in FY04-05 budget process.

Information Technology Fund

Funds are designated for the future replacement hardware and software citywide hardware. This annual cost is combined with the on going cost of the Fund and charged to each department on a percentage based that was derived from their use of the resources listed in table 2.

| Table 1 | | Source | an | d Use o | f I | unds | | | | | |
|--------------------------------------|-------------------|---------|----|------------------|--------------------|---------|--------------------------------|---------|------------------------|---------------------|---------|
| Information Tech | FY08/09 Actual | | | Y09/10 Actual | FY10/11 Adopted | | FY10/11 Estimated Amount | | FY11/12 roposed | FY12/13 Forecast | |
| Revenue | | | | | | | | | | | |
| Fund Balance | \$ | 344,600 | \$ | 113,122 | \$ | 123,200 | \$ | 141,325 | \$ 143,025 | \$ | 142,925 |
| ISFR - Internal service fund revenue | \$ | 110,600 | \$ | 116,800 | \$ | 115,200 | \$ | 115,200 | \$ 117,000 | \$ | 117,400 |
| Revenue Totals | \$ | 455,200 | \$ | 229,922 | \$ | 238,400 | \$ | 256,525 | \$ 260,025 | \$ | 260,325 |
| Expenditures | | | | | | | | | | | |
| CS - Contract services | \$ | 54,811 | \$ | 48,829 | \$ | 64,000 | \$ | 64,000 | \$ 66,000 | \$ | 66,000 |
| TR - Training | \$ | 9 | \$ | | \$ | 2,000 | \$ | 500 | \$ 1,100 | \$ | 1,500 |
| SUP - Supplies | \$ | 43,662 | \$ | 29,825 | \$ | 49,300 | \$ | 49,000 | \$ 50,000 | \$ | 50,000 |
| CAP - Capital outlay | \$ | 243,596 | \$ | 9,943 | \$ | 2.7 | \$ | | \$ 14 | \$ | 25,000 |
| Expenditure Totals | \$ | 342,078 | \$ | 88,597 | \$ | 115,300 | \$ | 113,500 | \$ 117,100 | \$ | 142,500 |
| Fund Balance at 6/30 | \$ | 113,122 | \$ | 141,325 | \$ | 123,100 | \$ | 143,025 | \$ 142,925 | \$ | 117,825 |

| Table 2 Department | PC | Laptop | MDC | Printers | Servers | Hardware - only Annual Charge |
|--------------------------|-------------|----------------|------------|-----------|-----------|----------------------------------|
| Council | | 2 | MDO | Timers | Octivers | 1,700 |
| Finance | 6 | 0 | | 2 | 2 | 6,800 |
| Attorney | | | | 7 | - | - |
| Manager | 9 | 7 | | 1 | 4 | 16,700 |
| Personnel | 1 | | | | | 500 |
| Museum | 1 | 1 | | | | 900 |
| Arts | 1 | | | | | 500 |
| Police - Law Enf | 25 | 6 | 10 | 4 | 3.00 | 37,500 |
| Police - Parking Enf | 1 | 0 | | 1 | 0 | 900 |
| Police - Lifeguard | 1 | 0 | | 0 | 0 | 500 |
| CDD | 4 | 1 | | 1 | 0.25 | 3,600 |
| Building | 2 | 0 | | 1 | 0.25 | 1,800 |
| Public Works | | | | | | - |
| Streets | 4 | | | | 0.25 | 2,400 |
| Facilities | 1 | | | | | 500 |
| Parks | 2 | | | | | 1,000 |
| Fleet | | | | | | |
| Recreation | 7 | | | 1 | 1 | 5,400 |
| Total | 65 | 17 | 10 | 11 | -11 | \$ 80,700 |
| | PC | Laptop | MDC | Printers | Servers | |
| Replacement Cost/Each | \$ 1,500 | \$ 2,500 | \$ 7,000 | \$ 1,500 | \$ 6,000 | |
| Estimated Life | 3 | 3 | 5 | 4 | 4 | |
| Total Replacement Cost | \$ 97,500 | \$ 41,250 | \$ 70,000 | \$ 16,500 | \$ 64,500 | \$ 289,750 |
| | | and the second | | | | 25% |
| Replacement Budget - Tar | get Balance | 25% of Repl | acement Bu | ıdget | | \$ 72,400 |

◆Self-Insurance Liability Program Fund ◆

CITY MANAGER

The City belongs to a joint powers authority (JPA) called the Monterey Bay Area Self Insurance Authority (MBASIA), formerly known as Monterey Bay Area Insurance Fund. This program covers all liability expenses and property protection. In 2003, MBASIA added fire protection as part of their services. Risk of loss is retained by the City for general liability claims up to \$10,000 per occurrence. The fund carries excess loss coverage for general liability claims between \$990,000 and \$20,000,000 per insured events, and is uninsured for losses in excess of \$20,000,000 per event. There was no reduction in the City's insurance coverage as compared to the previous fiscal year, nor have there been any losses exceeding coverage during the last three previous years.

In FY07-08 Alliant Insurance, through MBASIA, began providing comprehensive vehicle & equipment coverage for vehicles and equipment with a purchase value of \$35,000 or more. The annual premium is \$4,200 with a \$2,000 deductible, additional coverage for property/boiler coverage premium is \$7,400.

For Unemployment Insurance the City is defined as a "State Unemployment Insurance Reimbursement Client" by the California Employment Development Department (EDD). The City does not pay unemployment insurance to the State of California Employment Development Department. When an employee files for and receives unemployment benefits from the State of California, the City is responsible for that benefit. The City is billed quarterly. This expenditure is included in the Self Insurance Liability budget as "EDD Payments."

Charges for services are allocated to each of the General Fund Departments on their percent of the total operating budget from the prior fiscal year less the budget for unanticipated events.

This budget proposes an accumulation of fund balance to provide for deductible expenditures and excess incidents beyond the liability coverage.

| Liability | FY08/09 Actual | FY09/10 Actual | | FY10/11 Adopted | | FY10/11 Estimated Amount | | FY11/12 roposed | FY12/13 Forecast |
|--------------------------------------|-------------------|-------------------|---------|--------------------|---------|--------------------------------|---------|--------------------|---------------------|
| 2213 ISF - Self-Insurance Liability | | | | | | | | | |
| Revenue | | | | | | | | | |
| Fund Balance | \$ 141,000 | \$ | 198,182 | \$ | 256,300 | \$ | 253,957 | \$ 264,857 | \$ 264,957 |
| ISFR - Internal service fund revenue | \$ 144,600 | \$ | 116,900 | \$ | 142,800 | \$ | 142,800 | \$ 128,400 | \$ 133,100 |
| Revenue Totals | \$ 285,600 | \$ | 315,082 | \$ | 399,100 | \$ | 396,757 | \$ 393,257 | \$ 398,057 |
| Expenditures | | | | | | | | | |
| CS - Contract services | \$ 87,418 | \$ | 60,806 | \$ | 141,900 | \$ | 131,400 | \$ 127,800 | \$ 132,400 |
| GS - Grants and Subsidies | \$ | \$ | 319 | \$ | 1,000 | \$ | 500 | \$ 500 | \$ 500 |
| Expenditure Totals | \$ 87,418 | \$ | 61,125 | \$ | 142,900 | \$ | 131,900 | \$ 128,300 | \$ 132,900 |
| Fund Balance at 6/30 | \$ 198,182 | \$ | 253,957 | \$ | 256,200 | \$ | 264,857 | \$ 264,957 | \$ 265,157 |

♦ Workers Compensation Fund ♦

CITY MANAGER

This Internal Service Fund was established to satisfy the requirements of the Capitola Municipal Code, 3.24.030, Workers Compensation Reserve Fund, states "The City Manager and City Treasurer shall establish a reserve fund for purposes of paying future workers compensation claims and shall, hereafter, make such annual deposits into that fund as the city is advised are actually necessary to provide a suitable reserve". This program also covers City volunteers.

The City belongs to a Joint Powers Authority (JPA), Monterey Bay Area Self Insurance Authority, composed of several local agencies, Del Rey Oaks, Gonzales, Greenfield, Hollister, King City, Marina, Sand City, Scotts Valley and Soledad. The City retains exposure to temporary disability payments as long as the injured worker remains an employee of the City. MBASIA purchases excess coverage beyond \$500,000 per occurrence up to statutory requirements.

The annual premium that is assessed to each of the participating Cities in the JPA is based on three primary factors: (1) the number of employees in each of the two major categories (Safety & Miscellaneous); (2) the experience rate (cost incurred) of each the participating agency and (3) debt service allocation. The greater a City experience rate (the number of Worker's Compensation claims) the more the annual premium assessment to that City exceeds its FTE participation level. Containment of worker's compensation claims results in a lower premium.

♦ Workers Compensation Fund ♦

When an employee makes a claim, the City pays the employee's salary portion directly from the general fund based upon the standard worker's compensation formula, while the claim is considered "temporary". The formulas for employees receiving Workers Compensation are as follows:

- 1. Public Safety: Compensation is 100% of salary, non-taxable
- 2. Miscellaneous: Compensation is 2/3 of salary with a cap of \$840 per week, non-taxable.

For non-safety staff, City policy allows that accruals (i.e. sick, vacation, etc.) may be used to supplement the Worker's Compensation salary. If the person becomes "permanently disabled" then the JPA picks up the salary portion. The JPA pays all other costs including legal and medical. While on Worker's Compensation status, the safety and non-safety staff continue to accrue sick and vacation leave balances.

Distribution to General Fund Departments:

The allocation methodology for Worker's Compensation charges to the General Fund Departments corresponds closely to the cost allocation method used by the JPA. Employees are divided into three classifications: Sworn, Non-Sworn and Volunteers, with cost per FTE calculated.

There is a fund balance to accommodate future premium fluctuations, deductibles and for excess liability.

| Workers Compensation | FY 08-09 Actual | | FY 09-10 Actual | | FY10-11 Adopted | | FY10-11 Mid-Yr Est | | FY11-12 Proposed | 1 6 3 | FY12-13 Planned |
|---------------------------------|--------------------|---------|--------------------|---------|--------------------|---------|-----------------------|---------|---------------------|-------|--------------------|
| 2214 ISF - Workers Compensation | | | | | | | | | | | |
| Revenue | | | | | | | | | | | |
| Fund Balance | \$ | 185,600 | \$ | 175,136 | \$ | 170,900 | \$ | 175,000 | \$ 175,000 | \$ | 175,300 |
| Internal service fund revenue | \$ | 431,000 | \$ | 437,300 | \$ | 473,000 | \$ | 473,000 | \$ 467,700 | \$ | 479,900 |
| Revenue Totals | \$ | 616,600 | \$ | 612,436 | \$ | 643,900 | \$ | 648,000 | \$ 642,700 | \$ | 655,200 |
| Expenditures | | | | | | | | | | | |
| CS - Contract services | \$ | 441,464 | \$ | 437,451 | \$ | 473,000 | \$ | 473,000 | \$ 467,400 | \$ | 480,000 |
| OFU - Other financing uses | \$ | | \$ | | \$ | | \$ | - | \$ - 2 | \$ | |
| Expenditure Totals | \$ | 441,464 | \$ | 437,451 | \$ | 473,000 | \$ | 473,000 | \$ 467,400 | \$ | 480,000 |
| Fund Balance at 6/30 | \$ | 175,136 | \$ | 174,985 | \$ | 170,900 | \$ | 175,000 | \$ 175,300 | \$ | 175,200 |

♦ Stores Fund ♦

CITY MANAGER

This fund accounts for general supplies and postage. Supplies are ordered and maintained by the Receptionist, as overseen by the Executive Assistant to the City Manager. This also includes the rental of the postage machine, the repair and maintenance of shared office equipment and the city hall copier maintenance.

Past experience was reviewed and a percentage of usage assigned to each of the departments using the supply room, and the central postage machine. The following table represents the two-year budget plan.

| Stores | FY08/09 Actual | | /09/10 Actual | FY10/11 Adopted | | Est | 10/11 imated nount | 0.00 | /11/12 posed | /12/13 recast |
|--------------------------------------|-------------------|----|------------------|--------------------|--------|-----|--------------------------|------|-----------------|----------------------|
| Revenue | | | | | | | | | | |
| Fund Balance | \$ 3,900 | \$ | 13,771 | \$ | 23,750 | \$ | 25,300 | \$ | 25,800 | \$ 28,000 |
| OR - Other revenues | \$ 218 | \$ | 96 | \$ | | \$ | - | \$ | | \$ |
| ISFR - Internal service fund revenue | \$ 37,700 | \$ | 37,700 | \$ | 28,500 | \$ | 28,500 | \$ | 30,700 | \$ 30,700 |
| Revenue Totals | \$ 41,818 | \$ | 51,567 | \$ | 52,250 | \$ | 53,800 | \$ | 56,500 | \$ 58,700 |
| Expenditures | | | | | | | | | | |
| CS - Contract services | \$ 4,239 | \$ | 4,660 | \$ | 4,500 | \$ | 6,000 | \$ | 6,500 | \$ 6,500 |
| SUP - Supplies | \$ 23,808 | \$ | 21,607 | \$ | 24,000 | \$ | 22,000 | \$ | 22,000 | \$ 22,000 |
| Expenditure Totals | \$ 28,047 | \$ | 26,268 | \$ | 28,500 | \$ | 28,000 | \$ | 28,500 | \$ 28,500 |
| Fund Balance at 6/30 | \$ 13,771 | \$ | 25,299 | \$ | 23,750 | \$ | 25,800 | \$ | 28,000 | \$ 30,200 |

◆ Equipment Acquisition & Replacement Fund ◆

PUBLIC WORKS

This Internal Service Fund has been established to provide adequate levels of funding for the replacement of various large equipment, and City vehicles. As vehicles are used for trade-in or sold as surplus, these proceeds are recorded as revenue to this Internal Service Fund. As funds are accumulated, they are generally not designated to any particular vehicle. The charges for services to the General Fund Department are based upon the vehicle replacement cost divided by the estimated useful life.

During the annual budget process, the Public Works Director and Fleet staff reviews the listing of all vehicles, and make recommendations based upon actual life of the vehicle, replacement vs. maintenance costs, and probability of replacing the vehicle within the calculated replacement cost. Departments are apprised of the results of this analysis and given the opportunity to make recommendations. On an annual basis, the equipment/vehicle file is updated to reflect the changes. Annual contribution, based upon the asset useful life schedule, the annual contribution should be \$100,000. The FY11-12 budget includes \$58,000 for the purchase of 2 new motorcycles and an Automatic Vehicle License Recognition program. There is also \$45,000 for the Public Works Department to purchase a new vehicle and a pressure washer.

| Equipment Replacement | 7 | FY 08-09 Actual | | FY 09-10 Actual | | FY10-11 Adopted | | FY10-11 Mid-Yr Est | | FY11-12 Proposed | | FY12-13 Planned | |
|--|----|--------------------|----|--------------------|----|--------------------|----|-----------------------|----|---------------------|----|--------------------|--|
| Fund: 2212 ISF - Equipment Replacement | | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | | |
| Fund Balance | \$ | 259,100 | \$ | 255,738 | \$ | 255,700 | \$ | 282,517 | \$ | 252,517 | \$ | 302,517 | |
| ISFR - Internal service fund revenue | \$ | 64,800 | \$ | 64,800 | \$ | 100,000 | \$ | 100,000 | \$ | 103,000 | \$ | 83,000 | |
| OFS - Other financing sources | \$ | | \$ | 100 | \$ | | \$ | 4 | \$ | 50,000 | \$ | | |
| Revenue Totals | \$ | 323,900 | \$ | 320,538 | \$ | 355,700 | \$ | 382,517 | \$ | 405,517 | \$ | 385,517 | |
| Expenditures | | | | | | | | | | | | | |
| CAP - Capital outlay | \$ | 68,162 | \$ | 38,021 | \$ | 80,000 | \$ | 80,000 | \$ | 103,000 | \$ | 83,000 | |
| OFU - Other financing uses | \$ | | \$ | | \$ | | \$ | 50,000 | \$ | | \$ | | |
| Expenditure Totals | \$ | 68,162 | \$ | 38,021 | \$ | 80,000 | \$ | 130,000 | \$ | 103,000 | \$ | 83,000 | |
| Fund Balance at 6/30 | \$ | 255,738 | \$ | 282,517 | \$ | 275,700 | \$ | 252,517 | \$ | 302,517 | \$ | 302,517 | |

♦ Public Employees Retirement Fund ♦

The Public Employees Retirement Internal Service Fund was established in the 2004-05 fiscal year. This Internal Service Fund allows the City to accumulate funds for the purpose of General Fund PERS expenditures and PERS unfunded liability. For consistency in staffing cost analysis, the PERS expenditures are excluded from the General Fund Internal Service Fund Expenditures, and instead reported as PERS benefits in the General Fund Staffing Cost section.

The City offers defined benefit retirement plans to safety and non-sworn employees, except hourly/seasonal employees. The safety plan is 3% @ 50 and the miscellaneous plan increased from 2% @ 55 to 2.5% @ 55 effective Jan.1, 2008 with a PERS cap. A CalPERS member becomes eligible for retirement benefits upon reaching the age of 50 with at least 5 years of credited services (total service across all CalPERS employers). These retirement plans are administered by California Public Employee Retirement Systems ("CalPERS" or "PERS"). The City's retirement costs are defined as a percentage of payroll, which is actuarially determined annual by CalPERS.

Caps. FY11-12 budget estimate expenditures based upon the Safety and Miscellaneous PERS caps of 28.291% and 16.488%, respectively (Prior to the pension obligation bonds, the original caps were: 44.630% and 24.876%, respectively). The actual PERS rate is 36.092% for Sworn, and 23.999% for Misc., but because of the cap employees will contribute the following: Misc: 7.511% and Safety 7.801%.

<u>Pension Obligation Bonds (POB)</u>. In July 2007, the City Council authorized the issuance of pension obligation bonds (POB) for approximately \$5 million to refinance the unfunded liability with CalPERS. Additionally, on that date, Council authorized that \$1 million of City available funds also be used to pay down the PERS unfunded liability.

PUBLIC EMPLOYEE RETIREMENT FUND

This fund was established in FY04-05 and is based on actual salaries. The source of funds comes from charges to the departments based on salaries, and also includes a portion of the actual PERS payment to the P.O.B. This chart does not include the employee's portion that they pay to PERS due to the cap. That payment comes directly from the employee.

<u>Caps.</u> The FY11-12 Safety and Miscellaneous PERS caps of 28.291% and 16.488%, respectively (Prior to the pension obligation bonds, the original caps were: 44.630% and 24.876%, respectively). The actual PERS rate for Safety effective July 1, 1011 is 36.092%, employees pay 7.801%, for Misc. the actual PERS rate is 23.999%, employees pay 7.511%. On July 1, 2012 the new rates will be for Safety is 37.496% employee pays 9.205% and for Misc. the rate will be 24.624% and the employee pays 8.136%.

| Pers Fund | FY 08-09 Actual | | FY 09-10 Actual | FY10-11 Adopted | ı | FY10-11 Viid-Yr Est | FY11-12 Proposed | FY12-13 Planned |
|----------------------------|--------------------|----|--------------------|--------------------|----|------------------------|---------------------|--------------------|
| Revenues | | | | | | | | |
| FUND BALANCE | \$ 175,100 | \$ | 369,687 | \$ 497,800 | \$ | 520,500 | \$ 216,800 | \$ 130,000 |
| City Council | \$ 8,398 | \$ | 8,000 | \$ 7,100 | \$ | 7,100 | \$ 7,100 | \$ 7,100 |
| City Manager | \$ 110,812 | \$ | 108,500 | \$ 96,200 | \$ | 96,200 | \$ 102,700 | \$ 104,000 |
| Personnel | \$ 24,596 | \$ | 24,500 | \$ 21,400 | \$ | 21,400 | \$ 25,000 | \$ 25,100 |
| Finance | \$ 101,504 | \$ | 66,770 | \$ 76,400 | \$ | 76,400 | \$ 88,100 | \$ 89,300 |
| PD-Law Enforcement | \$ 1,016,184 | \$ | 942,002 | \$ 880,900 | \$ | 880,900 | \$ 883,400 | \$ 876,900 |
| PD-Parking Enforcement | \$ 36,088 | \$ | 35,000 | \$ 31,100 | \$ | 31,100 | \$ 25,500 | \$ 37,500 |
| PD - Lifeguard | \$ 7,592 | \$ | 7,600 | \$ 6,900 | \$ | 6,900 | \$ 7,500 | \$ 7,500 |
| PW - Streets | \$ 141,206 | \$ | 123,700 | \$ 110,200 | \$ | 110,200 | \$ 111,800 | \$ 113,400 |
| PW - Fleet | \$ 14,404 | \$ | 13,900 | \$ 12,300 | \$ | 12,300 | \$ 12,000 | \$ 12,200 |
| PW - Parks | \$ 71,890 | \$ | 51,200 | \$ 45,300 | \$ | 45,300 | \$ 42,100 | \$ 42,900 |
| Community Development | \$ 99,398 | \$ | 96,200 | \$ 68,400 | \$ | 68,400 | \$ 71,700 | \$ 72,600 |
| Building | \$ 42,406 | \$ | 28,800 | \$ 15,500 | \$ | 15,500 | \$ 21,800 | \$ 22,300 |
| Recreation | \$ 50,804 | \$ | 49,500 | \$ 45,300 | \$ | 45,300 | \$ 45,400 | \$ 40,400 |
| Museum | \$ 9,308 | \$ | 9,000 | \$ 8,400 | \$ | 8,400 | \$ 9,000 | \$ 9,100 |
| Total Revenues | \$ 1,909,690 | \$ | 1,934,359 | \$ 1,923,200 | \$ | 1,945,900 | \$ 1,669,900 | \$ 1,590,300 |
| Expenditures | | | | | | | | |
| Retirement pension PERS | \$ 545,263 | \$ | 524,735 | \$ 605,900 | \$ | 605,900 | \$ 617,600 | \$ 612,100 |
| Retirement pension PERS | \$ 534,722 | \$ | 472,476 | \$ 468,200 | \$ | 468,200 | \$ 477,300 | \$ 473,000 |
| Sub total | \$ 1,079,985 | \$ | 997,210 | \$ 1,074,100 | \$ | 1,074,100 | \$ 1,094,900 | \$ 1,085,100 |
| Interfund transfer out POB | \$ 460,018 | \$ | 416,600 | \$ 440,000 | \$ | 655,000 | \$ 445,000 | \$ 450,000 |
| Total Expenditures | \$ 1,540,003 | \$ | 1,413,810 | \$ 1,514,100 | \$ | 1,729,100 | \$ 1,539,900 | \$ 1,535,100 |
| Fund Balance | \$ 369,687 | s | 520,548 | \$ 409,100 | \$ | 216,800 | \$ 130,000 | \$ 55,200 |

SPECIAL REVENUE FUNDS



SPECIAL REVENUE FUNDS

<u>Supplemental Law Enforcement Services Fund (Police):</u> These funds are provided by a State of California COPS grant to provide funding for Community Oriented Policing & Problem Solving (COPPS) programs.

<u>Santa Cruz County Anti-Crime Team (Police)</u>: A joint task force by all county law enforcement agencies to address sales of drugs in and around Santa Cruz County.

Gas Tax Fund (Public Works): This fund accounts for receipt and expenditure of gasoline tax revenue as provided by state law. The Gas Tax Fund is used for new construction, maintenance and the reconstruction of City streets.

Wharf Fund (Public Works): The Wharf Fund accounts for rents and other income generated from wharf operations and related costs involving major improvements.

<u>Development Fees (Public Works)</u>: This Fund accounts for fees imposed on building permits for new development or substantial improvements in specific areas to pay for traffic improvements, which mitigate the effect of that development.

<u>Public Education & Government Fund (PEG) (City Manager):</u> This Special Revenue Fund accounts for PEG cable television fees. The expenditures are restricted to PEG access-related activities.

<u>Public Arts Fee (City Manager Department)</u>: This fund accumulates money received as Public Arts Fee to acquire works of art to be displayed in or about public places within the city.

<u>Community Development Block Grants (CDBG) (Community Development):</u> This Fund accounts for active CDBG grants that are awarded to the City on a project-by-project basis. Typically these grants are conducted with CDBG on a reimbursement basis.

<u>Community Development Block Grant Housing Program Loan Fund (Community Development)</u>. This fund accounts for income from housing loans that are funded with Community Development Block Grant Funds. Loan payoffs and interest earning in this fund are restricted to CDBG approved uses.

Home Program Reuse Fund (Community Development): This fund accounts for housing loans due to the City from the recipients of previous "HOME Program" grants. Receipts in the Home Program Reuse Fund are restricted to affordable housing activities in accordance with the federal 'HOME Program Re-use Guidelines".

<u>Housing Trust Fund: (Community Development):</u> City Council adopted an Inclusionary Housing Ordinance in November 2004. This ordinance will create an Affordable Housing Trust Fund, funded from in-lieu fees, which can be used to provide a local, flexible source of funding for the creation of new affordable housing, the rehabilitation of existing affordable housing.

HOME Grant: (Community Development): This Special Revenue Fund is the depository for loan payments made on prior year HOME program loans made by the City using funds from the federal Home Investments Partnership Program (HOME).

BEGIN Grant: (Community Development): A Building Equity and Growth in Neighborhoods (BEGIN) grant through the California Department of Housing and Community Development to assist the First Time Homebuyer Loans the Inclusionary housing units as a part of the Capitola Beach Villas condominium project

General Plan Maintenance Fee (Community Development): This fund accumulates money received as General Plan Maintenance Fee to cover the cost of a future comprehensive update of the City's General Plan.

<u>Green Building Education Fund (Building):</u> A Green Building Education Fund is to be used only for program management, training, publications and public educational purposes.

<u>Parking Reserve Fund:</u> In 2009 the Council authorized a special reserve fund from the Village parking meters that is restricted for parking purposes.

<u>Technology Fee:</u> The fee is 5% of the building permit fee to fund new software for permit processing. <u>Capitola Village & Wharf Business Improvement Area (CVW BIA) (Finance):</u> Established to generate revenue for the exclusive purpose of promoting business in the Capitola Village and Wharf Business Improvement Area.

♦ Supplemental Law Enforcement Fund ♦ POLICE

Funding for this program has been eliminated by the state. This grant was from the State of California which distributed \$100,000,000 a year in funding to criminal justice agencies throughout California. These funds were used last year to fund Police Overtime and salaries for Reserves and Annuitant officers.

| SLESF | F | Y 08-09 Actual | F | Y 09-10 Actual | FY10-11 Adopted | FY10-11 lid-Yr Est | Y11-12 oposed | FY12-13 Planned |
|---------------------------------|----|-------------------|----|-------------------|--------------------|-----------------------|------------------|--------------------|
| Fund: 1300 SLESF - | | | | | | | | |
| Revenue | | | | | | | | |
| Fund Balance | \$ | 4,700 | \$ | (7,000) | \$ 100 | \$ 2,000 | | |
| IR - Intergovernmental revenues | \$ | 100,000 | \$ | 108,140 | \$ 100,000 | \$ 100,000 | \$ - | \$ |
| UMP - Use of money & property | \$ | - | \$ | 20 | \$ 100 | \$, | \$ | \$ - |
| OFS - Other financing sources | \$ | - | \$ | - | \$ 2 | \$ | \$ | \$ - 4 |
| Revenue Totals | \$ | 104,700 | \$ | 101,140 | \$ 100,200 | \$ 102,000 | \$ | \$ • |
| Expenditures | | | | | | | | |
| PER - Personnel | \$ | 102,349 | \$ | 97,755 | \$ 90,000 | \$ 75,600 | \$ - | \$ - |
| CS - Contract services | \$ | 1,816 | \$ | 1,238 | \$ 6,000 | \$ 10,000 | \$ - | \$ |
| SUP - Supplies | \$ | 3,305 | \$ | 753 | \$ 4,000 | \$ - | \$ | \$ |
| CAP - Capital outlay | \$ | 4,221 | \$ | | \$ | \$ | \$ - | \$ - |
| Expenditure Totals | \$ | 111,691 | \$ | 99,747 | \$ 100,000 | \$ 85,600 | \$ | \$ |
| Fund Balance | \$ | (6,991) | \$ | 1,393 | \$ 200 | \$ 16,400 | \$ | \$ - |

◆ Santa Cruz County Anti-Crime Team ◆

POLICE

The Santa Cruz County Anti Crime Team (SCCACT) is a joint task force which includes participation by all county law enforcement agencies (either staffing of funding), the State Department of Justice's Bureau of Narcotics Enforcement (BNE) and the U.S. Department of Justice's Drug Enforcement Administration (DEA) to address sales of drugs in and around Santa Cruz County. SCCACT provides investigative and undercover assistance in drug sales investigations to local police agencies and the Sheriff's Department, which require special equipment, training and/or expertise. The DA's Office provides assistance in filing, collecting and distributing asset forfeiture collections from the courts. SCCACT is based in Santa Cruz County and receives additional funding and resources from State and Federal drug enforcement agencies during large-scale investigations.

The City of Capitola contributes \$17,500 to the SCCACT for operations costs from the General Fund, which is budgeted in the Police Department, Contract Services. This program is essentially a pass-through of Byrne grant and HIDTA funds to the city with which we in-turn pay for clerical support of the county's narcotics task force. Additionally the City pays for an Administrative Assistant. In FY04-05 the City eliminated funding for a part time clerical position. Staffing costs are reimbursed by SCCACT from their Adjudicated Asset Forfeiture Account on a monthly basis.

| | FY 08-09 Actual | | FY 09-10 Actual | | FY10-11 Adopted | | FY10-11 Mid-Yr Est | | FY11-12 Proposed | | - 3 | Y12-13 Planned |
|------------------------------------|--------------------|---------|--------------------|---------|--------------------|--------|-----------------------|--------|---------------------|--------|-----|-------------------|
| Fund: 1301 SCCACT - SCC ANTI CRIME | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | |
| Fund Balance | \$ | | \$ | (8,400) | \$ | (300) | \$ | (300) | \$ | (300) | \$ | (300) |
| OR - Other revenues | \$ | 58,294 | \$ | 73,481 | \$ | 69,400 | \$ | 69,400 | \$ | 71,400 | \$ | 75,200 |
| Revenue Totals | \$ | 58,294 | \$ | 65,081 | \$ | 69,100 | \$ | 69,100 | \$ | 71,100 | \$ | 74,900 |
| Expenditures | | | | | | | | | | | | |
| PER - Personnel | \$ | 66,700 | \$ | 65,455 | \$ | 69,400 | \$ | 69,400 | \$ | 71,400 | \$ | 75,200 |
| CS - Contract services | \$ | | \$ | - | \$ | | \$ | | \$ | 1.5 | \$ | ÷ |
| SUP - Supplies | \$ | 4 | \$ | | \$ | | \$ | - | \$ | | \$ | |
| Expenditure Totals | \$ | 66,700 | \$ | 65,455 | \$ | 69,400 | \$ | 69,400 | \$ | 71,400 | \$ | 75,200 |
| Fund Balance | \$ | (8,406) | \$ | (374) | \$ | (300) | \$ | (300) | \$ | (300) | \$ | (300) |

♦ Gas Tax ♦

PUBLIC WORKS

This fund accounts for receipt and expenditure of gasoline tax revenue as provided by state law. The Gas Tax Fund is used for new construction, maintenance and the reconstruction of City streets. More information is located at the State Controllers Office web site: www.sco.ca.gov/ard/payments/highway/highmos.shtml.

Gas Tax Fund Programs includes maintenance and operations of the traffic signals and streetlights, street maintenance activities, street sweeper lease payments, and \$45,000 of street sweeper operator costs.

| | | FY 08-09 Actual | | FY 09-10 Actual | FY10-11 Adopted | 100 | FY10-11 id-Yr Est | FY11-12 roposed | FY12-13 Planned |
|---------------------------------|----|--------------------|----|--------------------|--------------------|-----|----------------------|------------------------|--------------------|
| Fund: 1310 Gas Tax Fund | | | | | | | | | |
| Revenue | | | | | | | | | |
| Fund Balance | \$ | 63,400 | \$ | 73,195 | \$ 74,300 | \$ | 64,619 | \$ 30,991 | \$ 1,591 |
| IR - Intergovernmental revenues | \$ | 253,412 | \$ | 262,821 | \$ 278,800 | \$ | 271,172 | \$ 263,000 | \$ 269,200 |
| UMP - Use of money & property | \$ | 2,677 | \$ | 200 | \$ 400 | \$ | 400 | \$ 400 | \$ 400 |
| Revenue Totals | \$ | 319,489 | \$ | 336,216 | \$ 353,500 | \$ | 336,191 | \$ 294,391 | \$ 271,191 |
| Expenditures | | | | | | | | | |
| CS - Contract services | \$ | 207,287 | \$ | 227,811 | \$ 237,100 | \$ | 265,000 | \$ 252,600 | \$ 255,000 |
| SUP - Supplies | \$ | | \$ | - | \$ | \$ | - 4 | \$ 100 | \$ - |
| CAP - Capital outlay | \$ | - | \$ | 2 | \$ 37,000 | \$ | - | \$ 2 | \$ - |
| DS - Debt service | \$ | 39,007 | \$ | 43,785 | \$ | \$ | 40,200 | \$ 40,200 | \$ |
| Expenditure Totals | \$ | 246,294 | \$ | 271,597 | \$ 274,100 | \$ | 305,200 | \$ 292,800 | \$ 255,000 |
| Fund Balance | \$ | 73,195 | \$ | 64,619 | \$ 79,400 | \$ | 30,991 | \$ 1,591 | \$ 16,191 |

♦ Wharf Fund ♦ PUBLIC WORKS

The Wharf Fund accounts for rents and other income generated from wharf operations and related costs including maintenance and improvements. Over the past three years this fund has paid the General Fund for the staff time costs of maintaining the wharf. The practice has resulted in depletion of reserves in this fund and has been discontinued in FY 11-12. Currently, the wharf does not have reserves necessary to pay for a piling replacement project should any get damaged in a winter storm, also the floating docks are in need of replacement. It is anticipated that as the reserves are replaced, the floating dock replacement will be budgeted.

| | | Y 08-09 Actual | F | Y 09-10 Actual | 1.0 | Y10-11 dopted | 100 | FY10-11 lid-Yr Est | 5.7 | FY11-12 roposed | FY12-13 Planned | |
|-------------------------------|----|-------------------|----|-------------------|-----|------------------|-----|-----------------------|-----|--------------------|--------------------|--|
| Fund: 1311 Wharf Fund | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | |
| Fund Balance | \$ | 221,800 | \$ | 133,700 | \$ | 119,000 | \$ | 38,148 | \$ | 848 | \$ 1,698 | |
| UMP - Use of money & property | \$ | 74,822 | \$ | 77,143 | \$ | 73,000 | \$ | 77,800 | \$ | 79,850 | \$ 80,400 | |
| OR - Other revenues | \$ | 1,075 | \$ | | \$ | 1,000 | \$ | 1,000 | \$ | 1,000 | \$ 1,000 | |
| Revenue Totals | \$ | 297,697 | \$ | 210,843 | \$ | 193,000 | \$ | 116,948 | \$ | 81,698 | \$ 83,098 | |
| Expenditures | | | | | | | | | | | | |
| CS - Contract services | \$ | 101,689 | \$ | 70,932 | \$ | 115,000 | \$ | 112,450 | \$ | 75,000 | \$ 66,000 | |
| SUP - Supplies | \$ | 2,129 | \$ | 1,222 | \$ | 5,000 | \$ | 3,650 | \$ | 5,000 | \$ 5,000 | |
| CAP - Capital outlay | \$ | 60,175 | \$ | 100,541 | \$ | 73,000 | \$ | | \$ | | \$ | |
| Expenditure Totals | \$ | 163,993 | \$ | 172,696 | \$ | 193,000 | \$ | 116,100 | \$ | 80,000 | \$ 71,000 | |
| Fund Balance | \$ | 133,704 | \$ | 38,148 | \$ | | \$ | 848 | \$ | 1,698 | \$ 12,098 | |

♦ Development Fees Fund ♦ PUBLIC WORKS

The Development Fee Fund accounts for fees imposed as part of development agreements for new development or substantial improvements in certain areas, to pay for traffic improvements, which mitigate the effect of that development. Simple interest is recorded on an annual basis and attributed to the corresponding deposit.

The following deposit was recorded in 1996 and remains part of this fund until expended:

| Depositor | Date | Amount | Future Project |
|-------------------|---------|-------------|------------------------------|
| Kaufman and Broad | 4/30/98 | \$17,325.00 | Francesco Circle Maintenance |

The deposit from Kaufman and Broad was a modification of the Application #96-41 condition #13. In December of 1996 the Developer and the City agreed to substitute the requirement for former Condition #13 with a one time deposit from the developer of \$17,325 to be held by the City for future maintenance of Francesco Circle. The parties anticipate that the maintenance of Francesco Circle will not occur for fifteen to twenty years. According to the agreement in the event that the funds are not wholly used for that purpose, any reimbursement would be on a pro rata basis to the then-owners of the properties located within the subdivision.

In FY 10-11 a development fee of \$3,441 from the Fairfield Inn was paid. The funding was put toward the Capitola Road Traffic Calming project for the restriping of the westbound lanes on Capitola Road to accommodate two left turn lanes onto southbound 41st Avenue.

In FY 11-12 a new development on 42nd Avenue is anticipated that will contribute funding to the Clares Street Traffic Calming project. This fee is estimated at \$10,000.

| | FY 08-09 Actual | | FY 09-10 Actual | | FY10-11 Adopted | | FY10-11 Mid-Yr Est | | 1.3 | Y11-12 oposed | FY12-13 Planned | | |
|----------------------------------|--------------------|---------|--------------------|---------|--------------------|----------|-----------------------|---------|-----|------------------|--------------------|--------|--|
| Fund: 1312 Development Fees Fund | | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | | |
| Fund Balance | \$ | 171,400 | \$ | (1,378) | \$ | (1,378) | \$ | (1,378) | \$ | (1,378) | \$ | 28,800 | |
| CFS - Charges for services | \$ | | \$ | | \$ | 10,000 | \$ | 3,441 | \$ | 10,000 | \$ | | |
| UMP - Use of money & property | \$ | 1,351 | \$ | | \$ | | \$ | - | \$ | | \$ | | |
| OFS - Other financing sources | \$ | | \$ | - | \$ | - | \$ | | \$ | 18,800 | \$ | - | |
| Revenue Totals | \$ | 172,751 | \$ | (1,378) | \$ | 8,622 | \$ | 2,063 | \$ | 28,800 | \$ | 28,800 | |
| Expenditures | | | | | | | | | | | | | |
| CS - Contract services | \$ | 140 | \$ | | \$ | | \$ | 3,441 | \$ | 1.0 | \$ | - | |
| SUP - Supplies | \$ | | \$ | - | \$ | | \$ | - | \$ | - | \$ | - | |
| CAP - Capital outlay | \$ | 173,989 | \$ | | \$ | | \$ | | \$ | | \$ | - | |
| OFU - Other financing uses | \$ | | \$ | 2. | \$ | | \$ | - | \$ | - 1 | \$ | | |
| Expenditure Totals | \$ | 174,129 | \$ | | \$ | | \$ | 3,441 | \$ | - | \$ | - | |
| Fund Balance | \$ | (1,378) | \$ | (1,378) | | \$ 8,622 | \$ | (1,378) | \$ | 28,800 | \$ | 28,800 | |

Public Education & Government Cable TV Access Fund

CITY MANAGER

This Special Revenue Fund accounts for Public, Education & Government (PEG) cable television fees; expenditures are restricted to PEG access-related activities. The \$19,500 is a pass through to Community Television of Santa Cruz (CTV) for PEG services now that the connection between the Charter service area and the Comcast service area has occurred and CTV operates the PEG channels for the City.

The PEG Access fee from all cable service providers is 64 cents per Subscriber and is due to the City concurrent with the Franchise Fee Payments. The City is required to segregate (PEG) access fees in a separate fund, to be used for PEG Access services using the cable system within the Franchise Area of the City. Funds have been budgeted in FY11-12 to upgrade the equipment in the Council Chambers.

| | | FY 08-09 Actual | | FY 09-10 Actual | FY10-11 Adopted | | FY10-11 Mid-Yr Est | | - 3 | FY11-12 Proposed | FY12-13 Planned | |
|---------------------------------------|----|--------------------|----|--------------------|--------------------|---------|-----------------------|---------|-----|---------------------|--------------------|--------|
| Fund: 1320 PEG - Public Education and | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | |
| Fund Balance | \$ | 87,300 | \$ | 86,671 | \$ | 92,800 | \$ | 82,803 | \$ | 80,903 | \$ | 46,503 |
| LP - Licenses and permits | \$ | 20,653 | \$ | 19,304 | \$ | 19,500 | \$ | 19,500 | \$ | 19,500 | \$ | 19,500 |
| UMP - Use of money & property | \$ | 1,790 | \$ | 532 | \$ | 600 | \$ | 600 | \$ | 600 | \$ | 600 |
| Revenue Totals | \$ | 109,743 | \$ | 106,507 | \$ | 112,900 | \$ | 102,903 | \$ | 101,003 | \$ | 66,603 |
| Expenditures | | | | | | | | | | | | |
| CS - Contract services | \$ | 23,072 | \$ | 23,704 | \$ | 24,500 | \$ | 22,000 | \$ | 54,500 | \$ | 24,500 |
| SUP - Supplies | \$ | - | \$ | | \$ | | \$ | | \$ | | \$ | - |
| Expenditure Totals | \$ | 23,072 | \$ | 23,704 | \$ | 24,500 | \$ | 22,000 | \$ | 54,500 | \$ | 24,500 |
| Fund Balance | \$ | 86,671 | \$ | 82,803 | \$ | 88,400 | \$ | 80,903 | Ş | 46,503 | \$ | 42,103 |

♦ Public Arts Fee ♦

CITY MANAGER

The City established a Public Arts Fee in 2004. The purpose is to ensure that 2% of the cost of eligible municipal capital improvement, renovation, or restoration projects funded in whole or in part by the City of Capitola or any private, non-residential development project with a total building permit valuation of \$250,000 or more is set aside for the acquisition of works of art to be displayed in or about public places within the City. For a private development, there is an "in lieu" option to contribute 1% of the total budget to the Public Art Program. As part of the program expenses, up to 20% of the art allocations may be expended on program administration, project management and community outreach activities. There will be 268 hours of the Administrative Assistant for the Art & Cultural Commission time allocated to administering projects.

Art Projects:

- Historical Directional signs
- Sea Kelp Medallion on Esplanade Park
- > Sea Wall Tiles
- Graphic Traffic Box Art Project.
- Wharf Road Mural & 41st Ave Median Project (\$25,000 of a total \$200,000)
- FY11-12 Bay Ave. tile project and the 41st Ave Median Project (partially funded in FY10-11)

| | ı | Y 08-09 Actual | 1 | FY 09-10 Actual | FY10-11 Adopted | FY10-11 id-Yr Est | FY11-12 roposed | - 0.5 | FY12-13 Planned |
|---------------------------------|----|-------------------|----|--------------------|--------------------|----------------------|--------------------|-------|--------------------|
| Fund: 1315 Public Arts Fee Fund | | | | | | | | | |
| Revenue | | | | | | | | | |
| Fund Balance | \$ | 24,500 | \$ | 133,500 | \$ 395,200 | \$ 162,812 | \$ 236,812 | \$ | 145,112 |
| CFS - Charges for services | \$ | 112,399 | \$ | 36,836 | \$ 25,000 | \$ 136,000 | \$ 120,000 | \$ | 20,000 |
| Revenue Totals | \$ | 136,899 | \$ | 170,336 | \$ 420,200 | \$ 298,812 | \$ 356,812 | \$ | 165,112 |
| Expenditures | | | | | | | | | |
| PER - Personnel | \$ | 300 | \$ | 1,300 | \$ 6,700 | \$ 6,000 | \$ 6,700 | \$ | 6,700 |
| CS - Contract services | \$ | 3,104 | \$ | 6,224 | \$ 150,000 | \$ 52,000 | \$ 205,000 | \$ | 25,000 |
| SUP - Supplies | \$ | | \$ | - | \$ | \$ | \$ - | \$ | |
| OFU - Other financing uses | \$ | 1 | \$ | | \$ | \$ 4,000 | \$ | \$ | |
| Expenditure Totals | \$ | 3,404 | \$ | 7,524 | \$ 156,700 | \$ 62,000 | \$ 211,700 | \$ | 31,700 |
| Fund Balance | \$ | 133,496 | \$ | 162,812 | \$ 263,500 | \$ 236,812 | \$ 145,112 | \$ | 133,412 |

♦ Community Development Block Grants ♦ COMMUNITY DEVELOPMENT

The Community Development Block Grant (CDBG) program is a flexible program that provides communities with resources to address a wide range of unique community development needs. The program is funded though the federal Department of Housing and Urban Development (HUD) and Capitola participates in its competitive Small Cities Grant Program administered by the California Department of Housing and Community Development.

| | FY 08-09 Actual | | F | Y 09-10 Actual | FY10-11 Adopted | Y10-11 id-Yr Est | Y11-12 oposed | Y12-13 lanned |
|---------------------------------|--------------------|----------|----|-------------------|--------------------|-------------------------|------------------|------------------|
| Fund: 1350 CDBG Grants | | | | | | | | |
| Revenue | | | | | | | | |
| Fund Balance | \$ | (20,000) | \$ | 27,685 | \$ 34,185 | \$ 34,105 | \$ 12,405 | \$ 75,305 |
| IR - Intergovernmental revenues | \$ | 80,676 | \$ | 11,848 | \$ 70,000 | \$ | \$ 70,000 | \$ - |
| UMP - Use of money & property | \$ | | \$ | - | \$ - | \$ (17,800) | \$ - | \$ - |
| Revenue Totals | \$ | 60,676 | \$ | 39,533 | \$ 104,185 | \$ 16,305 | \$ 82,405 | \$ 75,305 |
| Expenditures | | | | | | | | |
| CS - Contract services | \$ | 32,991 | \$ | 5,428 | \$ 75,000 | \$ 3,900 | \$ 7,100 | \$ 5,000 |
| SUP - Supplies | \$ | - | \$ | | \$ 5.0 | \$ - | \$ | \$ + |
| GS - Grants and Subsidies | \$ | | \$ | 040 | \$ | \$ + | \$ | \$ |
| Expenditure Totals | \$ | 32,991 | \$ | 5,428 | \$ 75,000 | \$ 3,900 | \$ 7,100 | \$ 7,000 |
| Fund Balance | \$ | 27,685 | \$ | 34,105 | \$ 29,185 | \$ 12,405 | \$ 75,305 | \$ 68,305 |

♦ Community Development Block Grant: Program Income ♦ COMMUNITY DEVELOPMENT

This Special Revenue Fund accounts for revenue from the repayment of CDBG-funded housing loans made by the City to income-qualifying households. These funds are referred to as "CDBG Program Income." CDBG Program Income must be used for CDBG-approved purposes. The three primary sources of CDBG Program Income are the payoff of: Loma Vista Mobilehome Park resident loans, CDBG-funded First Time Homebuyer Program loans, and CDBG-funded Rehabilitation Program loans.

If the total amount of Program Income received in any fiscal year is less than \$25,000, then the funds received are not subject to Federal CDBG regulations. If the amount exceeds \$25,000, then all Program Income received during that fiscal year is restricted to CDBG-approved Federal spending guidelines.

In FY11/12, the City does not anticipate receiving more than \$25,000 in Program Income revenue.

| | S | OURCE | A | ND USE | 0 | F FUND | S | | | |
|-------------------------------|----|-------------------|-----|-------------------|-----|--------------------|----|----------------------|------------------|-----------------|
| | 3 | Y 08-09 Actual | - 6 | Y 09-10 Actual | - 5 | FY10-11 Adopted | | FY10-11 id-Yr Est | Y11-12 oposed | /12-13 anned |
| Fund: 1351 CDBG Programs | | | _ | | | | | | | |
| Revenue | | | | | | | | | | |
| Fund Balance | \$ | 57,100 | \$ | (14,800) | \$ | (17,750) | \$ | (17,800) | \$ 2,300 | \$ 2,300 |
| UMP - Use of money & property | \$ | 6,269 | \$ | | \$ | 1.2 | \$ | 4 | \$ | \$ - |
| OFS - Other financing sources | \$ | | \$ | | \$ | | \$ | 23,100 | \$ - 12 | \$ ÷ |
| Revenue Totals | \$ | 63,369 | \$ | (14,800) | \$ | (17,750) | \$ | 5,300 | \$ 2,300 | \$ 2,300 |
| Expenditures | | | | | | | | | | |
| CS - Contract services | \$ | 23,018 | \$ | 3,000 | \$ | 1.2 | \$ | 3,000 | \$ - | \$ |
| SUP - Supplies | \$ | - | \$ | | \$ | | \$ | | \$ 12. | \$ - |
| GS - Grants and Subsidies | \$ | 11.4 | \$ | 4 | \$ | | \$ | 4 | \$ 1.2 | \$ ÷ |
| OFU - Other financing uses | \$ | 55,196 | \$ | | \$ | | \$ | | \$ - | \$ - |
| Expenditure Totals | \$ | 78,215 | \$ | 3,000 | \$ | | \$ | 3,000 | \$ | \$ •0 |
| Fund Balance | \$ | (14,846) | \$ | (17,800) | \$ | (17,750) | \$ | 2,300 | \$ 2,300 | \$ 2,300 |

| \$ 33,878 | \$ | 17,111 | \$ | | \$ | 5,300 | \$ | | \$ | - |
|--|--|---|---|---|---|---|---|---|---|---|
| \$ | \$ | 4) | \$ | | \$ | 5,300 | \$ | <u>.</u> | \$ | 4 |
| \$ 27,878 | \$ | 16,491 | \$ | | \$ | - 1 × | \$ | - | \$ | - |
| \$ 100 | \$ | | \$ | | \$ | | \$ | - | \$ | 9 |
| \$ 6,000 | \$ | 620 | \$ | i ÷ | \$ | 1 | \$ | 2 | \$ | 2 |
| | | | | | | | | | | |
| \$ 56,176 | \$ | 22,416 | \$ | 5,200 | \$ | 5,305 | \$ | • | \$ | ÷ |
| \$ 55,196 | \$ | | \$ | - | \$ | | \$ | • | \$ | £ |
| \$ 980 | \$ | 116 | \$ | 1.8 | \$ | - | \$ | 97 | \$ | - 5 |
| \$ 100 | \$ | - | \$ | - | \$ | - 2 | \$ | 2 | \$ | 4 |
| \$ - 5 | \$ | 22,300 | \$ | 5,200 | \$ | 5,305 | | | | |
| \$ | \$ 980 \$ 55,196 \$ 56,176 \$ 6,000 \$ - \$ 27,878 \$ - | \$ - \$ \$ 980 \$ \$ 55,196 \$ \$ 56,176 \$ \$ 6,000 \$ \$ - \$ \$ 27,878 \$ \$ - \$ | \$ - \$ - \$ 980 \$ 116 \$ 55,196 \$ - \$ 56,176 \$ 22,416 \$ 6,000 \$ 620 \$ - \$ - \$ 27,878 \$ 16,491 \$ - \$ - | \$ - \$ - \$ \$ 980 \$ 116 \$ \$ 55,196 \$ - \$ \$ 56,176 \$ 22,416 \$ \$ 6,000 \$ 620 \$ \$ - \$ - \$ \$ 27,878 \$ 16,491 \$ \$ - \$ - \$ | \$ 980 \$ 116 \$ - \$ 55,196 \$ - \$ - \$ 56,176 \$ 22,416 \$ 5,200 \$ 6,000 \$ 620 \$ - \$ - \$ - \$ - \$ 27,878 \$ 16,491 \$ - \$ - \$ - \$ - | \$ - \$ - \$ - \$ \$ 980 \$ 116 \$ - \$ \$ 55,196 \$ - \$ - \$ \$ 56,176 \$ 22,416 \$ 5,200 \$ \$ 6,000 \$ 620 \$ - \$ \$ - \$ - \$ - \$ \$ 27,878 \$ 16,491 \$ - \$ \$ - \$ - \$ - \$ | \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ \$ 980 \$ 116 \$ - \$ - \$ - \$ \$ 55,196 \$ - \$ - \$ - \$ - \$ - \$ \$ 56,176 \$ 22,416 \$ 5,200 \$ 5,305 \$ 6,000 \$ 620 \$ - \$ - \$ - \$ \$ - \$ - \$ - \$ - \$ - \$ - \$ \$ 27,878 \$ 16,491 \$ - \$ - \$ - \$ 5,300 | \$ - \$ - \$ - \$ - \$ \$ 980 \$ 116 \$ - \$ - \$ \$ 55,196 \$ - \$ - \$ \$ 56,176 \$ 22,416 \$ 5,200 \$ 5,305 \$ \$ 6,000 \$ 620 \$ - \$ - \$ \$ - \$ - \$ - \$ \$ 27,878 \$ 16,491 \$ - \$ - \$ \$ - \$ - \$ - \$ 5,300 \$ | \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - | \$ - \$ - \$ - \$ - \$ - \$ - \$ \$ \$ \$ \$ \$ \$ \$ |

♦ HOME Reuse Fund ♦COMMUNITY DEVELOPMENT

This Special Revenue Fund accounts for revenue from the repayment of Federal Home Investments
Partnership Program (HOME) loans. Expenditures in this fund must be used for affordable housing activities
in accordance with the Federal "HOME Program Re-use Guidelines."

Prior to the disbursment of new HOME Program grants to the City, any balance in the HOME Program Reuse Loan Fund is deducted from the grant amount. As a result, staff recommends maintaining a zero balance in this account by using the funds for HOME approved activities.

| | F | Y 08-09 Actual | F | Y 09-10 Actual | Y10-11 dopted | Y10-11 id-Yr Est | Y11-12 roposed | Y12-13 lanned |
|-------------------------------|----|-------------------|----|-------------------|------------------|-------------------------|-------------------|------------------|
| Fund: 1370 HOME ReUse Funds | | | | | | | | |
| Revenue | | | | | | | | |
| Fund Balance | \$ | 207,200 | \$ | | \$ 5,080 | \$ (9,700) | \$ (9,700) | \$ 2,600 |
| UMP - Use of money & property | \$ | 32,700 | \$ | 4,800 | \$ 12,300 | \$ 12,300 | \$ 12,300 | \$ 12,300 |
| Revenue Totals | \$ | 239,900 | \$ | 4,800 | \$ 17,380 | \$ 2,600 | \$ 2,600 | \$ 14,900 |
| Expenditures | | | | | | | | |
| CS - Contract services | \$ | 1.5 | \$ | | \$ - | \$ | \$ + | \$ - |
| SUP - Supplies | \$ | | \$ | 10.00 | \$ | \$ | \$ (4) | \$ - |
| GS - Grants and Subsidies | \$ | 239,900 | \$ | 14,500 | \$ | \$ 12,300 | \$ 0.0 | \$ - A |
| Expenditure Totals | \$ | 239,900 | \$ | 14,500 | \$ | \$ 12,300 | \$ - | \$ - |
| Fund Balance | | \$ - | \$ | (9,700) | \$ 17,380 | \$ (9,700) | \$ 2,600 | \$ 14,900 |

♦ HOME GRANT ♦COMMUNITY DEVELOPMENT DEPARTMENT

In January 2009 the City of Capitola entered into a Standard Agreement with the California Department of Housing and Community Development for a HOME grant in the amount of \$2,000,000 for rehabilitation expenses related to the 109-unit Bay Avenue Senior Apartments Project. Construction of the project was completed in May 2011 and the final draw of the HOME funds will be completed by August 2011.

\$100,000 of the grant was used to cover administrative costs for the project. The balance of the grant was provided to First Community Housing, the Bay Avenue Senior Apartments project developer, as a 3% interest residual receipts payment loan.

| | | 08-09 tual | FY 09-10 Actual | FY10-11 Adopted | FY10-11 lid-Yr Est | 100 | Y11-12 oposed | Y12-13 Planned |
|---------------------------------|----|---------------|--------------------|--------------------|---------------------------|-----|------------------|-----------------------|
| Fund: 1371 HOME Grant Fund | | | | | | | | |
| Revenue | | | | | | | | |
| Fund Balance | | | | \$ (17,500) | \$ (7,521) | \$ | (4,721) | |
| IR - Intergovernmental revenues | \$ | - | \$ 1,169,180 | \$ 425,000 | \$ 706,300 | \$ | - | \$ 12 |
| UMP - Use of money & property | \$ | _ | \$ | \$ - | \$ | \$ | | \$ غ را ر |
| Revenue Totals | \$ | | \$ 1,169,180 | \$ 407,500 | \$ 698,779 | \$ | (4,721) | \$ 14. |
| Expenditures | | | | | | | | 1 |
| CS - Contract services | \$ | 20 | \$ 7,500 | \$ 5,000 | \$ 10,000 | \$ | 10,000 | \$ |
| SUP - Supplies | \$ | 4 | \$ 21 | \$ | \$ | \$ | - | \$ - |
| GS - Grants and Subsidies | \$ | - | \$ 1,169,180 | \$ 425,000 | \$ 693,500 | \$ | - | \$ - |
| Expenditure Totals | \$ | 1.00 | \$ 1,176,701 | \$ 430,000 | \$ 703,500 | \$ | 10,000 | \$ 1.00 |
| Fund Balance | e | | \$ (7,521) | \$ (22,500) | \$ (4,721) | \$ | 5,279 | \$ |

♦ Housing Trust Fund ♦ COMMUNITY DEVELOPMENT DEPARTMENT

As part of the City's ongoing efforts to provide affordable housing the City Council adopted an Inclusionary Housing Ordinance on November 10, 2004. This ordinance created an Affordable Housing Trust Fund, funded from in-lieu fees, which can be used to provide a local, flexible source of funding for the creation of new affordable housing, the rehabilitation of existing affordable housing, for the funding of local programs to assist lower and moderate income purchasers find affordable housing, and for use as leverage of local funds for larger State and Federal grants. The in-lieu fees collected will depend on the amount of development that occurs. The fees are a source of funding for affordable housing and will not impact the General Fund.

The Affordable "Inclusionary" Housing Ordinance refers to a City Municipal Code Section that requires that fifteen percent (15%) of the units in a new for- sale residential construction project be made available to low or moderate-income buyers. Condominium conversion projects are also covered under this Ordinance. As outlined in the Ordinance, project developers provide the affordable set aside units or under certain conditions can pay an in-lieu fee. The economic downturn has resulted in a slowing of residential construction projects the annual estimate of in-lieu fee payments has been reduced to \$10,000.

The City's Housing Trust Fund allows for up to \$75,000 per year to be spent on affordable housing program administration. This includes working with developers on fee collection, and administration of the Housing Trust Fund, as well as implementation of the Inclusionary Ordinance.

The City of Capitola and the RDA entered into an agreement with Millennium Housing in March of 2011 to provide \$1.0 million dollars in funding towards the acquisition of Castle Mobile Home Park. \$160,000 is budgeted towards the acquisition costs and the remaining \$840,000 is budgeted in the RDA Low & Moderate Housing fund.

Source & Use of Funds

| | F | Y 08-09 Actual | F | Y 09-10 Actual | - 6 | Y10-11 Adopted | N | FY10-11 Mid-Yr Est | FY11-12 roposed | - 2 | Y12-13 Planned |
|-------------------------------|----|-------------------|----|-------------------|-----|-------------------|----|-----------------------|--------------------|-----|-------------------|
| Fund: 1372 Housing Trust Fund | | | | | | | | | | | |
| Revenue | | | | | | | | | | | |
| Fund Balance | \$ | 325,500 | \$ | 400,000 | \$ | 364,500 | \$ | 368,786 | \$ 342,886 | \$ | 167,886 |
| CFS - Charges for services | \$ | 81,839 | \$ | 15,879 | \$ | 10,000 | \$ | 17,500 | \$ 18,000 | \$ | 18,000 |
| UMP - Use of money & property | \$ | | \$ | | \$ | | \$ | - | \$ | \$ | - |
| Revenue Totals | \$ | 407,339 | \$ | 415,879 | \$ | 374,500 | \$ | 386,286 | \$ 360,886 | \$ | 185,886 |
| Expenditures | | | | | | | | | | | |
| CS - Contract services | \$ | 1,784 | \$ | 47,093 | \$ | 32,000 | \$ | 13,000 | \$ 33,000 | \$ | 22,000 |
| SUP - Supplies | \$ | 1. | \$ | | \$ | - | \$ | | \$ | \$ | - |
| GS - Grants and Subsidies | \$ | - | \$ | - 8 | \$ | 95,000 | \$ | 30,400 | \$ 160,000 | \$ | |
| Expenditure Totals | \$ | 1,784 | \$ | 47,093 | \$ | 127,000 | \$ | 43,400 | \$ 193,000 | \$ | 22,000 |
| Fund Balance | \$ | 405,554 | \$ | 368,786 | \$ | 247,500 | \$ | 342,886 | \$ 167,886 | \$ | 163,886 |

♦ BEGIN Grant Fund ♦COMMUNITY DEVELOPMENT DEPARTMENT

In February 2008 the City entered into a Standard Agreement with the California Department of Housing and Community Development (HCD) for a grant commitment from the Building Equity and Growth in Neighborhoods (BEGIN) Program in the amount of \$240,000. The exclusive purpose of the grant is to assist in the provision of First Time Homebuyer Loans for the eight Inclusionary housing units that were built as a part of the 55-unit Capitola Beach Villas condominium project on 41st Ave. Due to financial hardship ownership of the completed project has been transferred and the sale of the individual units has been delayed. HCD has agreed to extend the BEGIN program completion deadline until June 30, 2011.

\$60,000 of the \$240,000 has been released to the City and will be returned to HCD in 2011.

| Begin Grant Fund | Y 08-09 Actual | - 21 | Y 09-10 Actual | FY10-11 Adopted | FY10-11 lid-Yr Est | . 103 | Y11-12 roposed | 12-13 inned |
|---------------------------------|-------------------|------|-------------------|--------------------|-----------------------|-------|-------------------|--------------------|
| Fund: 1380 BEGIN Grant Fund | | | | | | | | |
| Revenue | | | | | | | | |
| Fund Balance | | | | \$ 60,000 | \$ 60,000 | \$ | 60,000 | |
| IR - Intergovernmental revenues | \$ 60,000 | \$ | - | \$ 180,000 | \$ - | \$ | - 2 | \$ 2 |
| UMP - Use of money & property | \$ | \$ | | \$ | \$ - | \$ | 4. | \$ - |
| Revenue Totals | \$ 60,000 | \$ | | \$ 240,000 | \$ 60,000 | \$ | 60,000 | \$ |
| Expenditures | | | | | | | | |
| CS - Contract services | \$ 4 | \$ | - | \$ - 2 | \$ ÷ | \$ | 60,000 | \$ - |
| SUP - Supplies | \$ | \$ | - | \$ | \$ 7 | \$ | - | \$ |
| GS - Grants and Subsidies | \$ - | \$ | | \$ 240,000 | \$ - | \$ | - | \$ |
| Expenditure Totals | \$ - | \$ | | \$ 240,000 | \$ | \$ | 60,000 | \$ - |
| Fund Balance | \$ 60,000 | | | \$ - | \$ 60,000 | | 0 | |

♦ General Plan Maintenance Fee ♦ COMMUNITY DEVELOPMENT

In 2002, the State Legislature passed AB 2936 to enable cities to collect fees "reasonably necessary to prepare and revise the plans and policies that a local agency is required to adopt before it can make any necessary findings and determinations". The General Plan Maintenance Fee is currently 0.6% of the total building valuation with a cap of \$100,000 to cover the cost of a future comprehensive update of the City's General Plan.

Valuation is calculated on a cost per square foot basis. The City of Capitola uses \$200/square foot valuation for the average house, and \$300/square foot for houses with increased values. These valuations are close to market rates.

The City kicked off the General Plan update this year and authorized a contract with Design, Community, and Environment to lead an extensive public outreach effort to update the General Plan, Local Coastal Plan, and Zoning Ordinance. The City formed a General Plan Advisory Committee (GPAC) to provide public input. The proposed budget provides adequate resources to fund consultant contracts and staff time to continue the effort as identified in the scope of work.

Source & Use of Funds

| | F | Y 08-09 Actual | FY 09-10 Actual | FY10-11 Adopted | FY10-11 Mid-Yr Est | - 1 | FY11-12 Proposed | FY12-13 Planned |
|--------------------------------|----|-------------------|--------------------|--------------------|-----------------------|-----|---------------------|--------------------|
| Fund: 1313 General Plan Update | | | | | | | | |
| Revenue | | | | | | | | |
| Fund Balance | \$ | 639,600 | \$ 543,000 | \$ 675,300 | \$ 599,520 | \$ | 405,120 | \$ 293,820 |
| CFS - Charges for services | \$ | 241,103 | \$ 151,881 | \$ 125,000 | \$ 125,000 | \$ | 125,000 | \$ 125,000 |
| UMP - Use of money & property | \$ | 13,846 | \$ 3,952 | \$ | \$ 3,000 | \$ | 2,000 | \$ 2,000 |
| OFS - Other financing sources | \$ | - | \$ | \$ | \$ | \$ | | \$ - |
| Revenue Totals | \$ | 894,549 | \$ 698,833 | \$ 800,300 | \$ 727,520 | \$ | 532,120 | \$ 420,820 |
| Expenditures | | | | | | | | |
| CS - Contract services | \$ | 47,881 | \$ 99,170 | \$ 448,500 | \$ 310,400 | \$ | 228,300 | \$ 275,000 |
| SUP - Supplies | \$ | 106 | \$ 142 | \$ 20,000 | \$ 12,000 | \$ | 10,000 | \$ |
| OFU - Other financing uses | \$ | 314,000 | \$ - 45 | \$ - | \$ | \$ | | \$ |
| Expenditure Totals | \$ | 361,987 | \$ 99,313 | \$ 468,500 | \$ 322,400 | \$ | 238,300 | \$ 275,000 |
| Fund Balance | \$ | 532,562 | \$ 599,520 | \$ 331,800 | \$ 405,120 | \$ | 293,820 | \$ 145,820 |

♦ Green Building Education Fund ♦ COMMUNITY DEVELOPMENT DEPARTMENT

On May 22, 2008, the City of Capitola adopted an ordinance, which added Chapter 17.10 to the Capitola Municipal Code establishing the Capitola Green Building Regulations. The City finds that green building design, construction and operation can have a significant positive effect on energy and resource efficiency, waste and pollution generation, and the health and productivity of a building's occupants over the life of the building. The second purpose is to create healthy work and living environments increasing the productivity of workers and residents and visitors to the city by improving indoor air quality and lighting.

The intent of this section is to help promote the environmental sustainability of natural resources and improvement of the interior environment by efficiently redirecting the use of recyclable materials away from landfills, by introducing recycled-content and materials created with a low embodied energy materials in construction, and by reducing the energy consumption needs of structures by making use of efficient construction methods.

The City also finds that green design and construction decisions made by the City in the construction and remodeling of City buildings can result in significant cost savings to the City over the life of the buildings. The City also recognizes that it must lead by example in order to have the general populace follow suit and therefore commits itself to the practice of green building for all new and remodeling construction on City owned buildings and structures.

Application and Use of Funds (per City municipal code): The Capitola Green Building Regulation applies to non-residential additions and/or exterior remodels totaling 1,000 or more square feet and residential additions and/or remodels totaling 350 square feet or more. Building permits which are required to comply with the Green Building Regulations shall be assessed a fee of 0.0025 times the overall valuation of the project. Revenues collected shall be maintained by the Finance Department as a revolving Green Building Education Fund and shall be used only for program management, training, publications and public educational purposes.

| | Y 08-09 Actual | Y 09-10 Actual | Y10-11 dopted | Y10-11 id-Yr Est | Y11-12 roposed | Y12-13 Planned |
|-------------------------------------|-------------------|-----------------------|------------------|-------------------------|-----------------------|-------------------|
| Fund: 1314 Green Building Education | | | | | | |
| Revenue | | | | | | |
| Fund Balance | | \$ 6,000 | \$ 51,000 | \$ 45,373 | \$ 45,373 | \$ 25,373 |
| CFS - Charges for services | \$ 6,024 | \$ 39,373 | \$ 20,000 | \$ 5,000 | \$ 10,000 | \$ 10,000 |
| Revenue Totals | \$ 6,024 | \$ 45,373 | \$ 71,000 | \$ 50,373 | \$ 55,373 | \$ 35,373 |
| Expenditures | | | | | | |
| Personnel | | | | | \$ 10,000 | |
| CS - Contract services | \$ | \$ - | \$ 10,000 | \$ | \$ 10,000 | \$ 0.3 |
| TR - Training | \$ - | \$ - | \$ 5,000 | \$ 2,500 | \$ 5,000 | \$ 5,000 |
| SUP - Supplies | \$ | \$ 14 | \$ 5,000 | \$ 2,500 | \$ 5,000 | \$ 5,000 |
| Expenditure Totals | \$ | \$ | \$ 20,000 | \$ 5,000 | \$ 30,000 | \$ 10,000 |

♦ Information Technology Fee Fund ♦ COMMUNITY DEVELOPMENT DEPARTMENT

On November 12, 2009, the City of Capitola adopted a resolution establishing the Information Technology Fee. The fee is 5% of the Building, CDD and Public Works permit fees. Permit processing in the City of Capitola is currently a "paper process" in the Community Development and Public Works departments and an outdated and antiquated computer process in the Building Department. All three departments need to upgrade to current computer software in order to provide the minimum service level the development community has come to expect when dealing with local government permitting. The industry standard is quickly becoming electronic communication, with the internet as the primary conduit between city services and our customers. Installing a new ".net" based software system will provide up-to-date communications, as well as improve in-house productivity. The system will better coordinate plan review activities between departments and will allow the public to inquire and search records and monitor progress of applications through the Internet. The General Plan update and its ongoing maintenance will also benefit from the system's data resources and enhanced reporting capabilities. The estimated cost is \$20,000.

| A | ctual | | Y 09-10 Actual | | Y10-11 dopted | 10.7 | Y10-11 d-Yr Est | - 23 | Y11-12 roposed | | Y12-13 lanned |
|----|----------------|----|--------------------|--|--------------------------------------|--|---|---|--|--|--|
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | \$ | 2,000 | \$ | 3,902 | \$ | 9,802 | \$ | 10,702 |
| \$ | 3 | \$ | 3,902 | \$ | 1,000 | \$ | 5,900 | \$ | 5,900 | \$ | 5,900 |
| \$ | - | \$ | 3,902 | \$ | 3,000 | \$ | 9,802 | \$ | 15,702 | \$ | 16,602 |
| \$ | - | | | | | - | | \$ | 5,000 | | |
| \$ | | \$ | 3,902 | \$ | 3,000 | \$ | 9,802 | \$ | 10,702 | \$ | 16,602 |
| | \$ \$ \$ | - | \$ - \$ \$ - \$ | \$ - \$ 3,902 \$ - \$ 3,902 \$ - | \$ - \$ 3,902 \$ \$ - \$ 3,902 \$ | \$ 2,000 \$ - \$ 3,902 \$ 1,000 \$ - \$ 3,902 \$ 3,000 | \$ 2,000 \$ \$ - \$ 3,902 \$ 1,000 \$ \$ - \$ 3,902 \$ 3,000 \$ | \$ 2,000 \$ 3,902 \$ - \$ 3,902 \$ 1,000 \$ 5,900 \$ - \$ 3,902 \$ 3,000 \$ 9,802 \$ - | \$ 2,000 \$ 3,902 \$ \$ - \$ 3,902 \$ 1,000 \$ 5,900 \$ \$ - \$ 3,902 \$ 3,000 \$ 9,802 \$ \$ - | \$ 2,000 \$ 3,902 \$ 9,802 \$ - \$ 3,902 \$ 1,000 \$ 5,900 \$ 5,900 \$ - \$ 3,902 \$ 3,000 \$ 9,802 \$ 15,702 \$ - \$ 5,000 | \$ 2,000 \$ 3,902 \$ 9,802 \$ \$ - \$ 3,902 \$ 1,000 \$ 5,900 \$ 5,900 \$ \$ - \$ 3,902 \$ 3,000 \$ 9,802 \$ 15,702 \$ \$ - |

♦ Parking Reserve Fund ♦

PUBLIC WORKS DEPARTMENT

In 2009, as part of a parking meter rate increase, the City Council established the Parking Reserve Fund. Revenues into this fund are comprised solely of 16% of parking meter revenue from the Village area (Parking Meter Zone A1). The fund was established to fund parking improvement projects throughout the Village.

In FY10-11 the City Council approved a \$50,000 one-time loan from the Equipment Replacement Fund to fund the purchase of 14 pay stations for the Village area. The pay stations will replace over 100 single space meters and will accept coins, dollar bills and credit cards. This loan is budgeted as an expense to be repaid in FY11-12.

Additional future expenses are budgeted for parking management review and implementation programs and also for continued planning efforts for a parking structure in the Pacific Cove Parking Lot.

| | 08-09 tual | Y 09-10 Actual | Y10-11 Adopted | Y10-11 id-Yr Est | FY11-12 Proposed | Y12-13 Planned |
|---------------------------------|---------------|-------------------|-------------------|---------------------|---------------------|-------------------|
| Fund: 1316 Parking Reserve Fund | | | | | | |
| Revenue | | | | | | |
| Fund Balance | | | \$ 91,000 | \$ 78,649 | \$ 12,649 | \$ 37,649 |
| OFS - Other financing sources | \$ - | \$ 78,649 | \$ 100,000 | \$ 130,000 | \$ 100,000 | \$ 100,000 |
| Revenue Totals | \$ • | \$ 78,649 | \$ 191,000 | \$ 208,649 | \$ 112,649 | \$ 137,649 |
| Expenditures | | | | | | |
| CS - Contract services | \$ - | \$ - | \$ | \$ - | \$ | \$ le le |
| CAP - Capital outlay | \$ - | \$ | \$ 100,000 | \$ 196,000 | \$ 25,000 | \$ 25,000 |
| OFU - Other financing uses | \$ - | \$ | \$ | \$ - | \$ 50,000 | \$ |
| Expenditure Totals | \$ | \$ 184 | \$ 100,000 | \$ 196,000 | \$ 75,000 | \$ 25,000 |
| Fund Balance | | \$ 78,649 | \$ 91,000 | \$ 12,649 | \$ 37,649 | \$ 112,649 |

♦ Capitola Village & Wharf Business Improvement Area Fund ♦

FINANCE DEPARTMENT

In June 2005, the City of Capitola adopted Ordinance No. 889, which added Chapter 5.10 to the Capitola Municipal Code establishing the Capitola Village and Wharf Business Improvement Area ("CVWBIA"), which was established to generate revenue for the exclusive purpose of promoting business in the Capitola Village and Wharf Business Improvement Area. The governing State law requires certain annual actions and public hearing to continue this assessment district.

This program has been running since FY04-05 with the assistances of the BIA Board of Directors. These BIA Directors will provide their budget proposal to Council in a separate document and public hearing during May and June 2010.

| | Y 08-09 Actual | Y 09-10 Actual | Y10-11 Adopted | 7 - 0 | Y10-11 id-Yr Est | Y11-12 roposed | Y12-13 Planned |
|---|-------------------|-----------------------|-------------------|-------|---------------------|-------------------|-------------------|
| Fund: 1321 BIA - Capitola Village-Wharf | | | | | | | |
| Revenue | | | | | | | |
| Fund Balance | \$ 16,400 | \$ 14,612 | \$ 7,400 | \$ | 7,440 | \$ 1,040 | \$ (5,660) |
| CFS - Charges for services | \$ 73,705 | \$ 69,975 | \$ 72,600 | \$ | 68,400 | \$ 69,800 | \$ 69,800 |
| UMP - Use of money & property | \$ 1,038 | \$ 203 | \$ 200 | \$ | 100 | \$ 100 | \$ 100 |
| Revenue Totals | \$ 91,143 | \$ 84,790 | \$ 80,200 | \$ | 75,940 | \$ 70,940 | \$ 64,240 |
| Expenditures | | | | | | | |
| CS - Contract services | \$ 64,380 | \$ 62,926 | \$ 66,700 | \$ | 61,600 | \$ 63,600 | \$ 63,600 |
| SUP - Supplies | \$ 12,152 | \$ 14,424 | \$ 11,500 | \$ | 13,300 | \$ 13,000 | \$ 13,000 |
| Expenditure Totals | \$ 76,531 | \$ 77,350 | \$ 78,200 | \$ | 74,900 | \$ 76,600 | \$ 76,600 |
| Fund Balance | \$ 14,612 | \$ 7,440 | \$ 2,000 | \$ | 1,040 | \$ (5,660) | \$ (12,360) |

OTHER FUNDS



OTHER FUNDS

Compensated Absences Fund (Finance Department): This fund accumulates money to pay future employee benefit costs such as vacation and sick leave payouts for termination or retirements. Funding levels necessary to assure that these obligations can be met are policy matters within the City Council's discretion.

Emergency Reserves (Finance Department): The Reserve Fund accumulates money designated by the City Council to meet future unanticipated needs. The City of Capitola Administrative Policy III-3, Financial Management Policy, adopted June 8, 2000, specifically states in regards to emergency reserves:

"To protect against significant one-time costs which may arise from major unpredictable emergency events, in addition to the Contingency Appropriations the City shall maintain a funded emergency reserve equal to five percent (5%) of General Fund budgeted expenditures."

Contingency Reserve (Finance Department): For each fiscal year, the final adopted General Fund budget shall contain a funded Contingency Appropriation equal to ten percent (10%) of General Fund expenditures. The Contingency Appropriation "will provide a prudent level of financial resources to protect against temporary revenue shortfalls or unanticipated operating costs, and/or to meet short-term cash flow requirements."

Compensated Absences •

FINANCE

This fund was established to accumulate reserves to pay for employee cash-outs, such as accumulated sick leave and vacation, which are due to employees upon termination or retirement. Following is an itemized description of the various liabilities to this fund.

Police Captain Cashable Sick Leave - Refer to contract.

Vacation > 360 hours -- In accordance with the standard memorandum of understanding between the all employee bargaining groups and the City of Capitola, Sub-Section 12.C. states that an employee who has accumulated more than 360 hours as of the last pay period in April of any year shall be paid in cash at a rate equal to 100% of his/her current hourly pay rate for all hours in excess of 360 except that such payment shall not exceed the employee's annual vacation accrual amount.

Vacation - Voluntary Cash Out-- In accordance with various memoranda of understanding between the employee bargaining groups and the City of Capitola, employees may elect to voluntarily cash out between 40 hours to 80 hours of vacation hours.

Final Pay -- Upon resignation, employees are eligible for various cash outs, dependent upon his/her memorandum of understanding with the City of Capitola.

♦ Compensated Absences ♦

Retirement Program: Due to the economic status of the City, the Council authorized an early retirement package to 4 employees in FY08-09. Those positions are not filled in this budget, resulting in a net savings to the City. The Compensated Absences Fund was used to fund the retirement packages. To keep this budget at adequate funding level, \$150,000 was transferred into the fund in April 2009. In FY09-10 there were two employees who retired and had payments due to them upon retirement. In FY10-11 there will be 1 retirement the FY11-12 budget anticipates just 1 retirement.

Severance Pay - The City provides the following severance payout packages:

| City Manager | 12 months | Finance Director | 4 months |
|-----------------------|-----------|------------------|----------|
| Public Works Director | 4 months | Police Chief | 4 months |
| Comm. Dev. Director | 4 months | | |

Compensated Absence Liability -- Governmental Accounting Standards Board Statement No. 16 identifies that certain items that should be accrued as a liability as the benefits are earned by the employees but only to the extent it is probable that the employer will compensate the employees for the benefit through cash payments conditioned on the employee's termination or retirement. As of June 30, 2010, the vested benefits, payable in accordance with various collective bargaining agreements totaled \$752,300 (source: Capitola Comprehensive Annual Financial Reports for fiscal year ended June 30, 2010).

| Compensated Absence | | FY08/09 Actual | 1 | FY09/10 Actual | FY10/11 Adopted | FY10/11 stimated | FY11/12 Proposed | FY12/13 Planned |
|-----------------------------------|--------|-------------------|----|-------------------|--------------------|---------------------|---------------------|--------------------|
| Fund: 2216 ISF - Compensated Abse | ence | | | | | | | |
| Revenue | | | | | | | | |
| Fund Balance | | \$ 337,780 | \$ | 193,475 | \$ 164,200 | \$ 116,857 | \$ 78,857 | \$ 67,857 |
| OFS - Other financing sources | | \$ 207,700 | \$ | 112,700 | \$ 120,000 | \$ 120,000 | \$ 110,000 | \$ 100,000 |
| Revenue Totals | | \$ 545,480 | \$ | 306,175 | \$ 284,200 | \$ 236,857 | \$ 188,857 | \$ 167,857 |
| Expenditures | | | | | | | | |
| PER - Personnel | | \$ 352,005 | \$ | 189,318 | \$ 158,000 | \$ 158,000 | \$ 121,000 | \$ 91,300 |
| OFU - Other financing uses | | \$ | \$ | - | \$ - | \$ - | \$ - | \$ - |
| Expenditure Totals | · | \$ 352,005 | \$ | 189,318 | \$ 158,000 | \$ 158,000 | \$ 121,000 | \$ 91,300 |
| Fund B | alance | \$ 193,475 | \$ | 116,857 | \$ 126,200 | \$ 78,857 | \$ 67,857 | \$ 76,557 |

♦ Emergency Reserves ♦

The City of Capitola Administrative Policy III-3, Financial Management Policy, adopted June 8, 2000, specifically states in regards to emergency reserves: "To protect against significant one-time costs which may arise from major unpredictable emergency events, in addition to the Contingency Appropriations the City shall maintain a funded emergency reserve equal to five percent (5%) of General Fund budgeted expenditures."

On March 24 and on March 26 2011 an underground storm drain that transmits water from Noble Gulch Creek between Bay Avenue and Capitola Avenue failed flooding the Pacific Cover Mobile Home Park and portions of Capitola Village. The pipeline failure day lighted approximately 100' of Noble Gulch Creek and caused significant damage to Pacific Cove Mobile Home Park located next door to City Hall and the Capitola Police Department.

During the peak of the flood, the creek ran under the mobile homes undermining foundations and tearing off porches. Flooding continued through the park and to Capitola Avenue causing flooding of the Police Department and businesses along Capitola Avenue. Flooding also occurred in Capitola Village and the area. Estimates for the repairs are \$1.469 million. Funding in the future is expected from multiple sources to off-set the costs including CalEMA, FEMA and the City's insurance carrier.

Expenditures related to the March 2011 flood event were paid through the City's Emergency Reserve Fund. As available funding in the Emergency Reserve Fund falls short of the projected flood-related expenditures, additional funding to respond to the flood event was provided through an inter-fund loan from the Contingency Reserve Fund. Based on the current flood cost estimates, it is anticipated the Emergency Reserve will begin the year with a liability to Contingency Reserve fund in the amount of \$312,253 and an additional \$530,000 in FY11-12. See table on the next page.

| Emergency Reserve | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | 5.0 | FY10/11 stimated | FY11/12 roposed | 12/13 nned |
|---|-------------------|-------------------|--------------------|-----|------------------|--------------------|---------------|
| Revenue | | | | | | | |
| Fund Balance | \$ 614,300 | \$ 627,100 | \$ 627,100 | \$ | 627,100 | | |
| 3910 100 - Interfund transfer in General Fund | \$ - | \$ | \$ | \$ | | \$ - | \$ - 15 |
| OFS - Other financing sources Totals | \$ 12,800 | \$ | \$ - | \$ | 312,253 | \$ 530,000 | \$ |
| Revenue Totals | \$ 627,100 | \$ 627,100 | \$ 627,100 | \$ | 939,353 | \$ 530,000 | \$ • |
| Expenditures | | | | | | | |
| OFU - Other financing uses | | | | | | | |
| Flood Disaster 3/24/11 | \$ - 6 | \$ | \$ 2.0 | \$ | 939,356 | \$ 530,000 | \$ - |
| Expenditure Totals | \$ | \$ - | \$ 41 | \$ | 939,356 | \$ 530,000 | \$ |

| CALCULATION OF 5% TARGET: | FY08/09 Actual | FY09/10 Actual | FY10/11 Adopted | FY10/11 Estimated Amount | FY11/12 Proposed | FY12/13 Forecast |
|--|-------------------|-------------------|--------------------|--------------------------------|---------------------|---------------------|
| Gen. Fund Expense - exclude transfers Designated @ 5% | 12,138,901 5% | 11,330,493 5% | 11,619,500 5% | 12,228,935 5% | 11,831,300 5% | 11,895,990 5% |
| Target Balance | 606,900 | 566,500 | 581,000 | 611,400 | 591,600 | 594,800 |
| OVER OR (SHORT) OF TARGET | 20,200 | 60,600 | 46,100 | (327,956) | 61,600 | (594,800) |

FLOOD EXPENDITURES

| Flood Expenditures | FY10/11 stimated | FY11/12 roposed | ĺ | TOTAL |
|--|---------------------|--------------------|----|-----------|
| City Overtime | \$ 20,456 | | | |
| Permanent Work-City Infrastructure | \$ 810,800 | | | |
| Debris Removal | \$ 53,200 | | | |
| Emergency Protective Measures | \$ 54,900 | | | |
| Subtotal expenditures through May 2011 | \$ 939,356 | | | |
| Projected additional expenditures | | | | |
| Police Department Remodel | | \$ 30,000 | | |
| Pacific Cove Relocation Plan | | \$ 50,000 | | |
| Slip Outs on Soquel Creek | | \$ 100,000 | | |
| Retaining Wall at Pacific Cove | | \$ 350,000 | | 1000 |
| Total Projected Flood Expenditures | \$ 939,356 | \$ 530,000 | \$ | 1,469,356 |
| Flood Revenues | | | | |
| Emergency Reserves | \$ 627,100 | | | |
| Contingency Reserve Loan | \$ 312,256 | \$ 530,000 | | |
| TOTAL Flood Revenue | \$ 939,356 | \$ 530,000 | \$ | 1,469,356 |

♦ Contingency Reserves ♦

For each fiscal year, the final adopted General Fund budget shall contain a funded Contingency Appropriation equal to ten percent (10%) of General Fund expenditures. Per the City Financial management Policies adopted June 8, 2000, the City shall implement a strategy to reach the required funding level in no more than five fiscal years. The Contingency Appropriation "will provide a prudent level of financial resources to protect against temporary revenue shortfalls or unanticipated operating costs, and/or to meet short-term cash flow requirements."

FY11-12 & FY12-13 Budget. The Contingency Reserve fund will be used to loan funding to the Emergency Reserve Fund for expenditures related to the Flood in March 2011. The balance in FY10-11 is estimated to be \$1,222,900 which is below the target by \$288,056 on June 30, 2011 and on June 30, 2012 the fund will below target by \$778,256 and on June 30, 2012 it will below target by \$784,756. The reimbursement status for the flood is unknown at this time.

| Contingency Reserve | Actual | FY | 09/10 Actual | | Adopted | E | stimated | P | roposed | Planned |
|---------------------------------------|-----------------|----|--------------|----|------------|----|------------|-----|-----------|---------------|
| Fund: 1010 Contingency Reserve | | | | | | | | | | |
| Revenue | | | | | | | | | | |
| Fund Balance | \$ 1,243,900 | \$ | 1,248,000 | \$ | 1,247,100 | \$ | 1,247,100 | \$ | 934,844 | \$ 404,844 |
| Interfund transfer in General Fund | \$ 6,200 | \$ | | \$ | | \$ | | \$ | - | |
| Revenue Totals | \$ 1,250,100 | \$ | 1,248,000 | \$ | 1,247,100 | \$ | 1,247,100 | \$ | 934,844 | \$ 404,844 |
| Expenditures | | | | | | | | | | |
| OFU - Other financing uses | | | | | | | | | | |
| Interfund Transfers | \$ - | \$ | | \$ | - (5) | \$ | | | | \$ - |
| Transfer to Emergency Reserves | \$ - | \$ | | \$ | | \$ | 312,256 | \$ | 530,000 | |
| Expenditure Totals | \$ - | \$ | | \$ | - | \$ | 312,256 | \$ | 530,000 | \$ |
| Fund Balance | \$ 1,250,100 | \$ | 1,248,000 | \$ | 1,247,100 | \$ | 934,844 | \$ | 404,844 | \$ 404,844 |
| | | | | | | | FY10/11 | | | |
| | FY08/09 | | | | FY10/11 | E | stimated | - 1 | FY11/12 | FY12/13 |
| CALCULATION OF 5% TARGET: | Actual | FY | 09/10 Actual | 10 | Adopted | | Amount | P | roposed | Forecast |
| Gen. Fund Expense - exclude transfers | 12,138,901 | | 11,330,493 | | 11,619,500 | | 12,228,935 | 1 | 1,831,300 | 11,895,990 |
| Designated @ 10% | 10% | | 10% | | 10% | | 10% | | 10% | 10% |
| Target Balance | 1,213,900 | | 1,133,000 | | 1,162,000 | | 1,222,900 | | 1,183,100 | 1,189,600 |
| OVER OR (SHORT) OF TARGET | 36,200 | | 115,000 | | 85,100 | | (288,056) | | (778,256) | (784,756) |

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MULTI-YEAR OBLIGATIONS



MULTI-YEAR OBLIGATIONS

City & Joint Powers Authority (JPA) Multi-Year Obligations: The City of Capitola has various multi-year obligations, with which debt service is paid from various funding sources and paid in various forms (i.e. payroll, JPA premiums, etc.). All required current payments are included within the respective fund budgets.

Debt Service – 2007 Pension Obligation Bonds: The City of Capitola issued \$5,160,000 in pension obligation bonds (POB) dated June 30, 2007 to refinance the public employee retirement system (PERS) unfunded liability.

City & Joint Powers Authority Multi-Year Obligation Listing

The City of Capitola has various multi-year obligations, with which debt service is paid from various funding sources and paid in various forms (i.e. payroll, JPA premiums, etc.). All required current payments are included within the respective fund budgets. As of June 30, 2010, the City's multi-year obligations are summarized as follows:

| City Multi-Year Obligations | Balance 6/30/10 | Form | Years | Other Terms |
|---|--------------------|------------------------------------|----------|--|
| Street Sweeper - Gas Tax | \$ 101,400 | Notes Payable | 5 | Interest 4.2%, 5 yrs, FY07/08 - FY11/12 |
| LED Street Light Loan - Gas Tax | \$ 16,600 | Notes Payable | 5 | Interest 4.5%, 5 yrs, FY06/07 - FY10/11 |
| Current employee compensated absences | \$ 752,300 | accrued | on-going | On-going. No interest due. (Refer to Compensated Absence Fund) |
| Other Post Employment Benefits (OPEB) - Capitola Retiree Healthcare Plan (CRHP) | \$ 1,043,809 | Financial Statement Footnote | on-going | The City of Capitola's OPEB unfunded actuarial accrued liability was determined to be \$967,200 under the pay-asgo option chosen for the initial three years of funding. The City contributes the PEMHCA minimum of \$108 for calendar 2011. |
| Pension Obligation Bond | \$ 4,265,000 | Note payable | 10 | Original 18 yr term with CalPERS, 7.75% with CalPERS, Budget appropriates a new pension obligation bond (POB) of 10 years (Refer to Debt Service - PERS POB Fund) |
| Total City Multi-Year Obligation | \$ 6,179,109 | | | |

| JPA Bonds | Orig. Principal | Form | Other Terms |
|---|--------------------|--|---|
| Monterey Bay Area Self-Insurance Authority (MBASIA) JPA Bond | \$5,150,000 | JPA membership and paid via premiums | On Oct. 1, 2004, MBASIA issued debt in the amount of \$5.150,000. Each year the debt service is included in the MBASIA budget and used to determine each member agency's premium. While the MBASIA debt is amortized over 30 years, the first fixed term is for five years. At the end of this initial fiver year term MBASIA has the option to a 30 day variable payment, indexed to 60 basis points above LIBOR or negotiate another fixed term for a yet to be determined interest rate. |
| Santa Cruz Consolidated Emergency Communications Center (SCCECC) JPA Bond | \$5,760,000 | JPA membership and paid via premiums | In 2002, SCCECC issued lease revenue refunding bonds in the amount of \$5,760,000. Each member agency entered into a Use Agreement which obligates the member agencies to pay use payments each year as rental for the use and occupancy of the related facilities. These payments are included in the City's contracts services budget to SCCECC. The Use Agreenment between Capitola and SCCECC is effective through 2024. |

Debt Service - 2007 Pension Obligation Bonds

The City of Capitola contracts with California Public Employee Retirement Systems ("PERS") for two retirement plans, Public Safety for sworn police personnel and Miscellaneous for the remaining employees. Contribution rates for each plan are the sum of the "normal cost" for the plan, (i.e. the cost the City would incur if provisions of the plan don't change, actuarial assumptions are accurate and the return on investment is as expected) and the City's pension cost related to each plan's "funded status."

Since each of the City's plans had less than 100 members since June 30, 2003, PERS has included them in a risk pool with other public agency plans. When a City enters a risk pool and has an existing Unfunded Actuarial Accrued Liability (the "Prior UAAL"), the Prior UAAL is put in a side fund (the "Side Fund") for the individual agency outside of the risk pool. The Side Fund functions like a loan. The loan repayment schedule to pay off the prior UAAL is developed by PERS, the loan is amortized over 18 years at the current interest rate of 7.75% and the annual payments are restated as a percentage of the payroll. As of June 30, 2007, the City of Capitola Prior UAAL's was \$5,912,220, \$3.0 million for Safety and \$2.9 million for miscellaneous. On July 13, 2007, the PERS obligation was refinanced with \$1 million of City funds and \$5,040,000 of pension obligation bonds (POB), with an interest rate of 6.09%, 10-year duration and level debt service payments instead.

| | FY | 08/09 Actual | FY09/10 Actual | FY10/11 Adopted | 4 | FY10/11 Estimated | FY11/12 Proposed | FY12/13 Proposed |
|--|------|--------------|-------------------|--------------------|----|----------------------|---------------------|---------------------|
| Fund: 1410 - Pension Obligation Bond | | | | = 49177 | | | | |
| Beginning Fund Balance | \$ | 523,744 | \$ 520,378 | \$ 675,500 | \$ | 468,186 | \$ 467,886 | \$ 479,386 |
| Revenues | | | | | | | | |
| Interfund transfer in General Fund | \$ | 201,800 | \$ 206,200 | \$ 240,000 | \$ | 24,500 | \$ 240,000 | \$ 240,000 |
| Interfund transfer in ISF PERS | \$ | 460,018 | \$ 416,600 | \$ 440,000 | \$ | 655,500 | \$ 445,000 | \$ 450,000 |
| OFS - Other financing sources | \$ | 661,818 | \$ 622,800 | \$ 680,000 | \$ | 680,000 | \$ 685,000 | \$ 690,000 |
| Total Sources | \$ | 1,185,562 | \$ 1,143,178 | \$ 1,355,500 | \$ | 1,148,186 | \$ 1,152,886 | \$ 1,169,386 |
| Expenditures | | | | | | | | |
| CS - Contract services | - 75 | | 0.233 | - 1445 | 12 | -1.115 | 40.00 | 40.000 |
| CS-Gen/Admin Contracts - general | \$ | | \$ 1,500 | \$ 2,000 | \$ | 2,000 | \$ 2,000 | \$ 2,000 |
| Account Classification Total: CS - Contract svcs | \$ | | \$ 1,500 | \$ 2,000 | \$ | 2,000 | \$ 2,000 | \$ 2,000 |
| DS - Debt service | | | | | | | | |
| Debt principal Other debt principal | \$ | 370,000 | \$ 405,000 | \$ 435,000 | \$ | 435,000 | \$ 455,000 | \$ 485,000 |
| Interest and fiscal charges | \$ | 295,184 | \$ 268,492 | \$ 243,300 | \$ | 243,300 | \$ 216,500 | \$ 188,300 |
| Fund Expenditures | \$ | 665,184 | \$ 674,992 | \$ 680,300 | \$ | 680,300 | \$ 673,500 | \$ 675,300 |
| Fund Balance | \$ | 520,378 | \$ 468,186 | \$ 675,200 | \$ | 467,886 | \$ 479,386 | \$ 494,086 |

Semi-Annual Debt Service Schedule

| Payment Dates | Principal | Interest | Total | Fiscal Year |
|---------------|--------------|--------------|--------------|--------------|
| 2/1/2008 | | 166,597 | 166,597 | 166,597 |
| 8/1/2008 | 370,000 | 151,452 | 521,452 | |
| 2/1/2009 | | 140,334 | 140,334 | 661,786 |
| 8/1/2009 | 405,000 | 140,334 | 545,334 | |
| 2/1/2010 | | 128,163 | 128,163 | 673,497 |
| 8/1/2010 | 435,000 | 128,163 | 563,163 | |
| 2/1/2011 | | 115,092 | 115,092 | 678,255 |
| 8/1/2011 | 455,000 | 115,092 | 570,092 | |
| 2/1/2012 | | 101,419 | 101,419 | 671,510 |
| 8/1/2012 | 485,000 | 101,419 | 586,419 | |
| 2/1/2013 | | 86,845 | 86,845 | 673,263 |
| 8/1/2013 | 515,000 | 86,845 | 601,845 | |
| 2/1/2014 | | 71,369 | 71,369 | 673,213 |
| 8/1/2014 | 545,000 | 71,369 | 616,369 | |
| 2/1/2015 | | 54,992 | 54,992 | 671,360 |
| 8/1/2015 | 575,000 | 54,992 | 629,992 | |
| 2/1/2016 | | 37,713 | 37,713 | 667,704 |
| 8/1/2016 | 610,000 | 37,713 | 647,713 | |
| 2/1/2017 | | 19,382 | 19,382 | 667,095 |
| 8/1/2017 | 645,000 | 19,382 | 664,382 | 664,382 |
| TOTAL | \$ 5,040,000 | \$ 1,828,663 | \$ 6,868,663 | \$ 6,868,663 |

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CAPITAL IMPROVEMENT PROGRAM **OVERVIEW**



CAPITAL IMPROVEMENT PROGRAM (CIP)

Capitola Five-Year Capital Improvement Program

The City of Capitola and the Capitola Redevelopment Agency adopts a joint five-year Capital Improvement Program, which is amended annually. The purpose of the program is to identify and prioritize capital improvement projects and funding sources. The Public Works staff prepares the Capital Improvement Program document.

This section of the budget will contain recommended allocation of Capital Improvement Program funds for fiscal year 2011-12 and 2012-13. Project details for the full five-year Program, including on-going projects will be presented in the Capital Improvement Program document.

REDEVELOPMENT AGENCY



Redevelopment Agency Operating Fund

Pursuant to Community Redevelopment Law, the City of Capitola formed the Redevelopment Agency of the City of Capitola to eliminate blight in the Redevelopment Project Area by facilitating the development of public infrastructure improvements and improving the quality and supply of affordable housing.

The Agency receives the majority of its funds from tax increment revenues. When the Agency was formed in 1982, the tax base for properties within the Project Area was "frozen" to form the base year. In 2004, additional land was added to the Project Area, creating a second base year, specific to those properties in the added area. As properties in the Project Area are reassessed due to sales or improvements, the tax base grows and the Agency receives the majority of the difference in property taxes paid between the "base year" and the new level.

This is called 'tax increment financing' and is the primary funding mechanism for redevelopment agencies in California. Tax increment financing does not result in an increase in taxes to property owners, but rather a redistribution of property taxes to the redevelopment agency to allow for reinvestment within the redevelopment project area. In general, redevelopment agencies result in more funding available to a local jurisdiction to improve a community.

FY11-12 Work Program

| Project | Goals FY11-12 |
|--------------------------|---|
| Rispin Mansion | Continue Rispin Mansion stabilization and safety improvements |
| Rispin Site Planning | Complete Rispin Property site planning. |
| Library design | Complete pre and schematic architectural design phases. |
| Crime prevention cameras | Install security cameras at strategic locations in the Project Area in partnership with private property owners using \$25,000 of RDA funding |

FY 10/11 achievements

| Project | June 30, 2010 Status |
|--------------------------|---|
| Rispin Mansion | Rispin Mansion stabilization and safety improvements |
| Rispin Site Planning | Council direction regarding Rispin site |
| Library design | Completing needs and program assessment |
| Crime prevention cameras | Install security cameras at strategic locations in the Project Area in partnership with private property owners using \$25,000 of RDA funding |
| Rispin Mansion Well | The water well was capped. |

Revenue/Expenditures

The FY11-12 revenue projections for the Agency include a 3.47% growth in the total tax increment based on the State Board of Equalization assessment roll announcement to County Assessor. Total revenue to the Agency is projected to be \$2,400,000, with \$1,850,000 in the Redevelopment Operating Fund and 550,000 in the Housing Set Aside Fund. The Housing Set Aside was increased beyond the required minimum 20% to 23% to fund the Mobile Home Rental Assistance Program.

The FY10-11 budget includes funding for several specific planning projects, including \$130,000 for Rispin site planning and \$100,000 for library planning work. Those items are included in the *CS-Plan Svc* line item under contract services.

In addition, the *Capital outlay* budget includes \$250,000 to continue stabilization efforts at the Rispin Mansion and \$300,000 to help fund the Clares Street Traffic Calming project.

Agency administrative expenses are controlled by an agreement between the City and the Agency (Cooperative Agreement). The Agreement established an administrative cost recovery rate at 15%. In an effort to provide enhanced staffing for Agency Housing Programs, in FY04-05 the City began to directly bill the Agency for administrative costs associated with Housing Fund.

The original Cooperative Agreement had previously established that 65% of the Agency's administration costs were associated with Housing Programs, while 35% were associated with general redevelopment activities. As the City now directly invoices the Housing Set-aside Fund for costs to administer housing activities, the FY10-11 Agency budget includes a refund of 65% of the Cooperative Agreement's 15% overhead rate back to the Agency Operating Fund.

| RDA Operating | | FY08/09 Actual | | FY09/10 Actual | | FY10/11 Adopted | | FY10/11 Estimated | | FY11/12 Proposed | | FY12/13 Proposed |
|--|----|-------------------|----|-------------------|----|--------------------|----|----------------------|----|---------------------|----|---------------------|
| Fund Balance | \$ | 3,068,100 | \$ | 3,489,465 | \$ | 2,955,796 | \$ | 3,066,971 | \$ | 2,423,071 | \$ | 1,810,97 |
| Revenue | | | | | | | | | | | | |
| 3110 410 - Property taxes Tax increment - gross | \$ | 2,328,374 | \$ | 2,396,817 | \$ | 2,316,800 | \$ | 2,316,800 | \$ | 2,400,000 | 5 | 2,500,00 |
| 3110 420 - Property taxes Tax increment - supplemental | \$ | 167,994 | \$ | 28,747 | \$ | 4 | \$ | 57,000 | \$ | | \$ | |
| 3610 100 - Investment earnings LAIF | \$ | 91,970 | \$ | 23,837 | \$ | | \$ | 5,000 | \$ | 10,000 | \$ | 10,000 |
| Total Sources | \$ | 5,656,438 | \$ | 5,938,866 | \$ | 5,272,596 | \$ | 5,445,771 | \$ | 4,833,071 | \$ | 4,320,971 |
| Expenditures | | | | | | | | | | | | |
| PER - Personnel Totals | \$ | | \$ | 4,000 | \$ | 4,000 | \$ | 4,000 | \$ | 4,000 | \$ | 4,000 |
| CS - Contract services | | | | | | | | | | | | |
| 4305 106 - CS-Gen/Admin Chamber of Commerce | S | - 3 | \$ | 4 | \$ | 30,000 | \$ | 30,000 | \$ | 30,000 | \$ | 30,000 |
| 4305 108 - CS-Gen/Admin SCC Conf & Visitors Council | \$ | | \$ | | \$ | 23,000 | \$ | 23,000 | \$ | 23,000 | \$ | 23,000 |
| 4305 300 - CS-Gen/Admin RDA co-op agreement | \$ | 221,863 | S | 233,229 | \$ | 201,300 | \$ | 206,400 | \$ | 200,000 | \$ | 200,000 |
| 4305 301 - CS-Gen/Admin RDA co-op agreement- | \$ | (134,000) | \$ | (133,434) | \$ | (130,800) | \$ | (134,200) | \$ | (130,000) | \$ | (130,000) |
| 4305 350 - CS-Gen/Admin Rispin-clnup,secure,use | \$ | 6,907 | \$ | 69,158 | \$ | | s | 34,240 | \$ | | S | |
| 4305 900 - CS-Gen/Admin Contracts - general | \$ | 143,510 | \$ | 46,830 | \$ | 50,000 | \$ | 45,000 | \$ | 25,000 | \$ | 25,000 |
| 4320 101 - CS-Legal svcs Legal services - general | \$ | 503 | \$ | 5,871 | \$ | 25,000 | \$ | 20,000 | \$ | 15,000 | \$ | 15,000 |
| 4320 107 - CS-Legal svcs Rispin | \$ | | \$ | 12 | \$ | | \$ | 5,000 | \$ | 5,000 | \$ | 5,000 |
| 4325 500 - Police Svcs Police City staff services | \$ | 11,756 | \$ | 13,260 | \$ | | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 |
| 4335 201 - CS-Fin Svcs Audit-Annual financial audit | \$ | 6,521 | \$ | 2,679 | \$ | 5,500 | 5 | 7,500 | \$ | 7,000 | 5 | 7,000 |
| 4335 204 - CS-Fin Svcs Sales tax report (STAR) | \$ | 3,213 | \$ | 5,394 | \$ | 4,500 | \$ | 4,500 | \$ | 4,500 | \$ | 4,500 |
| 4335 601 - CS-Fin Svcs SCC-Property tax admin fee | \$ | 29,177 | \$ | 31,277 | \$ | 31,000 | \$ | 35,200 | \$ | 35,000 | 5 | 35,000 |
| 4345 202 - CS-Ping & Hsg Housing grant admin | \$ | 6,800 | \$ | 4,913 | \$ | | \$ | 5,000 | \$ | 5,000 | \$ | 5,000 |
| 4350 501 - CS-Plan Svc Rispin Site Planning | \$ | | \$ | 14 | \$ | 25,000 | \$ | 25,000 | \$ | 125,000 | \$ | 4 |
| 4350 700 - CS-Plan Svc Library Planning | \$ | | \$ | | \$ | 50,000 | 5 | 50,000 | 5 | 100,000 | S | 1.2 |
| 4355 301 - CS-PW & Trans. Public Works & Utilities | \$ | 6,838 | \$ | 9,732 | \$ | 10,400 | \$ | 10,400 | \$ | 10,400 | \$ | 10,400 |
| 4390 200 - Construction service Design services | \$ | - 0 | \$ | 15,440 | \$ | 9, | \$ | 32,660 | \$ | | \$ | |
| 4390 400 - Construction service Project constr | \$ | 17,933 | \$ | 181,687 | 5 | 300,000 | \$ | 415,200 | \$ | , <u>\$</u> | s | 1-3 |
| CS - Contract services Totals | \$ | 321,021 | \$ | 486,050 | \$ | 624,900 | \$ | 839,900 | \$ | 479,900 | \$ | 254,900 |
| SUP - Supplies Totals | \$ | 590 | \$ | 112 | \$ | 6,200 | \$ | 6,200 | \$ | 6,200 | \$ | 6,200 |
| CAP - Capital outlay Totals | \$ | | \$ | | \$ | 25,000 | \$ | 25,000 | \$ | 550,000 | 5 | 25,000 |
| DS - Debt service Totals | \$ | 324,366 | \$ | 324,276 | \$ | 428,900 | \$ | 428,900 | \$ | 445,500 | \$ | 411,700 |
| PT - Pass through | | | | | | | | | | | | |
| 4790 001 - Pass thru Santa Cruz County | \$ | 580,529 | \$ | 564,671 | \$ | 528,000 | \$ | 540,000 | \$ | 560,000 | \$ | 582,500 |
| 4790 002 - Pass thru Fire District | \$ | 343,960 | \$ | 209,996 | \$ | 323,000 | \$ | 446,400 | \$ | 336,000 | \$ | 350,000 |
| 4790 003 - Pass thru Library district | \$ | 67,526 | \$ | 65,733 | \$ | 62,800 | \$ | 60,600 | \$ | 62,800 | S | 65,400 |
| Special Districts | \$ | 29,707 | S | 28,864 | \$ | 27,700 | \$ | 63,700 | \$ | 27,700 | s | 28,900 |
| PT - Pass through Totals | \$ | 1,021,722 | 5 | 869,264 | \$ | 941,500 | \$ | 1,110,700 | \$ | 986,500 | \$ | 1,026,800 |
| IGE - Intergovernmental expenditures | | | | | | | | | | | | |
| 4810 001 - ERAF/SERAF SERAF payment | \$ | | \$ | 703,080 | \$ | 144,600 | \$ | 144,600 | \$ | | \$ | |
| OFU - Other financing uses | | | | | | | | | | | | |
| 4910 550 - Interfund transfer out RDA housing | \$ | 499,274 | \$ | 485,113 | \$ | 463,400 | s | 463,400 | \$ | 550,000 | \$ | 550,000 |
| Total Expenditures | \$ | 2,166,973 | \$ | 2,871,895 | \$ | 2,638,500 | \$ | 3,022,700 | \$ | 3,022,100 | _ | 2,278,600 |
| Fund Balance | \$ | 3,489,465 | \$ | 3,066,971 | \$ | 2,634,096 | \$ | 2,423,071 | \$ | 1,810,971 | \$ | 2,042,371 |

Agency Debt and Obligations

The Agency currently has several forms of debt, which includes contractual obligations, loans from the City, and debt held by third parties. The proposed FY11-12 budget includes no new proposed debt. A summary of the existing Agency debt is included in the table below:

| Debt | | oan Amount | Date intiated | Due/End date | Terms | Interest rate | 0.00 | 10-11 yment | 2011-12 Payment | | |
|---|----|------------|------------------|---------------------------------------|-----------------------|---------------|------|----------------|--------------------|---------|--|
| Library District | \$ | 459,101 | 11/30/1984 | June 30, 2012 | Amortized | n/a | \$ | 45,900 | \$ | 45,900 | |
| Special Districts Co-op agreement with | \$ | 201,161 | 11/30/1984 | June 30, 2012 On demand or | Amortized Interest | n/a | \$ | 20,100 | \$ | 20,100 | |
| City Chase NYC \$1 million | \$ | 618,028 | 10/11/2001 | 12/13/2026 | only Interest | 7.75% | \$ | 47,900 | \$ | 47,900 | |
| loan | \$ | 1,000,000 | 2/1/2002 | September 29,2014 June 30 annually | only Interest | 4.75% | \$ | 47,500 | \$ | 47,500 | |
| Short term loan from City | \$ | 332,000 | 7/1/2002 | through 2017 On demand or last | only | 10.00% | \$ | 1.50 | \$ | 7 | |
| Rispin Purchase loan from | | | | day of tax increment | Interest | | | | | | |
| City | \$ | 1,350,000 | 7/24/2003 | eligibility | only Scheduled | 7.75% | \$ | 104,600 | \$ | 104,600 | |
| Capitola Library Trust | \$ | 2,640,000 | 8/13/2004 | February 1, 2018 | pmts | n/a | \$ | 162,900 | \$ | 179,500 | |
| | | | | | | | \$ | 428.900 | S | 445,500 | |

Included in the table above as Capitola Library Trust Debt is an Agreement between the County of Santa Cruz and the City of Capitola requiring the Agency to provide funding to construct a Capitola Branch Library. The following is the current status of the scheduled library payments:

Capitola Branch Library Trust 76-126 Remaining Minimum Payments (a)

| iscal Year End | | - 2 | linimum ayment | ccrued | Cumulative Balance | | |
|----------------|----------|-----|-------------------|---------------|-----------------------|----|--|
| June 30th | 2011 (b) | \$ | 162,900 | \$ 7,366 | \$ 325,6 | 23 | |
| June 30th | 2012 | \$ | 179,502 | \$ 12,725 | \$ 517,8 | 50 | |
| June 30th | 2013 | \$ | 211,720 | \$ 18,975 | \$ 748,5 | 45 | |
| June 30th | 2014 | \$ | 250,243 | \$ 26,473 | \$ 1,025,2 | 61 | |
| June 30th | 2015 | \$ | 287,116 | \$ 35,328 | \$ 1,347,7 | 05 | |
| June 30th | 2016 | \$ | 325,579 | \$ 45,578 | \$ 1,718,8 | 62 | |
| June 30th | 2017 | \$ | 366,577 | \$ 57,328 | \$ 2,142,7 | 67 | |
| June 30th | 2018 | \$ | 426,420 | \$ 70,813 | \$ 2,640,0 | 00 | |
| | | \$2 | 2,210,057 | \$ 274,586 | | | |

⁽a) Based on final library construction contract "First Implementation Agreement" signed and dated 8/13/05. Minimum scheduled payment is subject to increase based on any 2005 RDA Added Area (Rispin) tax increment. Figures are presented at a 3% interest rate for purposes of example. Actual rate is variable based on interest earnings from the County's pooled investment fund.

⁽b) June 30, 2011 cumulative balance represents contract-to-date principal and interest.

Payments to Other Government Entities

Pass-Through Agreements

The Agency is required to distribute a portion of the gross tax increment to four other taxing agencies. Santa Cruz County Office of the Auditor Controller performs the calculation and makes the distribution for these pass-thru agreements:

- Santa Cruz County This pass-thru is set in the tax sharing agreement at 22.96% of the Gross Tax Increment received by the Redevelopment Agency. Currently, Santa Cruz County is distributing to the County at the annual AB8 factor.
- Santa Cruz County Library District This pass-through is estimated in the tax sharing agreement at 1.6% of the Gross Tax Increment received by the Redevelopment Agency beginning in year 21 (July 1st, 2002-June 30th 2003). Currently, Santa Cruz County is distributing to the Library District at the annual AB8 factor.
- Special Districts This pass-through is estimated in the tax sharing agreement at 1.35% of the Gross Tax Increment received by the Redevelopment Agency beginning in year 21 (July 1st, 2002-June 30th 2003). Currently, Santa Cruz County is distributing to the Special District at the annual AB8 factor.

In addition, the Agency passes tax increment back to Central Fire District pursuant to a 1993 agreement. The annual distribution to Central Fire District is made by the Agency no later than June 30th of each fiscal year in an amount equal to 17.39% of the gross tax increment, minus: Housing Set Aside, ERAF payments, and funds deducted by the County pursuant to Revenue and Taxation Code Section 97.5(d).

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Redevelopment Agency Low & Moderate Income Housing

Under the California Redevelopment Law ("CRL"), contained in the CA Health & Safety Code, Redevelopment Agencies must allocate at least 20% of their gross tax increment revenue to a separate fund, known as the Low and Moderate-Income Housing Fund. Expenditures in the Low and Moderate-Income Housing Fund must be used to maintain and expand the supply of housing affordable to low and moderate-income households. The proposed FY 10-11 budget includes the following general types of expenditures:

Administration: Administration includes salaries, wages and related costs of Agency staff for general administration of the Agency's housing program. These expenditures can be found in the *CS-Gen Plan/Housing* line item.

Professional Services: Professional Services include Expenditures incurred by the Agency for legal, audit, planning consultants and other professional services that are related to the general planning and development of Agency housing activities. These expenditures can be found in the CS-Gen /Admin, CS-Legal svcs and CS-Financial Svcs line items.

Assistance Programs: Assistance programs provide assistance to income eligible residents on an individual basis. The City, Agency and the Housing Authority of Santa Cruz County entered into a cooperative agreement for the Housing Authority to administer housing assistance programs. The proposal include the Security Deposit Program (\$5,000), Emergency Housing Assistance Program (\$76,200), and the Rental Subsidy programs for Loma Vista, Wharf Road Manor, Surf and Sand, and Cabrillo Mobile Home Parks (\$159,100). The agreement is for up to \$365,000/yr pursuant to the approval of a annual housing plan reviewed and approved by the City and Agency. Additionally, the City and Agency allocated funding towards Millennium Rental Subsidy/Infrastructure Program (\$100,000/yr). These expenditures can be found in the *Hsg grants & subsidies* line item.

Special Projects: Special projects are focused on the production and preservation of multi-unit affordable housing projects through the provision of loans or grants to non-profit or for-profit housing developers. Special projects can also involve the acquisition of land the provision of predevelopment assistance, or other types of assistance to make development of affordable housing feasible. The partnership with Millenium Housing to acquire Castle Mobile Home Park is budgeted for \$800,000 pursuant to a loan agreement. The Agency's participation in this acquisition will deplete the Agency's Low and Moderate-Income Housing fund balance.

Section 33334.2(g) of the California Community Redevelopment Law provides that redevelopment agencies may use low and moderate income housing funds both inside and outside of a project area, upon a resolution of the Agency and legislative body finding that the use of funds outside the project area will be of benefit to the project area. Because the City's rental assistance program intends to use redevelopment agency housing funds outside of the Agency's project area the resolution adopting the FY 2010-2011 budget includes language making this finding. If additional Low and Moderate Housing Funds are committed to uses outside of the Agency project area a specific resolution making these findings will be required.

RDA: 5550 RDA Low/Mod Housing Fund

| Fund: 5550 RDA Low/Mod Housing Fund Fund Balance Revenue 3310 100 - Federal grant-operating category 3610 100 - Investment earnings LAIF 3630 100 - Loan repmt Princ repmt - Hsg loans 3630 200 - Loan repmt Int earnings - Hsg loans 3910 500 - Interfund transfer in RDA Oper Total Sources Expenditures CS - Contract services | \$ \$ \$ \$ \$ \$ \$ \$ \$ | 1,183,430 15,863 16,159 5,316 499,274 1,720,042 | 5 5 5 5 | 673,902 (18) 3,901 - 485,113 1,162,898 | s s s | 725,512 - - - - - - - - - - - - - - - - - | 5 5 5 5 | 808,200 | s s s | 837,900 | s s | 2,200 |
|--|----------------------------|--|----------------------|--|-------------|--|---------|-----------|-------------|-----------|--------|---------|
| Revenue 3310 100 - Federal grant-operating category 3610 100 - Investment earnings LAIF 3630 100 - Loan repmt Princ repmt - Hsg loans 3630 200 - Loan repmt Int earnings - Hsg loans 3910 500 - Interfund transfer in RDA Oper Total Sources Expenditures | \$ \$ \$ \$ \$ \$ \$ | 15,863 16,159 5,316 499,274 | 5 5 5 5 | (18) 3,901 - - 485,113 | s s s | | s s | 808,200 | s | ¥ | \$ | 2,200 |
| 3310 100 - Federal grant-operating category 3610 100 - Investment earnings LAIF 3630 100 - Loan repmt Princ repmt - Hsg loans 3630 200 - Loan repmt Int earnings - Hsg loans 3910 500 - Interfund transfer in RDA Oper Total Sources Expenditures | \$ \$ \$ \$ | 15,863 16,159 5,316 499,274 | \$ \$ \$ \$ | 3,901 - - 485,113 | s s | - | \$ | | \$ | | | |
| 3610 100 - Investment earnings LAIF 3630 100 - Loan repmt Princ repmt - Hsg loans 3630 200 - Loan repmt Int earnings - Hsg loans 3910 500 - Interfund transfer in RDA Oper Fotal Sources Expenditures | \$ \$ \$ \$ | 15,863 16,159 5,316 499,274 | \$ \$ \$ \$ | 3,901 - - 485,113 | s s | - | \$ | * | \$ | | | |
| 3630 100 - Loan repmt Princ repmt - Hsg loans 3630 200 - Loan repmt Int earnings - Hsg loans 3910 500 - Interfund transfer in RDA Oper Fotal Sources | \$ \$ \$ | 16,159 5,316 499,274 | \$ \$ \$ | - - 485,113 | s s | - | \$ | | | | \$ | |
| 3630 200 - Loan repmt Int earnings - Hsg loans 3910 500 - Interfund transfer in RDA Oper Fotal Sources Expenditures | \$ \$ | 5,316 499,274 | s s | 485,113 | s | - | 20 | 9 | S | | | 7 |
| 3910 500 - Interfund transfer in RDA Oper Fotal Sources Expenditures | \$ | 499,274 | \$ | 485,113 | | 463 360 | 5 | | 777 | | \$ | |
| Fotal Sources Expenditures | \$ | | | | \$ | 463.360 | | - 8 | \$ | | \$ | |
| Expenditures | \$ | 1,720,042 | \$ | 1,162,898 | | 403,300 | \$ | 463,400 | \$ | 550,000 | \$ | 550,000 |
| | | | | | \$ | 1,188,872 | \$ | 1,271,600 | \$ | 1,387,900 | \$ | 552,200 |
| CS - Contract services | | | | | | | - | | | | _ | |
| | | | | | | | | | | | | |
| 1305 900 - CS-Gen/Admin Contracts - general | • | 38,375 | \$ | 143,447 | \$ | 30,000 | \$ | 10,000 | \$ | 20,000 | \$ | 20,000 |
| 1320 101 - CS-Legal svcs Legal services - general | \$ | 32,078 | \$ | 9,142 | \$ | 20,000 | \$ | 15,000 | \$ | | \$ | |
| 1335 200 - CS-Fin Svcs Audit services | \$ | 1,140 | \$ | | \$ | | \$ | - | \$ | - | \$ | |
| 1335 201 - CS-Fin Svcs Audit-Annual financial audit | \$ | 490 | \$ | 670 | S | 1,400 | \$ | 2,000 | \$ | 1,500 | \$ | 1,500 |
| 4345 101 - CS-Plng & Hsg CDD staff services | \$ | | \$ | | s | | \$ | 71,200 | \$ | | \$ | - 1 |
| 1345 202 - CS-Ping & Hsg Housing grant admin | \$ | 26,354 | \$ | 22,848 | s | | \$ | 10,100 | \$ | - | \$ | i. |
| 1345 206 - CS-Plng & Hsg Housing admin services | \$ | 223,000 | \$ | 112,370 | S | 200,000 | \$ | 128,900 | \$ | 130,000 | \$ | 130,000 |
| CS - Contract services Totals | \$ | 321,437 | \$ | 288,477 | \$ | 251,400 | \$ | 237,200 | \$ | 151,500 | \$ | 151,500 |
| TR - Training | _ | | - | | | | - | | - | | | |
| TR - Training Totals | S | | s | | \$ | 1,800 | \$ | 1,800 | \$ | 1,800 | \$ | 1,800 |
| SUP - Supplies | | | | | | | | | | | | |
| SUP - Supplies Totals | \$ | 5 | \$ | | S | 500 | S | 500 | \$ | 500 | S | 500 |
| GS - Grants and Subsidies | | | | | | | | | | | | |
| 4500 100 - Hsg Grants & subsidies | \$ | 724,703 | S | 11,471 | S | | \$ | | \$ | | S | |
| 4500 110 - Hsg Loma Vista rent subsidy | \$ | | \$ | - | S | 4,000 | S | 4,000 | \$ | 4,000 | s | 4,000 |
| 4500 111 - Hsg Wharf Road Manor rent subsidy | \$ | _ | \$ | | \$ | 11,000 | \$ | 11,000 | \$ | 7,600 | | 11,000 |
| 4500 112 - Hsg HSA Security Deposit Assistance | S | | \$ | 2 | s | 15,000 | S | 15,000 | S | | S | |
| 4500 113 - Hsg CAB Emergency Hsg (rent) Assist | \$ | | \$ | 120 | \$ | 95,000 | | 95,000 | | 76,200 | | 76,200 |
| 4500 120 - Hsg HSA Eligibilty Screening | s | | \$ | | s | 5,000 | 5 | 5,000 | | 10,000 | | 5,000 |
| 4500 121 - Hsg HSA other prof svcs | \$ | - | \$ | 2 | \$ | 15,000 | | 15,000 | | 35,000 | | 30,000 |
| 4500 199 - Hsg Other grants & subsidies | 5 | | S | | \$ | 10,000 | \$ | - | \$ | 259,100 | | 259,100 |
| 4500 500 - Hsg Loans - Initial funding of loans | \$ | | \$ | 54,750 | | 60,000 | | 49,200 | | 840,000 | | |
| GS - Grants and Subsidies Totals | \$ | 724,703 | | 66,221 | | 205,000 | -1- | 194,200 | \$ | 1,231,900 | | 385,300 |
| Total Expenditures | \$ | 1,046,140 | | 354,698 | | 458,700 | | 433,700 | _ | 1,385,700 | | 539,100 |
| Fund Balance | \$ | 673,902 | _ | 808,200 | _ | 730,172 | | 837,900 | - | 2,200 | | 13,100 |

ATTACHMENT A

ATTACHMENT B

ATTACHMENT B



ADMINISTRATIVE POLICY

Number: III-3

Issued: June 8, 2000 Jurisdiction: City Council

FINANCIAL MANAGEMENT POLICIES

POLICY

The following financial policies (herein, the "Policies") were developed in an effort to assist the City of Capitola with the management of its operating and capital budgeting processes and to standardize and rationalize the issuance of debt by the City. Regular, updated policies are an important tool to insure the prudent use of the City's resources to meet its commitments, to provide needed services to the citizens of Capitola, and to maintain sound financial management practices. These Policies are therefore guidelines for general use, and allow for exceptions in extraordinary conditions. The Policies will have served their intended purpose if they stimulate an open debate about the City's operating and capital budget processes, existing and/ or proposed debt position, and they lead to informed decision-making by the City Council. In order to use the Policies properly, they should be applied in the context of the community's overall objectives and goals. The Policies are divided into three sections: Capital Budgeting and Reserves, Operating Budgeting and Reserves, and Other Policies.

A. CAPITAL BUDGETING AND RESERVES; ISSUANCE OF DEBT:

1. CAPITAL PLANNING -IN GENERAL:

To enhance creditworthiness and prudent financial management, the City of Capitola is committed to systematic capital planning, intergovernmental cooperation and coordination, and long-term financial planning, and implementation over a two-year period. Evidence of this commitment to systematic capital planning will be demonstrated through adoption of an annual review of the City's five-year capital improvement budget.

2. USE OF LONG-TERM FINANCING METHODS:

Major capital improvements or acquisitions valued over \$250,000 may be made using long-term financing, methods, rather than out of operating revenue. The prioritization of capital projects eligible for debt financing is accomplished through a "needs assessments" undertaken in the formulation and development of the City's five-year capital improvement budget.

3. FISCAL ANALYSIS:

The City will require each capital appropriation request to include a fiscal analysis that identifies the amount of funds requested, the source of funds requested and the impact of the request on existing revenues and operations.

4. ASSET LIFE:

The City will consider long-term financing for the acquisition, maintenance, replacement, or expansion of physical assets (including land) only if they have a

Administrative Procedure III-3 Financial Management 6/8/00 Page 2 of 6

useful life of at least five years. City debt will not be issued for periods exceeding the useful life or average useful lives of the project or projects to be financed.

5. CAPITAL FINANCING -IN GENERAL:

The City will rely first on internally generated funds and/or grants and contributions from other government sources to finance its capital improvement needs. Capital improvements will be financed through user fees, service charges, assessments, special taxes or developer exactions so long as the benefits the City will derive from such improvements can be attributed to the users of the improvements. Moreover, the City will specifically consider the costs associated with any borrowing in order to determine that the above funding sources are adequate to service the proposed debt. Accordingly, the Policies assume that development fees will be set at a level that is sufficient at all times to insure that new development pays its fair share of the cost of constructing new facilities in the community.

Debt will be issued for a capital improvement project only in the case of emergency or when it is an appropriate means to achieve an equitable allocation of costs between current and future beneficiaries as determined by the City Council. Debt shall not, in general, be used for projects solely because insufficient funds are budgeted at the time of acquisition or construction. Debt will only be undertaken when the City believes that project revenues or specific resources will be available and sufficient to service the debt over its life. Debt financing will not be considered appropriate for any recurring purpose such as operating or maintenance costs.

The City will evaluate the use of debt in-Lieu of "pay-as-you-go" financing based on the following criteria:

Factors Favoring "Pay-as-you-Go" Financing:

- current fund balances or project revenues are adequate to fund the project;
- existing or proposed debt levels would have a deleterious effect on the City's credit rating;
- credit market conditions are unstable or present extraordinary difficulty in marketing the proposed debt.

Factors Favoring Use of Debt:

- revenues are deemed to be stable & reliable enough to support the proposed debt at investment grade ratings;
- the nature of the financed project will support investment grade ratings;
- credit market conditions present favorable interest rates and demand for financing such as the City's;
- the project being financed is mandated by the state or federal government and resources are insufficient or unavailable;
- the project being financed is immediately required to meet or relieve capacity needs and current resources are insufficient or unavailable;
- the estimated useful life of the asset to be financed is greater than 5 years.

Administrative Procedure III-3 Financial Management 6/8/00 Page 3 of 6

6. GENERAL OBLIGATION DEBT:

General obligation bonds provide the lowest borrowing costs for major public assets. The use of a general obligation pledge usually eliminates the need for a bond reserve and due to its high credit quality and the ability to levy a tax to repay it, produces borrowing terms and costs unavailable through other methods. Moreover, since the source of repayment of a general obligation bond is from proceeds of specific taxes, the City's operating funds and its operating position are not impacted by the issuance of general obligation bonds. Though the use of the term "general obligation bond" implies that the City's "full faith and credit" would be pledged to the repayment of the bond, the bond is actually repaid from an ad valorem tax on real property. Accordingly, the general obligation bond is more properly described as a "unlimited tax" bond.

Because of the absence of a limitation on the rate and amount of the tax that might be levied to pay a general obligation bond, state law and prudent finance practice require the submission of such a proposed debt to the electorate. Article XIII of the California Constitution requires that general obligation bonds be submitted to the voters for approval and that the issuance of such bonds be approved by a two-thirds vote.

Ad valorem property taxes affect various classes of taxpayers differently. Since the enactment of Proposition 13 in 1978, the increases in assessed value of real property have been limited for established property owners. This has the effect of disproportionately burdening newer property owners, who may have less wealth or taxpaying capacity than older, more established property owners. Moreover, business property owners, whose property turns over less frequently than residential property often benefit as a result of this phenomenon.

Cities in California may issue general obligation bonds only for the purpose of acquiring, improving or constructing real property. Accordingly, it shall be the City's policy to issue general obligation bonds only for such purposes and then only when the acquisition, improvement, or construction of the proposed real property will provide benefits to the community, in significant amounts, to both users and non-users of the facility.

USE OF OTHER DEBT, INCLUDING REVENUE BONDS, CERTIFICATES OF PARTICIPATION OR FINANCING LEASES.

Before issuing revenue debt or financing leases, the City will detem1ine that the proposed facility is both necessary and desirable, and that no other financing method is practical to finance it. The City may use revenue debt or financing leases for those projects which are not sufficiently popular to obtain a two-thirds vote for the issuance of general obligation bonds or which must be financed at a time, or in a manner which do not pem1it the use of general obligation bonds. The City shall only use revenue debt or financing leases: if the project to be financed will generate

Administrative Procedure III-3 Financial Management 6/8/00 Page 4 of 6

positive net revenues after debt service; or, if the project will significantly reduce City operating costs; or, if an equal or greater amount of non-City matching funds will be lost if City's revenue or financing lease funds are not applied in a timely manner; or, in the case of a financing lease, if the project to be financed is less than \$250,000; or, if the project to be financed provides essential City services or would so advance core City policy objectives that its value overrides the value of obtaining voter approval.

B. OPERATING BUDGETING AND RESERVES

TWO YEAR OPERATING BUDGET.

The City will maintain a long-range fiscal perspective through the use of a two-year operating budget and a five-year capital improvement budget.

2. BALANCED OPERATING BUDGET.

The City will maintain a balanced operating budget for all governmental funds with on-going revenues equal to or greater than on-going expenditures and debt service. This policy requires that in any given fiscal year we do not budget proposed expenditures in excess of the revenue we expect to receive in the same time frame.

3. "ONE-TIME" REVENUE.

The City will use "one-time" revenues, including fund balance carry-forwards, to fund nonrecurring expenditures. "One time" revenues cannot be relied on in future budget periods and should be used to stabilize existing revenues, retire early debt or for capital purchases.

4. NORMAL REVENUE INFLATION WILL GO TO PAY NORMAL INFLATION EXPENSES.

The City will assume that normal revenue inflation will go to pay normal inflation expenses. Any new or expanded programs will be required to identify funding sources. If normal revenue inflation does not keep up with expense inflation, expenses will be decreased or a new revenue source will be found. If revenues grow at a rate faster than expense inflation, expanded service levels may be considered.

5. CONTINGENCY APPROPRIATION.

For each fiscal year, the final adopted General Fund budget shall contain a funded Contingency Appropriation equal to ten percent (10%) of General Fund Expenditures. The City shall implement a strategy to reach the required funding level in no more than five fiscal years. The Contingency Appropriation " will provide a prudent level of financial resources to protect against temporary revenue shortfalls or unanticipated operating costs, and/or to meet short-term cash flow requirements."

6. EMERGENCY RESERVES.

To protect against significant one-time costs, which might arise from major unpredictable emergency events, in addition to the Contingency Appropriation, the

Administrative Procedure III-3 Financial Management 6/8/00 Page 5 of 6

City shall maintain a funded emergency reserve equal to five percent (5%) of General Fund budgeted expenditures.

7. REVENUE DIVERSIFICATION.

The City will endeavor to maintain a diversified and stable revenue base to minimize the effects of economic fluctuations on revenue generation and to protect it from short-term fluctuations in any revenue source.

8. REVENUE PROJECTIONS.

The City will prepare multi-year projections of revenues and other resources in order to understand the level of funding available for services and capital acquisition. The revenue projections will assist the City in understanding of revenue sensitivity to changes in assumptions and to controllable factors such as changes to tax rates or fees. The revenue projection will be for a period of at least two years into the future to evaluate how revenues may change over time, to isolate non-reoccurring revenues and to understand the impact of revenue growth. The major assumptions used in the revenue projection will be documented and identified and different scenarios may be developed to enable City Council to choose a preferred scenario.

9. EXPENDITURE PROJECTIONS.

The City will prepare multi-year projections of expenditures for each fund and for existing and proposed new programs. The expenditure projections will assist the City in determining whether projected expenditure levels can be sustained, whether new programs are affordable, and whether a program's current and future costs are acceptable compared to program benefits and projected revenue availability. The expenditure projections will be for a period of at least two years into the future to evaluate how expenditures may change over time. All expenditure projections should identify service level assumptions and key issues that may affect actual expenditures.

10. DEVELOPMENT FEES

The City's development process costs and related administrative expenses should be offset by development fees to the greatest extent possible. Fees will be reviewed and updated on an on-going basis to ensure that they keep pace with changes in the actual costs of service delivery as well as changes in the methods or levels of service delivery.

C. OTHER POLICIES

1. GENERALLY ACCEPTED ACCOUNTING PRINCIPLES

The City will comply with all the requirements of Generally Accepted Accounting Principles. The City will always conduct its financial affairs and maintain its records in accordance with GAAP as established by the Government Accounting Standards Board, so as to maintain accuracy and public confidence in its financial reporting systems.

Administrative Procedure III-3 Financial Management 6/8/00 Page 6 of 6

COUNCIL ACTION TO BE A SCHEDULED BUSINESS ITEM, NOT CONSENT CALENDAR.

For all debt sales, the City will require that the action taken by the City Council to incur the debt will be taken as a scheduled business item, and at a regular or special City Council meeting, consistent with state law. Generally, it shall be the City's policy to submit the proposed debt issuance to the City Council in a study session wherever possible prior to submittal to the full City Council as an action item at a regular or special meeting.

3. INTERNAL BORROWINGS

Provided sufficient resources are available, liquidity will not be impaired, and a defined source of repayment is available, the City will favor internal over external borrowings to achieve short-term liquidity. In accordance with the City Council Resolution #2683, the Finance Director will initiate and the City Manager will approve inter-fund borrowings, except for year-end accounting entries that create temporary inter-fund loans for the financial statement presentation purposes, and the City Manager will report such borrowings to the Council at its next regular meeting. Interest on inter-fund loans will be recorded only when necessitated by state or federal program requirements, or other contractual or legal obligations.

4. EMPLOYEE COMPENSATION

The City will continue to pay competitive market level compensation to our employees to ensure that the City has the ability to attract and retain well-qualified personnel while ensuring that the City's compensation practices are competitive and consistent with those of comparable employers.

This policy is approved and authorized by:

1 1/8

Richard Hill City Manager



ADMINISTRATIVE POLICY

Number: III-1
Issued: May 9, 1996
Revised: August 9, 2001
Confirmed: May 13, 2010
Jurisdiction: City Council

INVESTMENT POLICY

The policy for the investment of public funds shall at all times conform, by law, to Section 53601, et seq., of the California Government Code. In order of importance, the investment policy shall:

- 1. Provide for the safety of the funds
- 2. Assure the liquidity of the funds
- 3. Acquire <u>earnings</u> of the funds

This investment policy, or any modification thereof, shall be formulated by the City Treasurer and approved by the City Council and copies made available upon request.

The Treasurer's investment portfolio contains pooled investments of funds by both the City and of benefit assessment districts within the City. The earnings from pooled investments are shared proportionately with each investor.

City investment funds shall only be invested in the following permitted investments:

- 1. State of California Local Agency Investment Fund
- 2. U.S. Treasury T-Bills
- 3. Negotiable Certificates of Deposit
- 4. Guaranteed Investment Contracts (GIC) of AAA quality, for a term not to exceed fifteen (15) months*

The following limitations shall apply to permitted investments:

T-Bills:

Total dollar investment not to exceed 60% of total portfolio at time of investment.

Certificates of Deposit:

- A. Total dollar investment not to exceed 20% of total portfolio at time of investment.
- B. Maturity date of securities shall not be more than 365 days from date of purchase.
- C. Issuer must be one of top 20 national or state chartered banks, one of top 20 state or federal savings associations, or one of top 10 state licensed foreign banks as compiled by American Banker from Merrill Lynch.
- D. CD's may be purchased only from the issuer, a federal or state chartered bank, a federal or state association, or a brokerage firm designated as a primary dealer by the Federal Reserve Bank.
- E. The deposit shall not exceed the total of the paid-up capital and the surplus of any depository bank, nor shall the deposit exceed the net worth of any depository association.

Jacques Bertrand, City Treasurer

[City Council Resolution No. 2788, 5/9/96; Amended 3/22/01 by Resolution No. 3120 and 8/9/01 by Resolution No. 3149; Confirmed: 6/12/03; 6/10/04; 6/9/05; 5/25/06; 5/24/07; 6/12/08; 5/28/09;5/13/10]

ATTACHMENT 2



716-G Capitola Avenue Capitola, CA 95010 Phone: (831) 475-6522 Fax: (831) 475-6530

RECEIVED APR 15 2011

CITY OF CAPITOLA

April 14, 2011

City of Capitola Jamie Goldstein 420 Capitola Avenue Capitola, Ca. 95010

Hello Jamie:

The Capitola-Soquel Chamber of Commerce is requesting that the City of Capitola renew our contract for \$30,000.00 for visitor and Economic Development Services.

I will be submitting a report for the Budget Hearing.

Please contact me if you have any questions.

Toni Castro

hcerely

Chief Executive Officer

Mr. Jamie Goldstein City Manager City of Capitola 420 Capitola Avenue Capitola, CA 95010

Dear Mr. Hill:

Please find the Santa Cruz County Conference and Visitors Council's (CVC) proposed budget and funding request for FY 2009/2010 enclosed. It is accompanied by the three-year Marketing and Business Plan. The CVC's funding request for 2011/2012 is consistent with last year. The CVC's total funding request is for \$21,836.

- Established Countywide Tourism Marketing District
- Continuing the CVC designed multi-media Cultural Tourism campaign featuring TV ads highlighting cultural events and on-line exposure
- Publishing of the seventeenth annual Official Santa Cruz County Traveler's Guide
- Cooperative ad campaigns in the spring and fall
- Secured private sector financial commitments exceeding \$367,000 *
- Continued expansion of www.santacruzcounty.travel web site generating over 1.7 million page views last year
- V Publicity efforts representing \$3.9 million in paid advertising equivalency during FY 2009/2010
- Serviced over 375,600 visitor inquiries in FY 2009/2010

The CVC strives to maintain a level of service and programs that benefit the Capitola economy. The CVC Board of Directors and staff appreciate the City of Capitola's continued support, and we look forward to working with you in the coming year.

Best regards,

Maggie Ivy

CEO/Executive Vice President

* Actual for FY 09/10

Ms. Lisa Murphy, Assistant to the City Manager CC:

Capitola City Council Members

enclosures: 9 items in official funding packets